

Hawai'i Convention Center 1801 Kalākaua Avenue, Honolulu, Hawai'i 96815 kelepona tel 808 973 2255 kelepa'i fax 808 973 2253

kahua pa'a web hawaiitourismauthority.org

David Y. Ige Governor

John De Fries

President and Chief Executive Officer

#### KA HĀLĀWAI KŪMAU O KE KŌMIKE MOʻOHELU KĀLĀ, ʻOIHANA KĀLĀ, A ME KE KIKOWAENA HĀLĀWAI KEʻENA KULEANA HOʻOKIPA O HAWAIʻI

### BUDGET, FINANCE, AND CONVENTION CENTER STANDING COMMITTEE MEETING HAWAI'I TOURISM AUTHORITY

Po'ahā, 20 Ianuali 2022, 9:00 a.m. Thursday, January 20, 2022 at 9:00 a.m.

HĀLĀWAI KIKOHO'E
VIRTUAL MEETING

Hiki i ka lehulehu ke hālāwai pū ma o ka ZOOM. Webinar will be live streaming via ZOOM.

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Ma hope o ke kāinoa 'ana, e ho'ouna 'ia ka leka uila hō'oia iā 'oe me ka 'ikepili ho'oku'i hālāwai. After registering, you will receive a confirmation email containing information about joining the webinar.

#### Papa Kumumanaʻo AGENDA

- 1. Hoʻomaka A Pule
  Call to Order and Pule
- 2. 'Āpono I Ka Mo'o'ōlelo Hālāwai
  Approval of Minutes of the December 21, 2021 Budget, Finance, and Convention Center
  Standing Committee Meeting
- 3. Hōʻike, Kūkākūkā, A Hoʻoholo No Ka Moʻokālā

  Presentation, Discussion and Action on the Hawaiʻi Tourism Authority's December
  Financial Report



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- 4. Hō'ike, Kūkākūkā, A Ho'oholo No Ke Noi Kālā No Ka Makahiki 'Auhau 22 No NaHHA

  Presentation, Discussion, and Action on Proposal to Allocate FY22 Funds to Support the Native
  Hawaiian Hospitality Association
- 5. Hō'ike, Kūkākūkā, A Ho'oholo No Ko HTA Ka'akālai Ho'olilo Waiwai Kumupa'a
  Presentation, Discussion, and Action on HTA's Investment Strategy Related to Funds in
  the Tourism Emergency Special Fund
- Hō'ike, Kūkākūkā, A Ho'oholo No Ka Mo'okālā O Ke Kikowaena Hālāwai
   Presentation, Discussion and Action on the Hawai'i Convention Center's December
   Financial Report
- 7. *Hoʻokuʻu* Adjournment

Kono 'ia ka lehulehu e nānā mai i ka hālāwai a ho'ouna mai i ka 'ōlelo hō'ike kākau 'ia no kēlā me kēia kumuhana i helu 'ia ma ka papa kumumana'o. Hiki ke ho'ouna mai i nā 'ōlelo hō'ike kākau 'ia ma mua o ka hālāwai iā carole@gohta.net. Inā pono ke kōkua ma muli o kekahi kīnānā, e ho'omaopopo aku iā Carole Hagihara-Loo (973-2289 a i 'ole carole@gohta.net), he 'ekolu lā ma mua o ka hālāwai ka lohi loa.

Members of the public are invited to view the public meeting and provide written testimony on any agenda item. Written testimony may be submitted prior to the meeting to the HTA by email to <a href="mailto:carole@gohta.net">carole@gohta.net</a> or by postal mail to the Hawai'i Tourism Authority, 1801 Kalākaua Avenue, Honolulu, HI 96815 - Attn: Carole Hagihara-Loo. Any person requiring an auxiliary aid/service or other accommodation due to a disability, please contact Carole Hagihara-Loo (808-973-2289 or <a href="mailto:carole@gohta.net">carole@gohta.net</a>) no later than 3 days prior to the meeting so arrangements can be made.

### Approval of Minutes of the December 21, 2021 Budget, Finance, and Convention Center Standing Committee Meeting



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President and Chief Executive Officer

## BUDGET, FINANCE & CONVENTION CENTER COMMITTEE MEETING HAWAI'I TOURISM AUTHORITY Tuesday, December 21, 2021, 9:00 a.m.

#### **Virtual Meeting**

#### MINUTES OF THE BUDGET, FINANCE & CONVENTION CENTER COMMITTEE MEETING

MEMBERS PRESENT:	Ben Rafter (Chair), Fred Atkins (Vice chair) Kiyoko Kimura, Micah Alameida, David Arakawa, Kimi Yuen			
MEMBER NOT PRESENT:				
HTA STAFF PRESENT:	Keith Regan, Kalani Kaʻanāʻanā, John De Fries, Caroline Anderson			
GUESTS:	Mark Togashi, Terry Orton, Mari Tait			
LEGAL COUNSEL:	Gregg Kinkley			

#### 1. Call to Order and Pule

Mr. Regan called the meeting to order at 9:05 a.m. Mr. Ka'anā'anā opened the cultural protocol. He spoke about the shadow, being protection. He opened with a pule. Mr. Regan thanked everyone for coming. Mr. Regan confirmed the attendance of the Committee members by roll call.

## 2. Presentation, Discussion and Action on the Hawai'i Tourism Authority's November Financial Report

Mr. Regan turned it over to Mr. Togashi. Mr. Togashi mentioned the November financial statements are the results of a process that has taken place over six months. He said even as far back as 22 months ago, when the pandemic first began in spring of 2020, he recalled how

they worked to identify available funds, cancel or reduce approximately 30 million of contracts and develop a fiscal year 2021 budget funded primarily by HTA reserves that would support their calendar 2021 operations that are currently being reflected as expenditures in the financial statements that they're discussing. He said included are detailed steps required for them to spend fiscal year 2022 funds, steps that include the development of their tourism recovery plan, the governor's approval of HTA CSF RF forms authorizing the department of budget and finance to release HTAs ARPA funds, staff seeking the release of those funds from BNF in various tranches, gaining an understanding of costs that would be allowable under ARPA. He said all of this is in conjunction with the board's approval of the fiscal year 2022 budget.

He said the board approved the fiscal year 2022 budget - \$43 million. He mentioned that at the November 2021 board meeting, staff presented a draft of \$60 million fiscal year 2022 budget which was approved subject to the board identifying programs where the board had further questions and for which approval of those programs, budgets would be deferred. He said staff advised that the board identified \$18,546,800 in program budgets to defer. He said the \$18.5 million included \$1,621,800 of programs that the board previously approved in its July 2021 meeting, and therefore the financial statements seen reflects the 1.6 million as approved budget amounts. He stated that \$16,925,000 in budget had been deferred resulting in a fiscal year 2022 budget of \$43,075,000 approved to date.

He referred to the budget statement summary. He mentioned that the document is separated into four quadrants, each representing one of four main funds that they have, the top left has the ARPA tourism special fund. He said they anticipate it in allotment or revenues of \$60 million of which \$32.7 million has been made available to them year to date, including the \$28.6 million in funds for branding efforts that was released by BNF in November. He said below that is a summary of the \$43 million budget for encumbrances, and of that \$43 million budget they've encumbered \$25.9 million for payroll branding and governance costs. He showed the bottom left quadrant which reflects the revenues they received for the tourism special fund, which is set to sunset in January and the top, right quadrant is the ARPA funds for the convention center. He anticipates an allotment for revenue of \$11 million of which \$490,000 has been released for their availability through the date of their financial statements of November.

He was pleased to report that BNF released the remainder of the \$11 million fiscal year 2022 convention center ARPA funds to them for availability. He said to remember to keep in mind they encumbered fiscal year 22 convention center operations with fiscal year 2021, restart funds, back in June of this year, last fiscal year.

He said under agenda item seven of today's meeting, they will discuss the suggested use of this \$11 million to deploy primarily for funding, significant repair and maintenance projects. He mentioned the bottom right quadrant is the convention center enterprise special fund revenues and that year to date they received 11 million in TAT revenues, \$1 million in convention center revenue, some of which is related to prior fiscal year and \$137,000 in investment income.

He stated there are no incumbrances for this fund because they currently do not have an appropriate expenditure receiving for fiscal 22 funds out of the convention enter enterprise special fund.

He turned to page 30 of the budget statement stating it's a more detailed budget going down to the program level. He said the most significant portion of November activity was encumbered funds for the upcoming HTA US contract. He said there's a lot that this budget statement represents. He mentioned that after the board approval it can include further market research and various other tasks, and the staff will then determine performance measures and deliverables and develop an RP that works with the selection committee and proposers and eventually drops a contract for them to execute. He said they also encumbered the funds internally and throughout the year they reconciled all transactions through a series of different internal controls they have in place, including reconciling revenue, cash expenditures and encumbrances with DAGS records.

He said they have not made any budget re allocations so far, this fiscal year and that they typically have numerous reallocations during the year.

He mentioned their financial position as discussed in the executive summary and the accompanying balance sheets as of November 30<sup>th</sup>. He mentioned they have access to \$32.6 million in cash in the ARPA tourism federal fund, they have \$58.3 million in cash in investments in the tourism special fund, which represents a \$2.9 million decrease from October due to disbursements related to operational and program expenditures, and of the \$58.3 million, \$5 million is reserved as their emergency fund, and \$50.6 million is encumbered to contracts, and \$2.7 million is unencumbered. He said that although they do anticipate the 2.7 million of unencumbered funds to increase as savings from certain encumbered contracts are realized.

He mentioned the tourism special plan is set to sunset on January 1st, 2022, pursuant to act one of the 2021 legislative special session upon which all of their unencumbered funds will be remitted to the state's general fund and the \$5 million emergency fund will remain as HTAs reserve.

He said that over the next year and a half or so, they anticipate contracts, encumbered in the TSF to be paid off and the TSF to eventually cease to exist. He mentioned the convention center

federal fund and that those are their ARPA funds with fiscal 2022. He said there is no significant update to the November financial position, and regarding the convention center enterprise special fund/CCESF which is really the fund that the convention center has historically operated from, they have \$48.9 million in cash, which represents a \$1.1 million increase from October due to receiving HCC revenue. Of that \$48.9 million cash amount, \$35.9 million is encumbered toward contracts. He said that represents the funds they encumbered using fiscal year 2021 restart plans as well as their reserves. The remaining 13 million of unencumbered funds, which includes the \$11 million in TAT that they received in September will primarily be stored as a recurring maintenance reserve for future deployment, subject to the restoration of the CCESFs expenditure appropriation ceiling by the legislature. He said as previously reported they anticipate that unencumbered balance in the CCESF to increase to approximately \$16.8 million by the end of this fiscal year. He said the funds will both support the recurrent maintenance plan.

Chair Rafter opened the floor to questions from panelists.

Mr. Atkins asked Mr. Togashi to explain the ARPA funds that were to sunset in January in the convention center report.

Mr. Togashi reiterated that the tourism special fund is set to sunset pursuant to HB 862 in January of 2022. He said any unencumbered funds currently projected at 2.7 million, but likely to increase is going to go back to the general fund and he said they're going to be able to continue to spend on the funds that are encumbered. Mr. Togashi said they don't want to spend just to spend, and they're working under a various time constraints, as well as other complications that impact the ability to encumber funds at the end of last fiscal year. He said 2.7 million is their current estimate they anticipate increasing over time as efficiencies are gained and if they do not spend uncertain contracts that are currently encumbered.

Mr. Atkins asked if there were any challenges with any of the programs to be done at the convention center in regard to ARPA not approving any of them?

Mr. Togashi said they've identified potential expenditures that they can use, \$11 million in fiscal year 2022 conventions. He said its primarily going to be for significant repair and maintenance projects that will go over but in today's financial report that BNF has approved release of the rest of that \$11 million. He said previously only \$495, 000 was approved, but in early December notification was received that they approved the rest of that 11 million, which makes it available for them to spend and to come up with a plan.

Mr. Atkins asked if there is a timeframe that was asked for the spend.

Mr. Togashi referred to the \$60 million of HTA ARPA funds. He said the funds were released to them with a caveat that their period of performance is basically requiring them to encumber and spend the funds by June 30<sup>th</sup>, 2022, the end of this fiscal year. He said they submitted their request to extend that, so they can spend the funds through the end of the ARPA grant period, which is end December 2024. He said DNF asked they revise that submittal so that their extension request goes through June of 23. He said they agreed to continue working with them and to revisit it at a later time. He said similarly, the submittal that they provided to BNF for the \$11 million convention center ARPA funds fiscal 2022 ARPA funds also requested the ability to expend funds through the entire grant period, which is December 24. BNF approved this request only through June of the school year 2022. He said they would have to go in with a separate request to extend it through June of 2023 and further request, if they need to take appropriate action.

Mr. Atkins asked how their loss overall, except for CIP expenses of the convention center compare 2020 to 2021 without really any revenue.

Mr. Togashi said he will be able to answer that later. He did mention Carry and her team will be presenting on the financial statements for the convention center as one of the agenda items, and he said that although they don't have a whole lot of business with respect to groups coming in and offshore events coming in, they have had business in the building primarily made up of other state agencies. He looked at last year's financial statements and mentioned there was about \$5.4 million of state agency revenue they received for fiscal year 2021, of which approximately 1.2 million did relate to fiscal year 20 because there was some delay in payment from one of their clients.

Mr. Arakawa asked if the convention center has in their budget funds that don't look like they will expire or be spent by the deadline, and if it would it be possible for HCC to repurpose those funds for repairing maintenance?

Mr. Togashi said they have the ability to repurpose funds but that they have to encumber those funds with their contractor.

Mr. Arakawa asked about the possibility of extending the spending by six months and whether it would be applicable to funding for HCC the convention center.

Mr. Togashi said it would be. He said they would have to go in with a separate request from the one that they made for the \$60 year million in ARPA funds. He said he thinks BNF already anticipates that they will do that based on their conversations with them.

Mr. Atkins asked about the 2.7 million that may go back to the general fund and asked if it's possible to request that the money instead of going to the general fund, the state could put it in placeholder to eventually go to money that's needed to fix the roof repairs. He mentioned the importance of getting this fixed otherwise there will be no convention center in a couple of years.

Mr. Togashi said it would have to come as a legislative request in this upcoming legislative session for them to be able to do that. He said the only uncertainty is when those funds would be transferred over from the tourism special fund into the general fund.

Mr. Regan said right now in the governor's budget there is included a 64 million appropriation of general obligation bonds to support the repair and placement of the rooftop terrace deck and it's in the governor's proposed budget for fiscal year 2023, so they will be having conversations with numerous legislators as they go forward in the budget process to request that they support the \$64 million general obligation bond appropriation to fix that rooftop. He said he is certain that the \$2.7 plus million that will be returned to the general fund, could be part of those conversations that they have with legislators as they move forward with those conversations, and that HTA was prudent in the way they utilized the funds. He said they would request that the legislators support them in the replacement of that rooftop terrace deck, to ensure the integrity and the safety of the facility going forward.

Mr. Kimura said they should do the repairs when there are no guests in the hotel, and as soon as possible, as COVID leaves all things uncertain.

Mr. Regan said in future agenda items there should be a discussion on some of the past projects they've been working on, and that Mari and Terry really pushed forward on projects that couldn't necessarily be done when the convention center was full. He mentioned the six-year CIP plan, as well as their plan to utilize the 10.5 million in ARPA monies related to CIP projects.

Mr. Arakawa said he missed the admin committee meeting yesterday and asked if the committee had any recommendations regarding next year's budget, that's going to the legislature.

Ms. Kimura said they didn't discuss anything about the budget yesterday and they're going to leave the discussion of the legislation to the PIG.

Mr. Atkins asked if the committee could only recommend, and that the board will be going through the financials at the next day's meeting, and Mr. Kinkley confirmed this. Mr. Kinkley said the motion for this was meant to show the concurrence of the committee and a

recommendation to approve the financials, so it's a recommendation to the board that they've reviewed and feel that they should approve it.

Mr. Regan asked for roll call to approve the motion and all approved. The motion passed unanimously.

3. Discussion and Action on the Fiscal Year 2022 Budget Line Items for which Board Members Requested Additional Information. These Items Include Hawaiian Culture, Community, Sports, Branding, Operations, Planning and Research-Related Budget Line Items.

Chair Rafter mentioned there were several items in the budget that were labeled as TBD that they requested more information on before approving.

Mr. Regan mentioned the first budget line items that were brought up from the board members was program BLI budget line items 203 and 204. He said the comment that was raised was there will be some cultural events, which will not be granted through SEP, so this money could be more flexible in cultural pillar to support those events. He asked Mr. Kaʻanāʻanā to elaborate.

Mr. Ka'anā'anā said that's the line item that supports their efforts in training all of their GMTs about the best Hawaiian cultural practices. He said it's really focused on their internal program to make sure the GMTs are culturally sensitive. He mentioned the toolkit itself was updated, so the toolkit as it stands is a PDF that's available and downloadable online, as well as some other resources, like the autocorrect tool, on their website. He said the thinking is that they want to make some investments to modernize it a little bit and get it out of just being a document and potentially recording web-based webinars where people click through modules. .

Mr. Atkins asked what the amount was that was requested for this budget line item and Mr. Ka'anā'anā said it was \$50,000.

Mr. Ka'anā'anā said 204 is their market support line. He said this line is the line they use to send practitioners in-market to do different events. He said if they were doing a trade show or an event in market, this is the line item that supports the cost to send the hula dancers, musicians, etc. He said in the past this line item was about 300,000 annually, but it was obviously reduced during the pandemic. He said they do have several markets that are going to be presenting to them on Thursday that do include the resumption of in-person events. He said they'd like to consider bringing back cultural practitioners as part of those in-person events, obviously at a much scaled down version, which is why they requested it to be \$50,000.

Mr. Regan moved on to budget line item 215, Hawaiian culture opportunity fund for \$200,000. He asked Mr. Ka'anā'anā to elaborate.

Mr. Ka'anā'anā said the Hawaiian culture opportunity fund is an opportunity fund and there's nothing allocated at present. He said this is meant to be there for flexibility but if there was something that arose that they felt that was advantageous to the state and they could procure it appropriately, those funds would be used there.

Chair Rafter addressed Ms. Kimura and the possibility that she had flagged the issue of the smart destination budget of \$10 million. He asked that if the \$10 million gets approved, what happens to the other couple of million dollars that have been flagged that suddenly become redundant. He asked if they all get rolled together or how are they going to handle them.

Mr. Ka'anā'anā said it's for anything that would typically have fallen under the Hawaiian culture pillar as an opportunity. He said he doesn't see the overlap with the smart destination sort of site and what they were trying to accomplish there.

Mr. De Fries asked Mr. Ka'anā'anā to share an example of an opportunity that came by.

Mr. Ka'anā'anā said they usually come in the way of different event sponsorships, like association of Hawaiian civic club convention, which aren't necessarily pre-planned, where they fund on a regular basis through another RFP.

Mr. Atkins said he thinks the disconnect Mr. Ka'anā'anā was talking about and when they read it, was about improving signs. He asked that when they talk about improving signs, to put more cultural recognition of different places and a lot of those didn't have much meat to them. He also asked if this is all encumbered money or all ARPA money. He asked that if they do any of this, do they have to go out to RFP each time they think there may be an area in the 200,000 that is worth pursuing.

Mr. Ka'anā'anā clarified that 215 is the Hawaiian culture opportunity fund for 200,000 and is completely separate. He confirmed they are all ARPA monies.

Chair Rafter asked if the TBD items on the spreadsheet are the one that haven't been encumbered and the numbered ones, the ones that have, or if there's no relevance to that.

Mr. Regan confirmed the only ones that have been encumbered right now or that we have included in their financials are the ones that are previously approved by the board, which are 339, 350 and 919. And the TBD are those to be determined and they have not had a budget line item specifically for these particular requests for allocation. He said it's basically something

new that they're creating within the budget. He moved onto TBD1, which is sign improvement discussion and turned it over to Mr. Ka'anā'anā.

Mr. Ka'anā'anā said they're not moving forward with this in fiscal 22 just in lieu of some of the concerns raised, and also the timing, so he recommended taking this out of the current budget.

Chair Rafter asked if DLNR is doing anything about sign of improvements.

Mr. Ka'anā'anā said no, but they have been in contact with them.

Mr. Arakawa asked where the \$275,000 goes to if not allocated to signs.

Mr. Regan recommended from Chair Rafter to go through the list, and if there are items that are not going to be approved, they can have a discussion on how to reallocate those funds or the staff can make another proposal to the board for those additional funds.

Chair Rafter said it sounded reasonable.

Mr. Atkins asked what the intent was when the staff put this line item together for signage

Mr. Ka'anā'anā said they wanted to do it in partnership with DLNR if the funding got approved. He said examples were or a scenic pullout or a big board near parking near a viewpoint. He also mentioned signs that were damaged by weather, wear and tear, or vandalism, and it would be used to replace those signs. He reiterated the reason for not moving forward was because of the timing more than anything else. He said they can consider it in the fiscal 23 budget because it is a worthy project and it's important and has merit and value for improving the visitor experience.

Chair Rafter asked about the need to have somebody that can integrate with DLNR and other departments.

Mr. Ka'anā'anā said the hiring window is open again and they've reposted for two brand managers and a senior brand manager position that closed on the 31st of month.

Mr. De Fries added that they have formalized an advisory committee that includes DLNR, DLT, state foundation culture of the arts as a formalized committee that HTA is convening, which is also intended to help.

Mr. Ka'anā'anā mentioned they'd like the vacancies filled but that Eva, Maka, Didi and himself have been the ones mostly interacting with DLNR on the contracts that they have with them presently. He reiterated that they are connected to them already and engaging with them.

Mr. Atkins mentioned that something has changed in regard to the state and handling a couple of the state parks where they are producing revenue instead of constantly costing money. He like Mr. Ka'anā'anā's concept for signage and would definitely bring it up with the state in areas that are actually producing revenue to enhance the place, instead of the monies going back to a general fund. He said similar to the state parks throughout America, Yosemite National Park basically is the resource and revenue that funds so many of the small national parks. It was a question with the board – how to get DNLR, HTA and a number of other really important agencies together to bring up these different concepts with the new revenue stream.

Mr. Ka'anā'anā mentioned that those conversations are happening in those coordination meetings with the highest levels of each of the departments.

Mr. De Fries said there is some draft legislation being put forth in the Senate by the Tourism Chair to have the occupant of this office on the board of Land and Natural Resources for that purpose.

Mr. Regan spoke about TBD 22 and TBD 9 - the local business support for \$500,000.

Chair Rafter said the follow up on this was how are they working with other departments that have already allocated substantial budget to it.

Mr. Ka'anā'anā said this will be moved to another budget year.

Mr. Regan spoke about 339 and 350 – they're both previously approved budget line items.

Mr. Ka'anā'anā said these two were previously approved as part of the global support services RFP they'd like to release. These are the two-line items keeping the 'lights' on and they also make up what is the one and a half for global support services RFP.

Chair Rafter asked whether smart destination should be approved as it will not be built in a day in theory in the future.

Mr. Ka'anā'anā confirmed it will not be finalized in the year and said there are some elements that can be rolled into the leisure contract.

Mr. Atkins said a lot of the challenges that brought questions was there's not a lot of meat to what they're requesting and between the two it's almost a million and a half dollars. A few people raised these issues - one is what's exactly in the program and, is 10 million going to cover that as it's a lot of money and a one-shot deal with ARPA.

Mr. Ka'anā'anā said he is happy to send them the current incumbent contractor and contract, so they can see specifically what's in it.

Chair Rafter moved over to TBD 11, 12 and 21.

Mr. Ka'anā'anā said they're not ready for more details on these yet.

Chair Rafter said he understood these to be smart destinations, obviously where they said in theory, the idea sounds interesting, but asked that they come back with quite a bit more detail so they can understand that it is ongoing.

Mr. Ka'anā'anā recommended to take Polynesian Football Hall of Fame out the budget. He said they applied to their Community Enrichment Program, so that will be the mechanism. He said they don't have to worry about this 150, so that can come off the table as well.

Mr. Regan mentioned a previously approved budget line item 919 which dealt with board governance.

Ms. Kimura said this was not entirely \$121,000, but just the \$20,000 of this she felt was very high to outsource for the minutes.

Mr. Regan mentioned they had a contract previously with another law firm that was handling all the minutes and said they were spending significantly more money on those services. He said it costs about \$600 per meeting to provide the minutes which are done by one of their partners and in his mind, it's money well spent. He said producing minutes is an art, not a science. He doesn't think a \$20,000 investment is a very fair amount for those types of services. If they had to have a staff member doing the minutes, they would be spending multiple days completing this which is a waste of their job. He asks that this remain as is as it's a good expenditure to outsource.

Mr. Arakawa agreed that this amount is well spent and voted to keep this line item. He said going forward he will be taking a closer look at the minutes and pointing out any corrections for revision from now to the end of the year.

Ms. Kimura agreed that \$20,000 is a minimal amount and worth it but she thinks that someone who is doing the minutes should be listening to the meeting and know the industry.

Mr. Arakawa agreed with Ms. Kimura.

Mr. Regan moved on to TBD 4, 5 related to service and the creative agency.

Mr. Ka'anā'anā started with air service. He said in the past they had consultants to help them manage their relationships with the various vendors. He said there have been some comments about the idea that this vendor and contractor would be there to 'control the airlines', which is not the intent. He said the intent is to keep the lines of communication open and strong with all

of the various carriers that service Hawai'i. He said it's a nominal investment in the larger scheme of things. He said the goals of this new procurement would be focused around managing existing access instead of developing new routes.

Chair Rafter said they should be spending money on developing sport instead of developing new routes. He said the question is – are they going to get more return on their investment on air service or sports or, or both, or, or neither because air service has remained fairly strong through COVID for markets that are open.

Mr. Ka'anā'anā said it's about managing the relationship. He said it's important to have someone dedicated to that function on the sports side. He mentioned Ross who has been brought onto the team, a new brand manager who has a lot of experience in sports and also agency experience. He said he could help them manage and better evaluate in partnership with their other existing contractors, those various sports properties.

Chair Rafter said he is concerned about imaging. He said they are not trying to get as many seats as possible into Hawai'i, but more, managing it. He is not sure if the \$250,000 justifies that. He suggested taking a good look at sports at the next day's meeting. He said right now they don't have a lot of money for 2022. He said they're also looking at whether or not to continue with the PGA and that they need someone in that area that can bring a lot to one of their community pillars - communities and sports. He asked to put this on hold until it was discussed further whether a consultant is needed for both. He said the \$7.2 million has now been cut in half which makes it very challenging. They need to find out what airlines are doing, where they're moving around the world, especially now with countries being closed. He stated it's difficult to know what the airlines are doing as they can't communicate with each other due to certain laws in place, so it would be helpful to have a consultant in place. They need to know what is most valuable to use these monies for.

Mr. Ka'anā'anā mentioned in 2017 when they had Ascendant as their sports consultant who helped them put together the strategy, the evaluation tool, and the portfolio model which they're still using. He asked since they're removed the number of programs, there will be other monies that are able to be reallocated, so they all need to consider where that would go best - a sports consultant, in addition to an airline consultant or neither, or reduce levels. He said it's important behalf as the state, to have somebody who has full focus, can discuss the level and funding it will require to help manage those relationships as air service their lifeline to the industry.

Mr. Ka'anā'anā spoke about the creative agency saying they haven't contracted an agency for HTA yet as far as he knows. They've done some work with MVP Caroline, but it was more

project based. With the boards request to communicating better he suggests hiring a creative agency to support the program manager to do the graphics and designs to better communicate HTA activities. He said this will help bring some consistency to HTAs look and feel of our communications going outwardly and done in a professional way.

Chair Rafter questioned if this is an HTA responsibility and Mr. Ka'anā'anā said it's for HTA to do.

Mr. Atkins brought up the creative in the hotspot mitigation. He said it seems that DMAP is addressing a lot of that and on each island now there's a person that HTA has hired to be on top of the DMAP and to implement the money that they've already given them. He said it concerns him when they put so much time into DMAP. He said they shouldn't have to spend more money on the thought process and implementation. He didn't suggest doing away with the items, but just what's the best way of spending the money allocated, because some of the counties may be ahead of others and they shouldn't be spending more money on studies.

Mr. Ka'anā'anā said the creative and the hotspot mitigation are separate items, but Mr. Atkins did not agree.

Mr. Arakawa disagreed with Mr. Atkins, the reason - because DMAPs are going to be different for every island and every part of every island. He said that Mr. Ka'anā'anā is talking about communicating HTA policy wide programs and doing a professional presentation for the HTA staff that will be different from the presentation that the visitor bureau does. So, he said the creative agency is to get HTA's message across about the change in direction and the type of things they're trying to do coming out of COVID. He said \$250,000, having the branding committee oversee it, will be money well spent. He said there will be some exciting new programs going forward in the coming years.

Mr. Atkins asked Mr. Ka'anā'anā if he feels the program is intended for more community awareness of what they are doing.

Mr. Ka'anā'anā said it's for someone to do the finer details, making the communication they're sharing with the community presentable and professional, using people who have access to Adobe and the Adobe Suite to do graphics and creative.

Mr. Atkins said if he feels strongly about it, he will support it, but his challenge goes down to the normal person not familiar with technology and how they will access this, so he said he hopes it gets down to community level, so he hopes it can bridge that gap of community and industry.

Mr. Ka'anā'anā addressed Mr. Atkins point about getting down to real community. He mentioned one of the challenges they had is communicating through infographics like bill 41, right for the illegal vacation rental bill, and he said this would be posted on social media that would get broad community to see it, but the ultimate goal is producing creative content that helps them communicate that better.

Ms. Anderson spoke about the next line item - hotspot mitigation. She said the combined total of hotspots with all the DMAPs is over 70 hotspots, and not all the hotspots are managed by state agencies like DLNR, some are county. She said the purpose of this funding isn't to do studies, but to help mitigate the hotspots. She said the plan is to work with each of the island chapters, come up with the top five hotspots, and see what they can address. She reiterated it's not to supplement what DLNR is supposed to be doing. She mentioned one of the top three hotspots - Green Sands Beach and she said it is the DHHL department and their focus is on making sure that the beneficiaries get on their lands for homes. She said they do recognize that Green Sands beach is a sensitive area; visitors and residents are going there, so the plan is to work with the beneficiaries out there, have community meetings and work with them to come up with informational signage, as well as a video to tell the story, for travel sensitivity.

Mr. Alameida said he is glad she mentioned Green Sands Beach as Kalai is very dangerous, and that they will be working with DHHL to help spread educational awareness in one of the most dangerous parts of their state.

Mr. Atkins asked Ms. Anderson if it would be addressed under DMAPs and what percentage of the \$500,000 would be to remedy this, how much of the budget would go to hotspots and not just consulting. He said that's his biggest concern and that they should have a consultant to put it together.

Ms. Anderson, she said they would hold community meetings with the beneficiaries as it's community driven. She said they want to hear their stories, what they want to share with visitors and the safety part of it as well, then create signage so when visitors go to the area they know the history, how to be safe and the natural resources. She said it's not a study and that DHHL also has an action plan for the area, and they want to improve the area for visitors as well as residents.

Mr. Atkins asked if a lot of money would be implemented and not from a consultant and Ms. Anderson confirmed yes.

Ms. Yuen spoke from experience saying a lot needs to be done before going to implementation. She mentioned chapter 343, which is an environmental review process, and depending on what action items come out of the community driven priorities there still may be findings that need

to go to front end - environmental studies or engineering. She said to look for the low hanging fruit that can get done without a long process. She said that although they want the monies to go through something physically tangible, there is a process that they need to go through to get to that point. She said it involves a lot of planning and they need to put budgets together so they know what funding would come from HTA.

Mr. Atkins said they need to see what the community wants. He said they need to have indepth discussions with the different departments and help find the money to implement the big stuff. He said it sounded like a lot of the monies go towards research.

Ms. Yuen said it does not, but it's the process that they're facilitating through HTA, and they need to sort through what they can do in the short term, so Ms. Anderson will try find those action items that can get implemented in this year. She said Mr. De Fries is convening with high level leaders at all the sister agencies and that Ms. Anderson is involved with all the counties. She reiterated it's a complicated process they have to go through. She said there are different circumstances for every hotspot, so it is going to be a lot of work. She said Ms. Anderson and the staff are all working hard.

Ms. Kimura asked if the money is going to HVCB?

Ms. Anderson said for the \$500,000 she was hoping they can keep it all in HTA and they'll be doing RFPs to spend this 500,000. She confirmed Ms. Kimura's question of having to do RFT for this.

Mr. Regan said they will be working with Ms. Anderson if it gets approved to find the most efficient and expeditious way to get the monies encumbered and addressing the specific hotspot projects that she has identified. He said it may be RFP, and it may be small purchase, but they're not 100% sure. He said some may be sole source or may be engaging other state agencies, which makes expenditure and income a lot quicker, but they'll find the most efficient way to get it encumbered moving forward from a procurement standpoint.

Mr. Regan moved onto community engagement.

Ms. Anderson said the community engagement is \$175,000 and it's for community engagement meetings to update community on progress of the DMAPs and also to focus on a specific topic or issue that was brought out from the DMAPs. She said it's for six islands and is anticipating the meetings to be held in person as this is important to engage with the community and share with them the progress of DMAPs and also to focus on a specific issue that they would like community input on.

Ms. Kimura said there was a question on why they don't combine this with DMAPs for more flexibility, so they don't have to spend this particular amount just for the community meeting.

Ms. Anderson said she envisions the community engagement line item to be working with the island chapters, as there are partners with the DMAPS so they would be involved in planning these meetings. She wants to make sure the community knows that it's HTA led, to show that HTA are out in the community, listening to them, doing their best to address issues or concerns they have. She said she is not trying to duplicate anything with the funds.

Mr. Regan moved onto tourism collaborative.

Ms. Anderson explained it is a community tourism collaborative and it provides planning resources, think of them as workshops to build a capacity of community to either come up with a stewardship plan or to develop a new tourism product experience, building capacity of community organizations empowering them to come up with that tourism experience that they want to share. She said it's basically HTA providing those types of resources to get community involved and working with them to, again, address those two areas, an extension of the DMAPs.

Mr. Atkins asked if it's seed money to start new businesses.

Ms. Anderson said it can be seen as seed money to help build plans for a stewardship plan - taking them through workshops to help them build up their knowledge capacity and putting together a stewardship plan as an example. She said two areas to focus on for example is destination management and developing tourism experiences.

Mr. Atkins asked what staff would be used to do all these new programs and how the success of the program will be valued.

Ms. Anderson said the planning area would be overseeing this project, they will be working with consultants to do the trainings for the workshops, so staff would be administering it and hiring trainers to conduct the workshops, so they should think of them as cohorts going through the workshops. Ms. Anderson said the success will be measured in how many plans get developed and the number of jobs created the number of areas of concern addressed and if the plans were implemented that were developed.

Mr. De Fries brought up the WHAM committee and the chair especially felt that in the awarding of contracts that the same people in the same communities were getting an upper hand. He said part of it he started to feel a divide in different parts of the state and in rural areas particularly he felt needed help to build their own capacity so that they could compete effectively for future RFPs and contracts.

Mr. Regan moved over to Wahi Pana series.

Mr. Ka'anā'anā said that Eva will provide a presentation to the full board, and it was unanimously agreed on.

Mr. Regan moved onto Pono Travel.

Mr. Ka'anā'anā agreed with the members objection to this, but he said what was set into motion about five years ago was the DOT awarded contracts to various vendors for the airports. He said when they wanted to share their Kuleana messaging with visitors at the airports that those are all paid spaces. He said in the contract with DOT they have explored the opportunity to consider these PSAs/public service announcements. He said the limitation there is that it's only available to them in unsold space and he said they need to get that message out in front. He said that unfortunately they have a vendor who is under a 10-year contract and they're about halfway through the contract and there is no option but to pay a vendor who has the contract for those spaces.

Chair Rafter asks how much runs unpaid at any given time to fill up with PSAs, but Mr. Ka'anā'anā did not have the answer. Chair Rafter said to ask them the question as 40% is one thing, but 5%, another.

Mr. Ka'anā'anā said it's also the placements. He said most of the placements they would want, the baggage carousel or prominent placements, are all sold. He said they went into it five and a half years ago when the contract was being executed but they didn't make it into the contract.

Mr. Regan said when it comes up for renewal, they will make sure to be part of that process.

Mr. Ka'anā'anā asked if they all feel it's appropriate to make an investment for paid placements at the airport. He recommended yes, based on resident sentiment and what they've been doing.

Chair Rafter agreed but said that unfortunately the relative amount is fairly low.

Mr. Arakawa supported this too.

Mr. Ka'anā'anā said they'll negotiate with the vendor and with \$175,000 try get the best value for the state out of their negotiation with them.

Mr. Regan brought up 318 that was skipped - GoHawai'i - \$2.5 million.

Mr. Ka'anā'anā said that he would like the approval to move forward with another trigger in place as the smart destination of Hawai'i will be some time. He says they know the existing GoHawai'i needs to be maintained and updated in some form. He said they don't need to spend

the money right now, but he requested that it stays in the budget with a trigger point later. He mentioned two things they are waiting for, one, a formal study that's being conducted by HVCV about the website and two, another membership survey that Mr. Atkins asked them to initiate amongst membership at HVCV about their perceptions of the value for the website. He said to wait for feedback and then discuss it again, but he doesn't want to lose the funding should they need it. It was agreed unanimously.

Mr. Regan moved onto TBD 16 program evaluation.

Ms. Anderson said the \$500,000 is for program evaluation. Of the 500,000 - 300,000 would go towards UGov as they are their past contractor who evaluated the major festivals and events. She said for the \$300,000 they would be looking at evaluating approximately 30 to 35 events, conducted by a third party. She said the information shows the number of attendees both from that island, and visitors. She said they're also collecting satisfaction of attendees or participants to the festivals as well as getting some economic impact data as well. She said Mr. Ka'anā'anā can use this information to evaluate how successful the event was. This information is also shared with festivals and event organizers, so that they can better plan or improve or know of how successful their event was. That is what a portion of the money is used for. The other remaining funds would be used to build out a program evaluation for HTA, working with Mr. Ka'anā'anā and his team to develop measures of success for each of their programs. This money would be used for turning it into a formal system to better track the information, turn it into dashboards where they are being transparent and putting it on their website so that people will know how well HTA programs are doing.

Mr. Ka'anā'anā showed a slide of what UGov does for their event evaluations, mentioning XTERRA world championships, with 95% agreeing that it is a visitor friendly event, and showed that 75% of residents would probably attend in the future. He said it's well worth the \$300,000.

Chair Rafter asked how much the HTA is spending supporting the events - are they spending 500,000 for 2 million of support money.

Mr. Ka'anā'anā said it's much more than that. He said it's close to \$3 million.

Ms. Anderson said that's how much is in the budget for the community enrichment program.

Chair Rafter asked what they have been doing historically and how are they measuring the return on all the spend. Ms. Anderson said for UGov, it was in the tourism research section, and that Jen and her team are with DBEDT, so it's being continued but she is just calling it a different line item.

Mr. Ka'anā'anā said this is how they validate what's self-reported by the events. They feel that third party surveys that help them measure actual event satisfaction and other economic impacts are a way for them to validate what those events report themselves.

Ms. Kimura asked if the same amount was spent in 2019 for this program and if it's the same program, but Mr. Ka'anā'anā was not sure on the amount. Ms. Anderson said it's the same program, but they might have added an additional number of events to be evaluated.

Mr. Atkins asked who did the research for XTERRA and Mr. Ka'anā'anā confirmed it was UGov. Mr. Atkins asked how close they were in their reporting with the XTERRA contract. Mr. Ka'anā'anā mentioned they do ask them to report to different things, so the reports don't always report resident perceptions of whether or not HTA should fund or not fund those things. They ask different sets of questions in their UGov studies.

Mr. Atkins mentioned that they're supposed to give the number of attendees, how many were visitors, how many locals, as this is key to whether it's successful or not. He said under ROI's it's very limited to what they get to see to judge it on, so asked if they can see slides on a particular event that's included in the 35 prior to deciding the following years budget, and Mr. Ka'anā'anā agreed. He said they will present specific ones. He said there will be a UGov study, depending on the pandemic and what happened and didn't happen, and that they're looking at a baseline of 2018 or 19, some have a 20, some don't have a 20, and then some even had a 21 and others didn't. He said it's anywhere between 18 to 21 that they'll see in the sports program specifically. He said attendance, economic impact, marketing value, and community impact is really what they are trying to capture holistically as the ROI on a particular event and so that's what the UGov studies helps them demonstrate.

Ms. Kimura said it's a very labor-intensive survey and Mr. Ka'anā'anā agreed. He said people are sent out with iPads to collect emails.

Mr. Regan said there were questions, but Chair Rafter said to skip as they are running out of time and at a later stage the board members can take their questions to Mr. Regan.

Mr. Ka'anā'anā ran through the items to make sure he had clarity:

203 and 204 – move forward; 215 Hawaiian culture opportunity – move forward; TBD1 sign improvement - Not moving forward; TBD 22 and TBD9 - not moving forward. 339 and 350 – both previously approved – moving forward, but Mr. Kaʻanāʻanā will send some contracts as examples - a 21 contracts for global support services with HVCV. Technology consulting, TBD 11 and 21 - on hold; TBD 12 and TBD 21 - still on hold; 318 to stay, but Mr. Kaʻanāʻanā needs to come back with the results of the study as well as the member survey and then they'll circle

back, so it's still on hold. 377 - Polynesian football hall of fame is funded out of SEP, so there's no need to move forward with it in the fiscal 22 budget. TBD 4 air service - Mr. Atkins' concern is he thinks they need it in a certain area, and he doesn't think they need it to the level of \$250,000, so would like to put a placeholder of \$250,000 on that and then look at what they may need in sports as well and try to see if they can maybe utilize that fund for both. He said they should leave the money there intact, and it was agreed on unanimously.

Mr. Ka'anā'anā confirmed moving forward with TBD 5 - creative agency; TBD 2 - Wahi Pana series - Eva will make a presentation to the full board, probably at the January meeting based on the timing of that decision today; TBD 8 Pono Travel - move forward, but Mr. Ka'anā'anā will make sure that they go in swinging hard and negotiate hard for value add to get the best price they can for the money that they allocated.

Chair Rafter mentioned 919 – governance portion – no further questions; TBD 14 - hotspot mitigation – all in support; TBD 16 – Mr. Regan said they determined that as they were spending something for program evaluation before it's just moved over to DBEDT so they're just restoring it and there was full support; TBD 15 community engagement – fully supported; TBD 18 - tourism collaborative – fully supported.

Mr. Arakawa asked about the reprogramming amounts that were deleted and asked Chair Rafter what the recommended amount was to be deleted.

Mr. Ka'anā'anā said it would be hard to repurpose them to do something like adding to existing programs, just because of the procurement rules they need to follow, but it doesn't mean they couldn't do separate procurements or separate contracts, so he said he is open.

Chair Rafter suggested they get the actual numbers first, as it was one thing that Mr. Togashi highlighted earlier, and once they have the actual numbers, they can look at recommendations for if and where to spend. He said they know sports as an example is one of the items that several board members have brought up.

Mr. Regan mentioned that looking at TBD1, TBD 22/9 and 377 those were identified as reprogrammable, and that total is \$925,000 for the three. Chair Rafter said the next step would be recommendations from Mr. Ka'anā'anā and his team on how to spend that \$925,000 based on these conversations.

Mr. Atkins said one of his concerns is that right now they're dealing with a \$99 million budget, and they currently don't have any dedicated funding for next year. He said it would be great to find something useful to use it for, but if not, those are funds that can be rolled over to next year. He said he wasn't sure there would be \$90, \$80 or even \$70 million budget for the next

year, so that's why he was concerned as he questioned how to scale back \$30 million for the following year. He said \$900,000 is their only rollover money together with the \$5 million they can't spend. So, he reiterated to take that into account when they put together a plan to spend the money this year.

Mr. Togashi said that with respect to the potential for rolling over, the thing for them to keep in mind is that as it currently stands, their ability to encumber ARPA funds only last through the end of this fiscal year, currently June 30th, 22, and they're in the process of submitting a revised document or a request for an extension of that time, but nothing has been officially approved as of today. He confirmed that they told them not to got to 2024, but to 2023. Mr. Togashi said they have their submittal that they have the ability to expand funds through the end of 24 and encumber funds through the end of fiscal year 23. He said they asked them to revise their submittal to both be the end of fiscal year 23, but they have not received official approval yet.

Mr. De Fries said they submitted that request two days ago and Mr. Togashi confirmed.

Mr. Atkins asked if they didn't use any of the \$900,000, would that be the only rollover money they have or is there some funding from the legislator or anything he doesn't know about.

Mr. Regan said if there are previously approved ARPA money expenditures that they disencumber, or we cannot utilize for whatever purpose they had originally intended, that could be then part of those funds, so they could utilize them.

Mr. Atkins asked if they could be rolled over and if they'd have to have them encumbered and Mr. Regan said what Mr. Togashi mentioned is that they put in a request in the budget and finance, initially it was to 2024, but they had to revise that and submitted a new request to extend their encumbrance ability to June 2023, so it's pending right now.

Mr. Atkins asked if it would need to be finalized by 2023 and Mr. Regan agreed. Mr. Atkins mentioned the big one, smart destination that hasn't been approved yet, and asked if they have until the end of 2022 to encumber it. Mr. Regan said as it stands, they have to wait until they get the approval to extend. Mr. Atkins asked if they encumber sometime next year and have the programs and money spend by end 2023, and Mr. Regan confirmed that to be the goal, but if they're not able to BNF would be willing to discuss an extension if needed.

Mr. Arakawa asked that they put together a list of recommendations to the board meeting on Thursday to discuss the spending. It was agreed that they try get it done by then.

Mr. Regan mentioned hotspot mitigation – if they wanted to allocate additional monies to hotspot mitigation from some items that were released, it would help to have additional funds there, otherwise they can put a list together as Mr. Arakawa said

Mr. Arakawa mentioned taking a look at things that need to be done soon like the roof repairs when there aren't tourists. There is a list of maintenance and repairs that are needed there.

Mr. Regan said they'll work on getting the list to the board Thursday.

Chair Rafter asked for confirmation that they are recommending approval of these items as identified in the list that Mr. Ka'anā'anā put together that either have been approved, deferred or subject to more information to bring to the full board and Mr. Kinkley confirmed this to be correct.

4. Discussion and Action on the Board's Previously Approved Interim Fiscal Year 2022 Budget Line Items as Identified by Board Members. These Items Include Branding and Operations-Related Budget Line Items.

Chair Rafter said the above covered agenda items three and agenda items four, because agenda item four had included previously approved fiscal year items, which they also discussed above. They did a roll call. Motion from Ms. Kimura and second from Ms. Yuen. The motion for agenda item 3 and 4 passed unanimously.

- 5. Presentation, Discussion and Action on the Hawai'i Convention Center's November Financial Report
- **6. Presentation, Discussion and Action on the Hawai'i Convention Center's 6-Year CIP Plan**Chair Rafter asked Ms. Orton to discuss further.

Mr. Togashi confirmed that Ms. Orton should elaborate, but in the interim, he wanted to connect this item with agenda item two. He mentioned one of the questions that member Atkins had with respect to the convention center – he wanted to circle back on what he had previously asked for a little more time and addressing. He said the question was essentially what is the amount that they're looking at for fiscal year 22 for the convention center, and he confirmed it is budgeted for \$5.5 million, which includes \$1.7 million of funds, that they set aside with respect to exhibit hall impact, and what that means is because some state agencies had been using the hall, there was financial impact in terms of what they anticipated with respect to setting aside some funds that may have been needed to help support the movement offsite to different venues. He said through November, year to date the actual amount is \$2.1 million related to the convention center, operating loss or operating subsidy.

Mr. Togashi, Mr. Regan and Mr. Chris Tatum did a deep dive to find out what it takes to operate the convention center in a dark scenario, and they came out with \$3.9 million in the budget with no events in a year. He said that number increased by a couple hundred, if they wanted to increase staffing a bit for repairing maintenance and to take advantage of the dark building which came to \$4.2 million.

Ms. Orton opened her presentation by adding and addressing the most current changes and their restrictions and how this has impacted their current operation for their fiscal year budget at the convention center. She said they are now able to welcome guests with no capacity limitations or restrictions starting December 1st. Masks are still required, and the convention center is still doing health and safety protocols, including temperature checkpoints and requiring proof of vaccination or a negative COVID test taken within 48 hours prior for entry to the building. These standard health and safety protocols go across the board for all events. She said they are working closely with their meeting planners to roll this out in their plan as they move through the change of restrictions.

She said they are continuing to operate in a very fluid environment. She said they've been trying to hang onto the Citywide they had in 2022 and that the first corporate confidential group arrives on January 3<sup>rd</sup>. She stated they have been heavily impacted by the most recent announcements, one, travel restrictions and two, the most recent advisory out of Canada advising for non-essential travel to not take place. She mentioned their numbers were originally forecast at 2,400 attendees but are down to 1,400 and slowly dropping. She has, together with the visitor bureau, John Reyes and John Monahan and the sales team, been on the phone with the corporation.

She mentioned registration exhibitor and said they're getting exhibitor loss now, which is where they make their money and said they had another call this morning to update them on the governor's press conference which had no updates on restrictions, everything status quo. She said they're fortunate that there's still green lighting to see that. She said they have a call with them every week until arrival just to ensure that they're moving in the right direction and making the appropriate changes to host them.

She mentioned the impact to date for the convention center's fiscal year cancellations and loss revenue – there were two associations and two citywide corporate events, and with that, 29 local events that had an estimated revenue loss about \$1 million, but after the restrictions lifted things were getting better. She said they are putting more short-term business on the books, which are local short-term meetings, banquet events, sporting tournaments, local concerts which is their focus right now to fill the gaps where Citywide business was lost for the remaining six months of the fiscal year calendar and beyond. She said they have four Citywide

events that are still coming, so they anticipate those four Citywide also helping to contribute to their revenue.

She said in addition to that, the 79 definite events for local events at their center, they also have 31 that are in tentative in process, so said their calendar is filling up and the local businesses have been very supportive. She said their focus is to generate as much short-term local business -point of reference historically, their local revenue comprised about half of their overall building revenue averaging about \$7 to \$8 million a year. She said they are trying to close the margin of loss for them at their bottom line, by filling in more local business.

She mentioned the financials – all on their Profit & Loss statement has experienced ups and downs and changes in restrictions. She said they began the fiscal year in July 2021 with the three state agencies in their building and while restrictions had loosened and they were no longer held to capacity limitations as of December 1st, they have experienced an uptick in short term bookings. She mentioned the three state agencies they had in-house that are leaving their building and vacating exhibit home One as of December 31st. She said they have department of health that will be staying on until the end of March with a smaller footprint, and they'll be moving to two third-floor meeting rooms, remaining there for contact tracing and they plan to vacate their building at the end of March in 2022, so that was a revenue impact to the loss of those three state agencies, as they did have them forecasted in their budget through the end of their fiscal year.

She mentioned another great pickup on the short-term local business pickup – Netflix production is filming in their building, set in ex hall three and they are there from November through February. They're doing construction November, December and January. They start to film in February for two/three weeks, so that was a \$1.5 million revenue pickup in rent which netted out the expenses, about half a million dollars. She said they anticipate picking up – the organizer of Van Gogh is planning to return in June, which will impact one of the months in their fiscal year 22, being there June, July, and August to do a Monet exhibit, another nice unanticipated pickup.

She mentioned four sporting events still planned on calendar, considered Citywide events. They bring in hundreds of offshore teams, volleyball and basketball that will impact the remainder of their fiscal year at the center. They're tentative but close to firming up.

She showed their fiscal year reforecast with the anticipated pickups – their facility net loss that was budgeted \$5,517,000 is now at \$5,575,000 with a variance of \$58,300 to budget. She said if you add their sales and marketing true bottom line, when looking at all their expenditures,

they're running at a 6.1 negative loss to their bottom line, to their budgeted 6 million, roughly about \$51,000 variance.

She mentioned over the last 6 months they only hire positions that are needed, even though they were budgeted for. She said they held off on a lot of vacant positions. She said she recently asked for authorization to fill some of those vacant positions more importantly in their maintenance, engineering and housekeeping department as they start to ramp up their center for the arrival of our first Citywide in January. She said the team has been working hard to ensure their landscaping, both in their building and outside the building, and all repairs and maintenance are done, in all of the common areas and meeting rooms.

She highlighted that their primary focus right now has been restoring their meeting rooms and common areas from the past recent flood flash flood that they recently had. She said various leaks have sprung in different areas in the building and it's at a point where it's impacting their meeting rooms and ballrooms. She recently counted 9 meeting rooms they had to take out of service due to leaks – ceiling tiles falling in the middle of the room, trash cans collecting water to protect the carpet. She said their ballroom has 3 leaks, 2 which were new.

She mentioned the ballroom Foyer area – the drywall is falling off as it's heavily saturated. She said Mari will highlight those details in her presentation. She said she's glad they're on track and that the \$64 million is on the governor's proposed budget for fiscal year 23. She said right now they are fixing repairs just to fix the meeting rooms but not actually getting to the source of the leak, only making it aesthetically pleasing for now for groups to use. She said they're extending roughly about \$300,000 in repairs, which is just to replace in kind and not truly repairing the source of the leak. She mentioned the important one - the rooftop repair at \$64 million but said there are a number of leaks that are not related to the rooftop repairs.

She said there are also leaks in the planters along the building, the grand staircase, and all of the planters on the grand staircase are leaking which all leak into storage facilities, into back of house areas, and into their offices.

Ms. Orton thanked Mr. Regan and Mr. De Fries for their support at the convention center. She also thanked the board as well as the HTA staff for their support in getting all of the CIP projects moving along. She said after being in the center for eight years, it has only been with this new administration that they have seen the needle move on processing approvals and getting some of these projects completed.

She handed over to Ms. Tait to give an update on their projects. She mentioned the construction projects, mainly that they are seeking assistance as far as managing from a PM-CN company, as well as the HCC managed projects. She mentioned that right now, in regard to our

projects management company, they are going out to solicit a second company to help work on projects simultaneously, so they are contracted with Cummins - they have been working on projects with them for several years now, but at the beginning of this year, they did engage a second company to get them started on some of these projects. She said at this point, they are going to start launching into the projects, and they are RFP'ing for PM services and construction management services. She said they are just about ready to issue an RFP for that and said they have engaged the RLP for pre-planning construction planning on the rooftop terrace deck. She said this is the larger \$64 million project. She said the work in the presentation has been done by Julian Anderson and his team to update the cost estimates and provide options and scope for those options, which the board voted to endorse a few meetings ago and said that coming up, still a part of that project will be presentations to the legislature to again get the funding approved for that project.

She said that along with this RFP for the secondary PM company they are also going to be RFP'ing project management assistance or services for the actual construction planning portion of the rooftop terrace deck so it should take them to actual start of the project, which they anticipate being mid to third quarter of next year. She said once they have approval for the funding of that project, then they will also start RFP'ing for the construction management of that project.

She gave an update on their current projects - the security camera projects and NVR installation.

Mr. Regan asked if there were any specific questions about those projects.

Chair Rafter asked what the cost will be for TBA/TBD for the rooftop terrace that RLB is doing.

Ms. Tait said they have roughly \$340,000 for that, much of that was previous work that was done by RLB, and this takes them back to the 2019 work as well. She said the current work for RLB, they have roughly about \$40,000 left because that project is going to take them to about midyear next year, and then at that point is where they start to overlap over the remainder of fiscal 22 ,and that's where the actual project management of the larger project will start. She said that's why they call it preplanning.

Chair Rafter asked how difficult it is going to be to operate the convention center when the projects are underway, and Ms. Tait said it would be fairly difficult. She said they're doing stop gap and that's what they listed as part of leak repairs, so the \$300,000 is what they had to launch into just after this December, 6th big rains and because the main source is the actual waterproofing layer of the rooftop terrace deck, she said there is no way of just patching that, or areas where there is penetration on that rooftop terrace deck to stop whatever damage it's

doing to the meeting rooms below. She said they do have buckets to catch a small amount of water, but once they have flash flooding that's where it didn't hold and things came down and that's where luckily these rooms, barring one room was not in use at that time. She said they eliminated these room that were vulnerable for the remainder of the rainy season. She said the sales department is trying to work around it, but there are situations like the upcoming Citywide event, the Dairy Queen event, and some of the events in January, where they will have to use these rooms.

She mentioned that operationally their departments have met, and they know exactly where their pressure points are, and they're also in the public areas around the building, so they've come up with an action list of what to do in preparation for big rains and said they're fortunate that many of their managers are experienced. She said they also rely on the security crew to help them out.

Mr. Arakawa asked if there are any repairs that can be made if the HTA has some funding that they can reprogram, that can be made before the end of this fiscal year, before June 30th, 2022.

Ms. Tait said the money they allocated has the timeline of next June, but the monies that have been put to the CIP fund, they are allocating to these projects. So other than the rooftop terrace deck, the big leak project is that building envelope repairs. She said they have been working on that project and developing the scope with Cummins and consultants, so she said they're ready to put that RFP out very soon in January, which will help take care of some of the major projects or leaks, in the kitchen and other areas. She said they did do it out of emergency repair, which was their first opportunity to work under the emergency procedures, the current leak repairs for this flash flood, so she said they didn't put out an RFP. She said they got some quotes but wanted to get contractors started. She said there was about \$300,000 and they have two contractors working on that and they started last week and one contractor this week, to finish by the end of this month.

Ms. Orton said even if there was an opportunity for them to not spend money in their current CIP funds and in essence of times, maybe just if they had an opportunity to fix slate tiles, or the food and beverage equipment upgrade, they could use a portion of the unspent \$925,000 by the end of the fiscal year, it would relieve some of that \$3.5 million for food and beverage China, and return that back to CIP funds it doesn't have a deadline.

Mr. Regan said they also need to check whether they can transfer funds from their ARPA allocation to the convention center for that. He asked Mr. Togashi to reach out to BNF to check on that.

Ms. Tait gave a brief update on their projects that are current which are the security camera looking to be complete by February of next year. She said the trellis renovation is also going along well, and that is looking to complete February of next year. She said they are also working and managing the installation of the DAS (Distributed Antenna System) upgrade and that's an HTA contract. She stated this enhances the cell service in the building and along with that is the public safety communication system. She said it's going along very well, also looking at a completion date of February next year.

She wanted to highlight which projects are going to be funded by the ARPA funding - stairwell five and six is one of their main projects relating to leaks. She said they have the scope for this and are ready to go. Another is the chiller replacement, which is a full replacement of all of their chillers. She said they've identified the completion dates here on all of the projects and in working with Mr. Togashi and Mr. Regan, and after discussing the expiration date of the ARPA funds they are ensuring they select projects that would complete well within the timeframe. She said these are not brand-new projects but have been on their priority list.

Mr. Atkins asked if, for all these projects there's monies allocated and that they just need to approve to have them get going on it. Mr. Regan confirmed that particularly one is the ARPA allocation that Mr. Togashi referred to, part of the \$11 million ARPA allocation that they need approval on so that they can go ahead and incorporate that into their CIP plan. He said they have monies already that's been allocated previously for CIP, but this is an additional allocation that will help them move forward on these projects that were pending or waiting for funding to be allocated. He said that they will have to approve this as part of the next item.

Ms. Tait showed the projects they completed while the building was 'dark.' She said it was for 2020 and 2021. She said the projects that are ongoing right now were also projects that the contractors had to go through the entire building and that was a DAS project and the camera and lock project. She said it was good that, from the project side, the building was dark, but from the revenue side, it wasn't a good thing, but she said they were able to get through those projects quicker.

Mr. Regan reiterated the DAS is something they've been working on for a couple of years — contractor Boingo. He said they've done an amazing job and will enhance the center and allows for attendees to have better cellular signal and wi-fi signal within the building/facility, no matter where they are in the building. He said it's also carrier agnostic, where they can have AT&T or T-Mobile for example as the carrier, but the carriers will have to sign up as part of that process. He said there's also revenue stream associated with that, that goes to them. He also mentioned the first responder capabilities within the facility as being excellent.

Mr. Togashi subsidized what Mr. Regan was saying – he said he believed that it was about \$1,000 a month under their contract with Boingo per carrier, so every carrier that they sign up will be an increased and recurring revenue stream.

Mr. Atkins said to mention to the legislators about the \$64 million appropriation and that they should act on it soonest to implement it all now as there are a lot of monies wasted in temporary repairs. He said it's important to get the major fix on the roof as it trickles down to many other areas, costing more money in the long term. Chair Rafter agreed.

## 7. Presentation, Discussion and Action on the Hawai'i Convention Center's FY 2022 \$11,000,000 ARPA Budget

Mr. Regan asked Mr. Togashi to elaborate on this.

Mr. Togashi thanked Ms. Orton and Ms. Tait for all their excellent work on background information. He mentioned the \$10.465 million in major repairs and maintenance that resides in this 11 million budget. He said in addition to that they wanted to point out that of the \$11 million the board has already approved \$409, 000 toward payroll that's allocated to the convention center for HTA staff that works and helps them manage the convention center, providing oversight. In addition to that \$490,000, they are requesting \$45,000 from their governance budget particularly with regard to incremental funding that's needed for HCC insurance. He said he mentioned earlier that they previously encumbered out of their fiscal year 21, TAT restart and reserve funds, funding that was necessary to encumber the contract for HCCs fiscal year 22 operations. He said they did the same thing for HCC property insurance and said they estimated what that bill was going to be based upon previous years plus an escalator that they estimated, and they came to \$45,000 short of what the actual bill came out to be. He said they're asking for that \$45,000 to be funded out of the fiscal year 22 ARPA funds and said when you add everything up that ends up at \$11 million, they are requesting for the fiscal year 22 convention center federal fund, ARPA budget.

Chair Rafter asked for approval of the \$11 million fiscal year, 2022 ARPA budget.

Ms. Kimura approved, and Mr. Atkins seconded.

Mr. Atkins thanked Ms. Tait and Ms. Orton for their concise presentation and said it's apparent they need to move forward.

Mr. Regan did a roll call and the motion passed unanimously. He also expressed his gratitude to Ms. Orton and Ms. Tait for the great job overseeing their convention center and said they are fortunate to have them leading these efforts. All agreed.

#### 8. Adjournment

Chair Rafter adjourned the meeting at 12:27 pm

Respectfully submitted,

I heilland Reyes

Sheillane Reyes

Recorder

# Presentation, Discussion and Action on the Hawai'i Tourism Authority's December Financial Report



<u>Financial Statements – Executive Summary</u> December 1, 2021 – December 31, 2021

#### Foreword:

- FY21 Transactions Processed in FY22. As noted in HTA's June 30, 2021 financial statements, some transactions using FY21 funds that we submitted to DAGS in FY21 were processed by DAGS as FY22 business. It is necessary to include these transactions processed in July 2021 in HTA's official records for FY22 and accordingly are acknowledging that via a separate Budget Statement included in these financial statements for informational purposes only. However, we have included these transactions in HTA's unofficial FY21 encumbrance records and we will omit these transactions from our focus in FY22 business discussed in these financial statements. Further detail can also be found in HTA's June 30, 2021 financial statements.
- New Fund Accounts. With HTA now appropriated Federal ARPA funds in FY 2022, we
  have added two new sections to the Executive Summary to discuss the Tourism Federal
  Fund (ARPA) and Convention Center Federal Fund (ARPA).

#### Tourism Federal Fund (ARPA TFF) - [Official Name: HTA CSFRF Subaward]:

- 1. \$32.6M in cash (remaining from amount that has been allotted to HTA so far).
- 2. The release of TFF funds for HTA use is accomplished through an approval process that includes approval by the Governor (CSFRF approval), the State's Department of Budget & Finance's (B&F) and the HTA Board of Directors. Below is a summary of the status of those approvals:

	Gov Approved	B&F Funds Release		<b>Board Approved</b>	
	(CSFRF)	Requested	Approved	Amount	Encumbered
Hawaiian Culture	-	_	-	1,090,500	_
Natural Resources	-	-	-	665,000	-
Community	27,289,500	-	-	735,500	-
Branding	28,500,000	31,305,000	31,305,000	34,480,000	27,952,209
Sports	-	2,177,889	-	3,677,889	-
Safety & Security	-	-	-	900,000	1,380
Research	-	-	-	60,000	-
Planning	-	-	-	2,005,200	-
Admin	648,700	648,700	648,700	999,111	41,226
Governance and Org-Wide	351,800	246,800	246,800	351,800	79,282
Payroll	3,210,000	3,210,000	3,210,000	3,410,000	3,210,000
	60,000,000	37,588,389	35,410,500	48,375,000	31,284,097
	60,000,000	37,588,389	35,410,500	48,375,000	3

B&F has approved HTA's extension request to allow the encumbering and expenditure of the \$60M ARPA funds by June 30, 2023.

3. Over several meetings, the HTA Board approved a partial FY 2022 budget of \$48.4M, further detailed below.

	Incremental	Cumulative	
	Approved at	Budget	
	Meeting	Approved	Description
June 11, 2021 Meeting	1,000,000	1,000,000	Payroll
July 2021 Meeting	32,200,500	33,200,500	Branding, Payroll, Admin and Governance
September 2021 Meeting	1,787,889	34,988,389	Cruise and Sports
November 2021 Meeting	8,086,611	43,075,000	Most other programs
December 2021 Meeting	5,300,000.00	48,375,000.00	Programs previously identified as needing
			further clarification to Board's questions

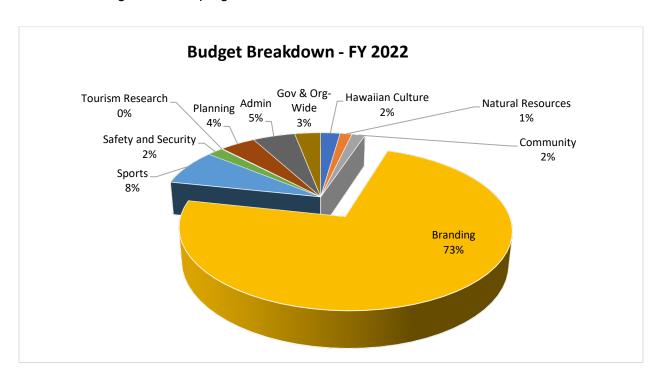
Through December, \$11,625,000 of programs presented as part of HTA's draft FY 2022 budget has been deferred or will be reprogrammed for other purposes, resulting in a FY 2022 budget of \$48,375,000 approved to date.

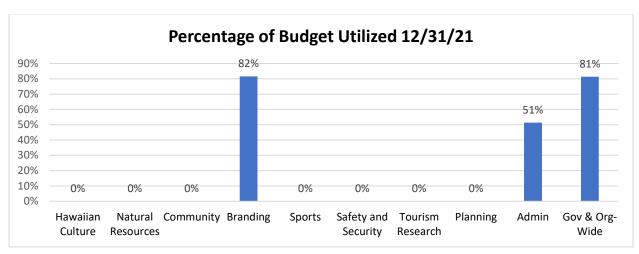
As of December 31, 2021, \$31.3M of the \$48.4M FY2022 budget was utilized/encumbered, or 65%.

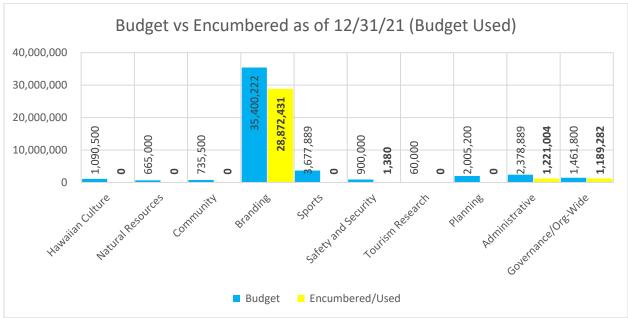
Below is a summary of the FY 2022 budget based upon Federal reporting categories (titles were paraphrased):

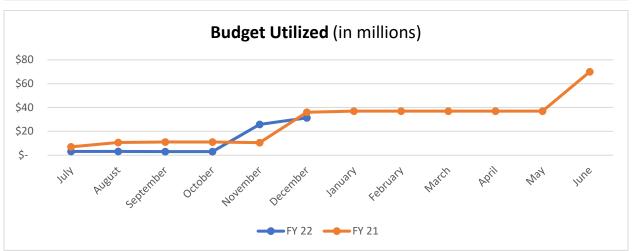
Primary Federal Category	Budget	Encumbered	Remaining
Economic Recovery	44,965,000	28,074,097	16,890,903
Continuation of Government Services			
Payroll	3,410,000	3,210,000	200,000
	48,375,000	31,284,097	17,090,903

The following are various charts to depict our FY 2022 budget, budget utilization and trends. It is important to note that only a portion of HTA's budget has been approved as of the date of these financial statements, and accordingly are reflected here below. A more balanced budget would be evident upon approval of HTA's full FY 2022 budget and when considering the contracts for FY 22 services that HTA encumbered using FY 2021 funds (sourced from June 2021 TAT revenue and HTA Board Resolution funds). Further, we anticipate approximately 29% of HTA's FY 2022 budget to be used toward Branding Education programs.









4. No budget reallocations were made in December 2021. A detail of the reallocations made for the reporting period and cumulatively for the fiscal year are typically detailed on the accompanying Budget Reallocation Summary.

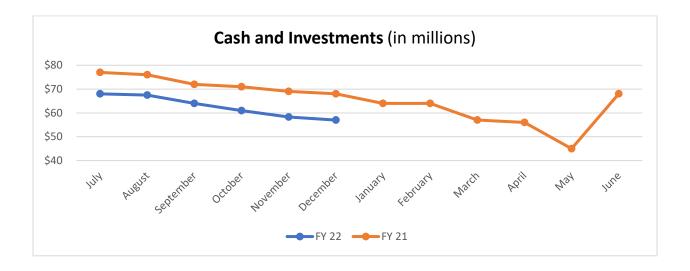
#### 5. Operating Income (Loss):

- a. No ARPA funds were recorded as allotted to HTA during the December 2021 period. Cumulatively, \$32.7M has been allotted to HTA year-to-date through December 2021, which represents ARPA funds HTA will use in FY 2022 for staff's payroll, branding, admin and governance costs. Additionally, in December 2021, B&F approved the release of \$2.7M in funds, which will be recorded as allotted to HTA in January upon also recording at DAGS.
- b. Since this is the fund's first year in operation, no Statement of Revenues and Expenditures associated with prior year funds is included.

### Tourism Special Fund (TSF):

The Tourism Special Fund sunset on January 1, 2022, pursuant to Act 001, 2021
 Legislative Special Session, upon which all unencumbered funds are available for remitting to the State's General Fund. The \$5M Emergency Fund remains with HTA.

#### 7. \$57M in cash and investments



- a. Includes \$5M in Emergency Fund held as investments.
  - i. Approximately \$5.0M held in money market funds
  - ii. Further detail provided in the financial statements (as of November 2021)
- b. Cash decreased by approximately \$1.3M from November 30, 2021 primarily due to disbursements related to operational and program expenditures.
- c. We anticipate the cash balance to decrease to \$0 over time once all encumbered funds are expended, except for the \$5M Emergency Fund.
- 8. HTA's outstanding encumbrances are summarized as follows:

\$49.2M	Prior year encumbrances currently being spent down	
\$0.00	Current year encumbrances remaining	
\$49.2M	Total encumbrances outstanding at December 31, 2021	

Staff routinely makes a concerted effort to liquidate older encumbrances that should no longer be encumbered and that is reflected here.

9. In addition to HTA's \$5M Emergency Fund, \$2.3M was reserved as Board allocations as of July 1, 2021. This compares to \$8.6M at the end of last fiscal year. The reduction is due to the FY21 transactions that DAGS processed in July of FY22, as previously discussed. A supporting schedule is also embedded in these financial statements to provide greater detail. These balances are comprised of the following:



Pursuant to Act 001, Special Session 2021 (HB 862), the Tourism Special Fund was sunset on January 1, 2022. Any unencumbered funds are now considered available to return to the State's General Fund, which we currently anticipate being approximately \$2.8M.

- 10. There is no budget for the Tourism Special Fund in FY 2022, as only Federal funds were appropriated.
- 11. Operating Income (Loss):
  - a. Pursuant to Act 001, Legislative Special Session 2021, HTA is no longer included in the TAT allocation.
  - b. \$81.9K in investment income was earned in December 2021, bringing its year-to-date amount to \$126K.

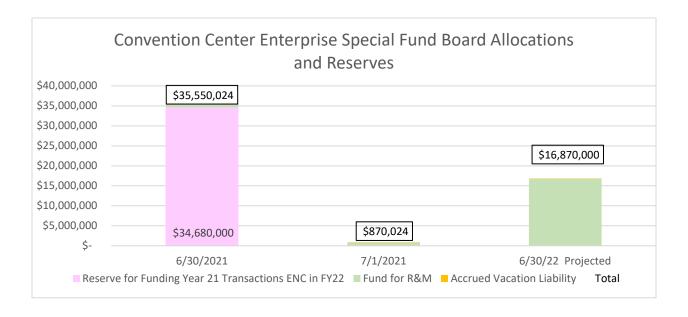
### Convention Center Federal Fund (ARPA CCFF) – [Official Name: Convention Center CSFRF Subaward]:

- 12. \$11M in cash (remaining from amount that has been allotted to HTA so far).
- 13. The Board approved a \$490K budget for payroll, which was fully encumbered earlier in FY 2022.
- 14. Operating Income:
  - a. \$10.5M of ARPA funds were allotted to the Convention Center in December 2021. Cumulatively, \$11M has been allotted year-to-date, which represents ARPA funds HTA will use in FY 2022 for staff's payroll and to fund expenditures of the Convention Center.
  - b. Since this is the fund's first year in operation, no Statement of Revenues and Expenditures associated with prior year funds is included.

#### Convention Center Enterprise Special Fund (CCESF):

- 15. \$48.9M in cash. Cash remained consistent from November 30, 2021.
- 16. \$18.8M in cash with contractor or with DAGS, for R&M projects (as of November 2021).

- a. Includes \$2M in Emergency R&M funds
- b. These funds are encumbered or budgeted toward specific projects such as kitchen wall rehabilitation and exterior planter repairs, exterior building painting, trellis replacement, house audio upgrades, ballroom gutter and transom glass repair, chiller replacement, and various equipment purchases and upgrades. Of the \$18.8M, approximately \$7.2M has been contracted (as of November 2021).
- c. The amount of cash remaining with the contractor already accounts for \$5.3M expended on current and future projects (in-progress costs or preliminary work).
- 17. \$13M reserved as Board allocations as of December 31, 2021. This compares to a reserve balance of \$35.5M as of June 30, 2021. The decrease is due to the FY 2021 transactions that were processed by DAGS in July 2021 (as FY 2022 business) discussed earlier, partially offset by \$1M in HCC revenue receipts and \$11M in TAT revenue deposited into the CCESF in FY 2022, pursuant to HRS 237D, as amended by Act 1 of the 2021 Legislative Special Session. We anticipate the \$13M reserve balance to further increase to \$16.8M by June 30, 2022, due to:
  - a. The deposit of Convention Center revenues throughout FY 2022.
  - b. The inability to spend these funds due to the CCESF not having an appropriation ceiling in FY 2022.



18. \$35.9M of prior year outstanding encumbrances currently being spent down.

### 19. Budget:

- a. No budget has been established for the CCESF in FY 2022, as no expenditure ceiling was appropriated, as discussed earlier.
- b. Note: In FY 2021, HTA used the \$16.5M TAT it received in June 2021 and \$18.6M previously reserved as Board Allocations to fund AEG's FY 2022 operations contract. Staff advised the Board of its intention to do so at the June 10, 2021 Board meeting, including to deploy reserve funds in an effort to ensure we maximize HCC's ROI and efficiently use any time afforded during the pandemic to address major repair and maintenance. The \$16.5M and \$18.6M were encumbered as follows:

	FY22 HCC Opera	ations - Encumbrand	ce Funded with		
		Reserve / Board			
	TAT Restart Funds	Reso Funds	Total		
HCC Facility Operations Expenses	5,517,400	5,169,000	10,686,400		
HCC Operating Contingency	-	2,500,000	2,500,000		
HCC Local Sales	533,000	-	533,000		
Major R&M (from TAT Restart funds)	10,129,600	-	10,129,600		
Major R&M (from CCESF Reserves)	-	10,831,000	10,831,000		
Property Insurance	320,000	100,000	420,000		
	16,500,000	18,600,000	35,100,000		
* Additionally, the AFG contract included \$5,948,568 funded from the TSF for the Center for Hawaiian Music & Dance					

#### 20. Operating Income:

- a. \$11M in TAT funds were received YTD.
- b. Convention Center Operations
  - i. Note: \$2.1M operating loss fiscal-year-to-date per HCC financial statements (as of November 2021). Funded by FY21's encumbrance as discussed above.

Balance Sheet Tourism Federal (ARPA) Fund As of 12/31/21

	Current Year
Assets	
Current Assets	
Checking	32,663,673.01
Total Current Assets	32,663,673.01
Total Assets	32,663,673.01
Fund Balance	
Encumbered Funds	
FY 2022 Funds	31,242,270.42
Total Encumbered Funds	31,242,270.42
Unencumbered Funds	
Total Unencumbered Funds	1,421,402.59
Total Fund Balance	32,663,673.01

Balance Sheet Tourism Special Fund As of 12/31/21

	Current Year
Assets	
Current Assets	
Checking	52,041,921.05
Petty Cash	5,000.00
Total Current Assets	52,046,921.05
Total Assets	52,046,921.05
Fund Balance	
Encumbered Funds	
FY 2015 Funds	7,851.29
FY 2016 Funds	6,047.12
FY 2017 Funds	15,706.80
FY 2018 Funds	4,137.03
FY 2019 Funds	295,245.21
FY 2020 Funds	1,741,260.30
FY 2021 Funds	47,123,383.09
Total Encumbered Funds	49,193,630.84
Unencumbered Funds	
Total Unencumbered Funds	2,853,290.21
Total Fund Balance	52,046,921.05

### Balance Sheet Convention Center Federal (ARPA) Fund As of 12/31/21

	Current Year
Assets	
Current Assets	
Checking	11,000,000.00
Total Current Assets	11,000,000.00
Total Assets	11,000,000.00
Fund Balance	
Encumbered Funds	
FY 2022 Funds	490,000.00
Total Encumbered Funds	490,000.00
Unencumbered Funds	
Total Unencumbered Funds	10,510,000.00
Total Fund Balance	11,000,000.00

# Balance Sheet Convention Center Enterprise Special Fund As of 12/31/21

	Current Year
Assets	
Current Assets	
Checking	48,965,161.08
Total Current Assets	48,965,161.08
Total Assets	48,965,161.08
Fund Balance	
Encumbered Funds	
FY 2019 Funds	110,894.39
FY 2021 Funds	35,796,538.80
Total Encumbered Funds	35,907,433.19
Unencumbered Funds	
Total Unencumbered Funds	13,057,727.89
Total Fund Balance	48,965,161.08

Balance Sheet Emergency Trust Fund As of 12/31/21

	Current Year
Assets	
Current Assets	
Investments	5,012,933.93
Total Current Assets	5,012,933.93
Total Assets	5,012,933.93
Fund Balance	
Current year net assets	
	(6,025.15)
Total Current year net assets Prior years	(6,025.15)
Total Prior years	5,018,959.08
Total Fund Balance	5,012,933.93

Annual Budgets:
-\$60M FY 2022 HTA Tourism Federal (ARPA) Fund
[subject to approval]

-\$11M FY 2022 Convention Center Federal (ARPA) Fund [subject to approval]

\$5M Eme	\$5M Emergency Funds
CEM Emorgony Eurol Bosonio	\$0M Mandated by Board
(Ectablished by Statistons	(designated for use in the event of a
(Established by Statute as a	significant economic downturn upon
sepalate Iulia, to be used upoli	Board approval; used to fund FY 21
declaration of a tourism	hildset)
emergency by the Governor)	(2000)

Tourism Special Fund Long-Term Obligations, Commitments and Allocations:	ments and Allocat	ions:		Convention Center Fund Long-Term Obligations, Commitments and Obligations:	ns, Commitments ar	nd Obligations:	
			Projected				Projected
	6/30/2021	7/1/2021	1/1/2022	'	6/30/2021	7/1/2021	6/30/2022
Carryover of FY 2020 to FY 2021 Budget (Use in FY 21)				Carryover for HCC Operations			
Reserve for Funding Year 21 Transactions Enc in FY22	6,763,481	ı		Reserve for Funding Year 21 Transactic	34,680,000	ı	1
Carryover	1,342,824	1,342,824	1	Funds for R&M	790,024	790,024	16,790,000
FY21 Interest, Refunds and Other Income	•						
Encumbrance liquidations	1	492,464					
Center for Hawaiian Music & Dance	250,000	250,000					
Accrued Health Liability		•					
Accrued Retirement Liability		٠					
Accrued Vacation Liability	300,000	300,000		Accrued Vacation Liability	80,000	80,000	80,000
Total Long-Term Obligations and Commitments	8,656,305	2,385,288	 		35,550,024	870,024	16,870,000
				•			

5,000,000	
7,385,288	
13,656,305	
TOTAL RESERVES (incl \$5M Emergency Fund)	

16,870,000

870,024

35,550,024

# Statement of Revenues and Expenditures Tourism Federal (ARPA) Fund FY 2022 Funds From 12/1/2021 Through 12/31/2021

	Total Budget - FY22	Current Period Actual	Current Year Actual	Total Budget Variance - FY22
Revenue				
Alloted Federal Funds	60,000,000.00	0.00	32,705,500.00	(27,294,500.00)
Total Revenue	60,000,000.00	0.00	32,705,500.00	(27,294,500.00)
Expense				
Perpetuating Hawaiian Culture	1,090,500.00	0.00	0.00	1,090,500.00
Natural Resources	665,000.00	0.00	0.00	665,000.00
Community	735,500.00	0.00	0.00	735,500.00
Branding	35,400,222.00	0.00	0.00	35,400,222.00
Sports	3,677,889.00	0.00	0.00	3,677,889.00
Safety and Security	900,000.00	0.00	0.00	900,000.00
Tourism Research	60,000.00	0.00	0.00	60,000.00
Planning	2,005,200.00	0.00	0.00	2,005,200.00
Administrative	2,378,889.00	0.00	0.00	2,378,889.00
Governance and Org-Wide	1,461,800.00	0.00	41,826.99	1,419,973.01
Total Expense	48,375,000.00	0.00	41,826.99	48,333,173.01
Net Income	11,625,000.00	0.00	32,663,673.01	21,038,673.01

### Hawaii Tourism Authority Statement of Revenues and Expenditures Tourism Special Fund FY 2022 Funds From 12/1/2021 Through 12/31/2021

	Total Budget - FY22	Current Period Actual	Current Year Actual	Total Budget Variance - FY22
Revenue				
Miscellaneous	0.00	0.00	10,192.89	10,192.89
Refunds	0.00	0.00	47,842.09	47,842.09
Total Revenue	0.00	0.00	58,034.98_	58,034.98
Net Income	0.00	0.00	58,034.98	58,034.98

Statement of Revenues and Expenditures

Prior Year Funds - Tourism Special Fund
From 12/1/2021 Through 12/31/2021

	Total Budget	Current Period Actual	Current Year Actual	Total Budget Variance
Revenue				
Interest and Dividends	0.00	81,855.92	126,770.45	126,770.45
Total Revenue	0.00	81,855.92	126,770.45	126,770.45
Expense				
Perpetuating Hawaiian Culture	11,199,632.00	169,996.25	983,617.25	10,216,014.75
Natural Resources	3,447,910.00	0.00	745,000.00	2,702,910.00
Community	8,462,772.12	56,000.00	391,062.07	8,071,710.05
Branding	33,112,516.00	951,450.67	7,410,782.88	25,701,733.12
Sports	160,222.00	0.00	7,222.00	153,000.00
Safety and Security	770,114.66	0.00	37,125.00	732,989.66
Tourism Research	2,270,248.83	205,286.35	1,164,731.63	1,105,517.20
Administrative	933,514.62	5,005.23	225,902.35	707,612.27
Governance and Org-Wide	201,675.92	0.00	116,335.46	85,340.46
Total Expense	60,558,606.15	1,387,738.50	11,081,778.64	49,476,827.51
Net Income	(60,558,606.15)	(1,305,882.58)	(10,955,008.19)	49,603,597.96

Statement of Revenues and Expenditures Convention Center Federal (ARPA) Fund FY 2022 Funds From 12/1/2021 Through 12/31/2021

	Total Budget - FY22	Current Period Actual	Current Year Actual	Total Budget Variance - FY22
Revenue				
Alloted Federal Funds	11,000,000.00	10,510,000.00	11,000,000.00	0.00
Total Revenue	11,000,000.00	10,510,000.00	11,000,000.00	0.00
Expense				
Branding	72,958.00	0.00	0.00	72,958.00
Administrative	247,042.00	0.00	0.00	247,042.00
Governance and Org-Wide	170,000.00	0.00	0.00	170,000.00
Total Expense	490,000.00	0.00	0.00	490,000.00
Net Income	10,510,000.00	10,510,000.00	11,000,000.00	490,000.00

Statement of Revenues and Expenditures Convention Center Enterprise Special Fund FY 2022 Funds From 12/1/2021 Through 12/31/2021

	Total Budget - FY22	Current Period Actual	Current Year Actual	Total Budget Variance - FY22
Revenue				
Transient Accomodations Tax	11,000,000.00	0.00	11,000,000.00	0.00
Miscellaneous	0.00	(11,762.91)	42,210.00	42,210.00
Refunds	0.00	(23,337.30)	41,501.08	41,501.08
HCC Revenue	0.00	0.00	856,563.98	856,563.98
Total Revenue	11,000,000.00	(35,100.21)	11,940,275.06	940,275.06
Net Income	11,000,000.00	(35,100.21)	11,940,275.06	940,275.06

## Statement of Revenues and Expenditures Prior Year Funds - Convention Center Enterprise Special Fund From 12/1/2021 Through 12/31/2021

	Total Budget	Current Period Actual	Current Year Actual	Total Budget Variance
Revenue				
Interest and Dividends	0.00	39,652.36	57,844.34	57,844.34
Miscellaneous	0.00	35,100.21	35,100.21	35,100.21
HCC Revenue	0.00	0.00	154,484.38	154,484.38
Total Revenue	0.00	74,752.57	247,428.93	247,428.93
Expense				
Branding	6,080.00	0.00	6,079.86	0.14
Administrative	19,449.64	0.00	19,449.86	(0.22)
Governance and Org-Wide	587,376.00	0.00	8,917.40	578,458.60
HCC Operating Expense	13,465,701.52	0.00	0.00	13,465,701.52
HCC Repair and Maintenance	20,960,600.00	0.00	0.00	20,960,600.00
HCC Sales and Marketing / MFF	902,672.93	0.00	0.00	902,672.93
Total Expense	35,941,880.09	0.00	34,447.12	35,907,432.97
Net Income	(35,941,880.09)	74,752.57	212,981.81	36,154,861.90

### Hawaii Convention Center

Facility

# Income Statement From 11/01/2021 Through 11/30/2021 (In Whole Numbers)

s	Current Month Actual	Current Month Budget	Variance	Current Month Prior Year	YTD Actual	YTD Budget	Variance	YTD Prior Year
Disease French Income								
Direct Event Income	141 525	152 270	(11 035)	219 100	910 633	726 001	72 722	1 606 030
Rental Income (Net)	141,535	153,370	(11,835)	218,100	810,623	736,901	73,722	1,606,030
Service Revenue	103,544 245,079	139,010 292,380	(35,466)	202,885	658,587 1,469,209	694,095 1,430,996	(35,508)	1,029,131
Total Direct Event Income	245,079	292,360	(47,301)	420,965	1,409,209	1,430,990	30,214	2,635,161
Direct Service Expenses	101,648	167,594	65,946	184,506	664,704	1,005,914	341,210	954,091
Net Direct Event Income	143,431	124,786	18,644	236,478	804,505	425,081	379,423	1,681,069
Ancillary Income								
Food and Beverage (Net)	10,663	97,856	(87,193)	15,184	22,833	336,843	(314,010)	131,248
Event Parking (Net)	3,832	21,240	(17,408)	5,407	339,568	71,640	267,928	45,844
Electrical Services	0	320	(320)	0	0	20,320	(20,320)	. 0
Audio Visual	210	4,400	(4,190)	0	10,881	18,560	(7,679)	2,790
Internet Services	0	0	0	0	. 0	. 0	0	. 0
Rigging Services	0	0	0	0	1,343	1,000	343	0
First Aid Commissions	0	0	0	0	. 0	0	0	0
Total Ancillary Income	14,705	123,816	(109,111)	20,591	374,625	448,363	(73,738)	179,883
4		2 11 22 34 34 34 S		-		J		<del>-</del>
Total Event Income	158,136	248,602	(90,467)	257,069	1,179,130	873,444	305,685	1,860,952
Other Operating Income								
Non-Event Parking	0	0	0	(875)	3,480	0	3,480	(875)
Other Income	(76,536)	1,417	(77,953)	4,130	32,763	7,085	25,678	12,103
Total Other Operating Income	(76,536)	1,417	(77,953)	3,255	36,243	7,085	29,158	11,228
Total Gross Income	81,600	250,019	(168,420)	260,324	1,215,373	880,529	334,844	1,872,180
Net Salaries & Benefits								
Salaries & Wages	309,624	364,400	54,776	288,438	1,557,793	1,817,160	259,367	1,475,891
Payroll Taxes & Benefits	88,278	125,893	37,615	173,476	414,577	629,465	214,888	487,444
Labor Allocations to Events	(75,038)	(134,816)	(59,777)	(179,357)	(450,847)	(671,793)	(220,946)	(899,470)
Total Net Salaries & Benefits	322,864	355,478	32,613	282,557	1,521,524	1,774,833	253,309	1,063,866
		200				V.2		
Other Indirect Expenses	11.005	22.222	0.004	48.044	74.000	*** ***	20.445	50.000
Net Contracted Services	14,986	23,220	8,234	10,911	74,989	114,435	39,446	52,893
Operations	6,083	10,534	4,451	22,524	28,923	52,670	23,747	52,138
Repair & Maintenance	60,160	72,367	12,207	68,831	322,823	361,835	39,012	264,941
Operational Supplies	11,901	34,545	22,644	46,494	90,307	166,586	76,279	72,011
Insurance	11,843	10,681	(1,162)	(40,622)	59,733	51,183	(8,550)	(6,855)
Utilities	138,836	146,912	8,076	149,825	826,011	666,813	(159,198)	772,844
Meetings & Conventions	1,038	850	(188)	150	3,396	5,250	1,854	6,315
Promotions & Communications	0	2,300	2,300	(848)	(2,663)	11,500	14,163	6,550
General & Administrative	18,348	13,875	(4,473)	10,178	57,526	68,485	10,959	52,858
Management Fees	18,633	18,633	(0)	18,232	93,167	93,165	(2)	91,162
Other Total Other Indirect	282,028	2,166 336,083	1,966 54,055	(11,260) 274,416	6,151 1,560,362	1,602,752	4,679 42,390	(73,337) 1,291,518
Total other manest	202,020	330,003	34,033	274,410	1,500,502	1,002,732	12,550	1,231,310
Net Income (Loss) before CIP Funded								
Expenses	(523,293)	(441,541)	(81,752)	(296,649)	(1,866,513)	(2,497,055)	630,542	(483,204)
-		·	-	<del>0 →</del> 3			•	-
CIP Funded Expenses	0		0	(11,460)	0	0	0	(74,272)
Net Income (Loss) from Operations	(523,293)	(441,541)	(81,752)	(308,109)	(1,866,513)	(2,497,055)	630,542	(557,476)
Fixed Asset Purchases	(74,507)	8,333	82,840	0	38,801	41,665	2,864	22,770
Net Income (Loss) After Fixed Asset Purchases	(448,786)	(449,874)	1,089	(308,109)	(1,905,313)	(2,538,720)	633,407	(580,246)

Hawaii Convention Center Facility Income Statement From 11/01/2021 Through 11/30/2021 (In Whole Numbers)

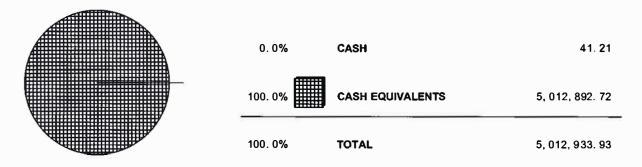
	Current Month Actual	Current Month Budget	Variance	Current Month Prior Year	YTD Actual	YTD Budget	Variance	YTD Prior Year
Revenues								
Food & Beverage	22,179	162,574	(140,395)	18,986	232,188	557,156	(324,968)	190,833
Facility	174,077	321,857	(147,780)	429,646	1,898,754	1,559,051	339,703	2,695,023
Total Revenues	196,256	484,431	(288,175)	448,632	2,130,942	2,116,207	14,735	2,885,856
Expenses								
Food & Beverage	100,135	160,920	60,785	50,503	613,749	691,947	78,198	337,155
Facility	619,414	765,052	145,639	694,778	3,383,705	3,921,315	537,610	3,031,905
Total Expenses	719,549	925,972	206,423	745,281	3,997,454	4,613,262	615,807	3,369,060
Net Income (Loss) before CIP Funded Expenses	(523,293)	(441,541)	(81,752)	(296,649)	(1,866,513)	(2,497,055)	630,542	(483,204)
CIP Funded Expenses	0	0	0	(11,460)	0	0	0	(74,272)
Net Income (Loss) from Operations	(523,293)	(441,541)	(81,752)	(308,109)	(1,866,513)	(2,497,055)	630,542	(557,476)
Fixed Asset Purchases	(74,507)	8,333	82,840	0	38,801	41,665	2,864	22,770
Net Income (Loss) after Fixed Asset Purchases	(448,786)	(449,875)	1,089	(308,109)	(1,905,314)	(2,538,720)	633,406	(580,246)

### 1h Bank of Hawaii

Statement Period Account Number 11/01/2021 through 11/30/2021 BANK OF HAWAII AGENT U/A DATED 10/31/2018 FOR HAWAII TOURISM AUTHORITY TOURISM EMERGENCY TRUST-FUND

### **Summary Of Investments**

### **Investment Allocation**



### **Investment Summary**

	Market Value	%	Estimated Income	<b>Current Yield</b>	
CASH	41 . 21	0.00	0	0.00	
CASH EQUIVALENTS	5,012,892.72	100.00	501	0.01	
Total Fund	5,012,933.93	100.00	501	0.01	

### **Schedule Of Investments**

UNITS	DESCRIPTION	BOOK VALUE	MARKET VALUE	% OF CATEGORY
	CASH	41.21	41.21	100.00
	CASH EQUIVALENTS			
	CASH MANAGEMENT			
5,012,892,72	DREYFUS TREASURY OBLIGATIONS CASH MANAGEMENT FUND	5,012,892.72	5,012,892.72	100,00
	Total Fund	5,012,933.93*	5,012,933.93*	100.00*



	_		Year-to-Date		
5 1	Program	D. J. J.	5	Budget After	December
Budget Line Item	Code	Budget	Reallocation	Reallocations	2021 Activity
Perpetuating Hawaiian Culture					
From:					
None				-	
				-	
				-	
			-		-
То:					
				-	
				-	
				-	
				-	
				-	
				-	
			-		-
Natural Resources					
From:					
None				-	
				-	
				-	
То:			-		-
10.				-	
				-	
				-	
				-	
			-		
Community					
From: None					
Notice				-	
				-	
			_		
					-
То:					
				-	
				-	
				-	
				-	

Budget Line Item	Program Code	Budget	Reallocation	Budget After Reallocations	December 2021 Activity
				-	
				-	
			-		-
Branding					
From:					
None				- -	
			-		-
То:					
				-	
				-	
			-		-
Sports					
From: None				-	
				-	
			-		-
То:				-	
				-	
				-	
			-		-
Safety and Security					
From: None				-	
				-	
То:			-		
				-	
			-		
Tourism Research					
From:					

		Program		Budget After	December
None	Budget Line Item	Code Budge	t Reallocation	Reallocations -	2021 Activity
None				- -	
				-	
			-		-
То:					
70.				-	
				-	
				-	
			-		-
Planning					
From:					
None				-	
				-	
					_
			-		-
То:					
				-	
				-	
				-	
			-		-
Administration					
From: None				-	
				-	
			-		-
То:				-	
				-	
			-		-
-					
Governance and Orga	anization-Wide				
From:					
None				-	
				-	
					-
То:				_	
				-	
			-		-

		Program			Budget After	December
	Budget Line Item	Code	Budget	Reallocation	Reallocations	2021 Activity
<b>Board Allocations</b>						
From:						
None					-	
				-		-
				-		-

			Fund - ARPA [TFF]				deral Fund - ARPA [CCFF]	
		Fiscal Y	ear 2022			Fiscal	Year 2022	
Category	Budget	YTD Amount of Budget Used	Balance	Activity for December 2021	Budget	YTD Amount of Budget Used	Balance	Activity for December 2021
Revenues	Duaget	Dauget Oscu	Bulance		Duuget	Dauget oscu	20101100	
TAT Revenue Allocation			-	-	-	-	-	-
Federal ARPA Funds	60,000,000	32,705,500	27,294,500	-	11,000,000	11,000,000	-	10,510,000
Prior Year Carryover			-	-	-	-	-	-
Availability of \$5M Emergency Fund (Subject to Governor Approval) Other			-	-	-	-	-	-
Total Revenues	60,000,000	32,705,500	27,294,500	<u> </u>	11,000,000	11,000,000	-	10,510,000
incumbrances								
Perpetuating Hawaiian Culture								
Hawaiian Culture Programs In-House Contracted Staff - Hawaiian Culture	1,090,500	-	1,090,500			-	-	-
Subtotal	1,090,500	-	1,090,500	<del></del>	-	-	-	-
Natural Resources (Statute: \$1M minimum)								
Natural Resources Programs	665,000	-	665,000	-	-	-	-	-
In-House Contracted Staff - Natural Resources	-	-	-			-	-	
Subtotal	665,000	-	665,000	-	-	-	-	-
Community	725 500		725 500					
Community Programs In-House Contracted Staff - Community	735,500	-	735,500		-	-	-	-
Subtotal	735,500	-	735,500	<del></del>	-	-	-	-
Branding								
Branding Programs	34,480,000	27,952,209	6,527,791	5,352,209	-	-	-	_
In-House Contracted Staff - Branding	-	,,	-		-	-	-	-
State Employee Salaries - Branding	920,222	920,222	-	-	72,958	72,958	-	-
Subtotal	35,400,222	28,872,431	6,527,791	5,352,209	72,958	72,958	-	-
Sports								
Sports Programs	3,677,889	-	3,677,889			-		
Subtotal	3,677,889	-	3,677,889	-	-	-	-	-
Safety and Security							-	
Safety and Security Programs	900,000	1,380	898,620	1,380	-	-	-	-
Subtotal	900,000	1,380	898,620	1,380	-	-	-	-
Tourism Research								
Tourism Research Programs	60,000	-	60,000	-	-	-	-	-
In-House Contracted Staff - Tourism Research		-	-	<u> </u>	<u> </u>	-	-	-
Subtotal	60,000	-	60,000	-	-	-	-	-
Planning								
Planning Programs	2,005,200	-	2,005,200	-	-	-	-	-
In-House Contracted Staff - Planning Subtotal	2,005,200	-	2,005,200			-	<u> </u>	-
	_,		_,,					
Hawai'i Convention Center								
Sales & Marketing	-	-	-	-	-	-	-	-
Operations Major Repair & Maintenance	-	-	-		-	-	-	-
Subtotal	-	-	-	-	-	-	-	-
Administrative (Statute: Cannot exceed 3.5% = \$2,765,000)								
Operations	999,111	41,226	957,885	28,806	-	-	-	-
In-House Contracted Staff - Admin	-		-	-	-	-	-	-
State Employee Salaries - Admin Subtotal	1,379,778 2,378,889	1,179,778 1,221,004	200,000 1,157,885	28,806	247,042 247,042	247,042 247,042	<u> </u>	
	2,376,663	1,221,004	1,137,663	28,800	247,042	247,042		
Organizationwide Costs State Employee Fringe	1,110,000	1,110,000	-	_	170,000	170,000	-	_
Organization-Wide	230,000	-	230,000	-	-	-	-	-
Governance - Board/Others	121,800	79,282	42,518	37,455		-	-	
Subtotal	1,461,800	1,189,282	272,518	37,455	170,000	170,000	-	<u> </u>
Total Encumbrances	48,375,000	31,284,097	17,090,903	5,419,850	490,000	490,000	-	
tevenues vs Encumbrances	11,625,000	1,421,403			10,510,000	10,510,000		
		Tourism 5	cial Fund (TSF)			Convention Center Enter	rnrise Special Fund (CCE	(F)
			rear 2022	<del></del>	-		rprise Special Fund (CCES Year 2022	"1
Revenues					-			
TAT Revenue Allocation  Convention Center Revenue - Relating to EV22 (also find to EV21 encumbrance)	-	-	-	-	11,000,000	11,000,000 856 564	- (OEE FEA)	-
Convention Center Revenue - Relating to FY22 (also tied to FY21 encumbrance) Convention Center Revenue - Relating to Prior Years	-	-	-	-	-	856,564 154,484	(856,564) (154,484)	-
Other		184,805	(184,805)	81,856	<u> </u>	176,655	(176,655)	39,653
Total Revenues	-	184,805	(184,805)	81,856	11,000,000	12,187,703	(1,187,703)	39,653

Program Code	e Program Title	Budget FY22	YTD Amount of Budget Used	Remaining Balance	December 2021 Activity
Tourism Fede	ral Fund				
	Hawaiian Culture				
203 204	Ma'ema'e HTA	50,000.00	0.00 0.00	50,000.00	0.00 0.00
214	Market Support Legacy Award Program	50,000.00 25,000.00	0.00	50,000.00 25,000.00	0.00
215	Hawaiian Culture Opportunity Fund	200,000.00	0.00	200,000.00	0.00
216	Olelo Hawaii	500,000.00	0.00	500,000.00	0.00
217 297	FESTPAC Memberships and Dues - Hawaiian Culture	250,000.00 500.00	0.00 0.00	250,000.00 500.00	0.00 0.00
298	Travel - Hawaiian Culture	15,000.00	0.00	15,000.00	0.00
SubTotal	Perpetuating Hawaiian Culture	1,090,500.00	0.00	1,090,500.00	0.00
Natural Resou	irces				
406	Visitor Impact Program	350,000.00	0.00	350,000.00	0.00
407	Hawaii Eco Tourism Association	50,000.00	0.00	50,000.00	0.00
416 498	Wahi Pana Series Travel - Natural Resources	250,000.00	0.00 0.00	250,000.00 15,000.00	0.00 0.00
SubTotal	Natural Resources	15,000.00 <b>665,000.00</b>	0.00	665,000.00	0.00
_					
Community 702	Community Training Workshops (formerly Capacity)	500,000.00	0.00	500,000.00	0.00
797	Memberships and Dues - Community	500.00	0.00	500.00	0.00
798	Travel - Community	15,000.00	0.00	15,000.00	0.00
802	Current Workforce Development (Industry Career Dev)	100,000.00	0.00	100,000.00	0.00
803 SubTotal	Future Workforce Development (LEI)  Community	120,000.00 <b>735,500.00</b>	0.00 <b>0.00</b>	120,000.00 <b>735,500.00</b>	0.00 <b>0.00</b>
	•	,			
Branding	Cruico Infractructura Improvamente and Assistal Francisco	100 000 00	100.000.00	0.00	0.00
4 5	Cruise Infrastructure Improvements and Arrival Experience Route Development Program (PAUSE)	100,000.00 250,000.00	100,000.00	0.00 250,000.00	0.00 0.00
10	HTUS/HTJ Campaign Effectiveness Study	270,000.00	0.00	270,000.00	0.00
12	Rebranding of the Hawaiian Islands	1,000,000.00	0.00	1,000,000.00	0.00
13	Creative Agency	250,000.00	0.00	250,000.00	0.00
14	Pono Travel Tips (Kuleana Travel Messaging at NI Airports)	175,000.00	0.00	175,000.00	0.00
102 317	Hawai'i Tourism Summit	125,000.00	2,209.42	122,790.58	2,209.42
317 318	Convention Center Sales & Marketing - City Wide gohawaii.com (formerly Online Website Coordination) (PAUSE)	2,600,000.00 2,500,000.00	2,600,000.00 0.00	0.00 2,500,000.00	2,600,000.00
319	MCI MFF	850,000.00	850,000.00	0.00	850,000.00
321	US (formerly North America)	22,500,000.00	22,500,000.00	0.00	0.00
331	Meetings, Convention & Incentives	1,900,000.00	1,900,000.00	0.00	1,900,000.00
339	Global Digital Marketing Strategy (former Intl Online Strat)	713,000.00	0.00	713,000.00	0.00
350	Global Mkt Shared Resces (formerly Intellect Prop Data Bank)	787,000.00	0.00	787,000.00	0.00
380	Marketing Opportunity Fund	250,000.00	0.00	250,000.00	0.00
397 398	Memberships and Dues - Branding	160,000.00	0.00 0.00	160,000.00 50,000.00	0.00 0.00
934	Travel - Branding State Employee Salaries - Branding	50,000.00 920,222.00	920,222.00	0.00	0.00
SubTotal	Branding	35,400,222.00	28,872,431.42	6,527,790.58	5,352,209.42
_					
Sports 312	PGA Tour Contracts	2,177,889.00	0.00	2,177,889.00	0.00
379	Sports Programs - Unallocated	1,500,000.00	0.00	1,500,000.00	0.00
SubTotal	Sports	3,677,889.00	0.00	3,677,889.00	0.00
	_				
Safety and Se	visitor Assistance Programs	F00 000 00	0.00	F00 000 00	0.00
601 602	Crisis Management	500,000.00 100,000.00	1,380.00	500,000.00 98,620.00	1,380.00
603	Lifeguard Program	200,000.00	0.00	200,000.00	0.00
604	Preventative Programs	100,000.00	0.00	100,000.00	0.00
SubTotal	Safety and Security	900,000.00	1,380.00	898,620.00	1,380.00
Tourism Resea	arch				
506	Infrastructure Research (Accomodations and Airseats)	60,000.00	0.00	60,000.00	0.00
SubTotal	Tourism Research	60,000.00	0.00	60,000.00	0.00
Planning					
652	Planning Tools and Assessments	410,000.00	0.00	410,000.00	0.00
653	Hotspot Mitigation	500,000.00	0.00	500,000.00	0.00
654	Program Evaluation	500,000.00	0.00	500,000.00	0.00
655	Community Engagement	175,000.00	0.00	175,000.00	0.00
656 697	Community Tourism Collaborative Memberships and Dues - Planning	400,000.00 3,200.00	0.00 0.00	400,000.00 3,200.00	0.00 0.00
698	Travel - Planning	17,000.00	0.00	17,000.00	0.00
SubTotal	Planning	2,005,200.00	0.00	2,005,200.00	0.00
	_				
Administrative		200,000,00	0.00	200 000 00	0.00
101 103	Community-Industry Outreach & Public Relations Svcs hawaiitourismauthority.org (formerly HTA web/Global Social)	200,000.00 100,000.00	0.00 0.00	200,000.00 100,000.00	0.00 0.00
901	General and Administrative	648,700.00	41,225.56	607,474.44	28,805.56
930	State Employee Salaries - Admin	1,379,778.00	1,179,778.00	200,000.00	0.00
998	Travel - Admin	50,411.00	0.00	50,411.00	0.00
SubTotal	Administrative	2,378,889.00	1,221,003.56	1,157,885.44	28,805.56
Governance a	nd Org-Wide				
915	Organization-Wide	230,000.00	0.00	230,000.00	0.00
919	Governance - Gen Board/Others	121,800.00	79,282.43	42,517.57	37,455.44
931 SubTotal	State Employees Fringe Governance and Org-Wide	1,110,000.00 <b>1,461,800.00</b>	1,110,000.00 <b>1,189,282.43</b>	0.00 <b>272,517.57</b>	0.00 <b>37,455.44</b>
Jasiotai	orange and org muc	_,	2,203,202.43	2/32/13/	37,433.44
	FV 2022 Fd-	40.000.000	24 224 225	47.000.000 ==	E 446 55
Total	FY 2022 Funds	48,375,000.00	31,284,097.41	17,090,902.59	5,419,850.42
Convention C	enter Federal Fund				
CONVENCION CO	Sincer i Edelar i dild				
Branding					
934	State Employee Salaries - Branding	72,958.00	72,958.00	0.00	0.00
SubTotal	Branding	72,958.00	72,958.00	0.00	0.00
Administrative	e				
930	State Employee Salaries - Admin	247,042.00	247,042.00	0.00	0.00
SubTotal	Administrative	247,042.00	247,042.00	0.00	0.00
Covers	nd Org Wido				
Governance a	nd Org-Wide State Employees Fringe	170,000.00	170,000.00	0.00	0.00
SubTotal	Governance and Org-Wide	170,000.00	170,000.00	0.00	0.00
Total	FY 2022 Funds	490,000.00	490,000.00	0.00	0.00
ivial	022   41145	770,000.00	+30,000.00	0.00	0.00

Note:

This schedule summarizes transactions that were encumbered with FY21 funds, processed by FY22 business. See further discussion in Executive Summary.

_		EV71 Eunde
Program Code	Program Title	FY21 Funds Transactions, Processed in FY22
Perpetuati	ng Hawaiian Culture	
201	Kukulu Ola: Living Hawaiian Cultural Prog	-
202	Hawaiian Culture Initiative	-
206	Kahea Program - Harbor Greetings	-
207	Kahea Program - Airport Greetings	-
208	Hawaiian Music and Dance Center	5,948,568
212	Merrie Monarch Hula Festival	-
215	Hawaiian Culture Opportunity Fund	99,995
216	Olelo Hawaii	-
297 717	Memberships and Dues - Hawaiian Culture	-
932	Monthly Music Series Salaries - Hawaiian Culture	-
932	Total - Perpetuating Hawaiian Culture	6,048,563
Natural Re	sources	
402	Aloha Aina (formerly NR and Leg Prov NR)	-
406	Visitor Impact Program	-
407	Hawaii Eco Tourism Association	-
499	In-House Contracted Staff - Natural Resources	-
936	State Employee Salaries - Natural Resources	-
	Total - Natural Resources	-
Communit	у	
700	Community Opportunity	-
701	Community Enrichment Program	-
731	Community-Based Tourism - Oahu	-
732	Community-Based Tourism - Maui County	20,000
733	Community-Based Tourism - Hawaii Island	15,000
734	Community-Based Tourism - Kauai	15,000
797 933	Memberships and Dues - Community State Employee Salaries - Community	-
933	Total - Community	50,000
Branding		
4	Cruise Infrastructure Improvements and Arrival Experience	-
318	gohawaii.com (formerly Online Website Coordination)	-
320	Island Chapters Staffing and Admin	-
321	US (formerly North America)	-
322	Canada	800,000
323	Japan	-
324	Korea	-
325	Oceania	-
329	China	-
331	Meetings, Convention & Incentives	-
339 350	Global Mitt Shared Reseas (formerly Intellect Prop. Data R	-
380	Global Mkt Shared Resces (formerly Intellect Prop Data B Marketing Opportunity Fund	
397	Memberships and Dues - Branding	_
398	Travel - Branding	_
723	Hawaii Film Office Partnership	-
934	State Employee Salaries - Branding	-
	Total - Branding	800,000
Sports		
312	PGA Tour Contracts	-
377	Polynesian Football HoF	-
378	UH Athletics Branding Partnership	-
384	Football Total Sports	-
	Total - Sports	-
Safety and	·	FF 000
601	Visitor Assistance Programs	55,000
	Crisis Management	
602	Crisis Management Total - Safety and Security	- 55,000

		July 1, 2021	
Tourism	Research		
505	Est of Visitor Arrivals by Country by Month	-	
506	Infrastructure Research (Accomodations and Airseats)	-	
512	Visitor Arrivals and Departure Surveys	(390,082)	
513	Evaluation and Performance Studies	-	
514	Marketing Research	-	
597	Memberships and Dues - Research	-	
935	State Employee Salaries - Research	-	
	Total - Tourism Research	(390,082)	
Adminis	trativo		
101	Community-Industry Outreach & Public Relations Svcs	200,000	
101	hawaiitourismauthority.org (formerly HTA web/Global Sc	200,000	
901	General and Administrative	_	
	Protocol Fund	-	
909		-	
930	State Employee Salaries - Admin  Total - Administrative	200.000	
	rotal - Auministrative	200,000	
	ance and Organization-Wide		
915	Organization-Wide	-	
919	Governance - Gen Board/Others	-	
931	State Employees Fringe	-	
	Total - Governance and Organization-Wide	-	
	Total	6,763,481	
Convent	tion Contar Enterprise Special Funds		
Convent	tion Center Enterprise Special Fund:		
Convent Brandin			
		_	
Brandin	g	- -	
Brandin	g State Employee Salaries - Branding Total - Branding	- -	
<b>Brandin</b> 934	g State Employee Salaries - Branding Total - Branding	- -	
Brandin 934 Adminis	g State Employee Salaries - Branding Total - Branding strative	- - -	
Brandin 934 Adminis 930	State Employee Salaries - Branding Total - Branding  Strative State Employee Salaries - Admin Total - Administrative	- - - -	
Branding 934 Adminis 930	State Employee Salaries - Branding Total - Branding  Strative State Employee Salaries - Admin Total - Administrative  erations	- - - -	
Branding 934 Adminis 930 HCC Ope 850	State Employee Salaries - Branding Total - Branding  Strative State Employee Salaries - Admin Total - Administrative  erations HCC Operating Expense	13,186,400	
Adminis 930 HCC Ope 850 860	State Employee Salaries - Branding Total - Branding  Strative State Employee Salaries - Admin Total - Administrative  erations HCC Operating Expense HCC Repair and Maintenance	13,186,400 20,960,600	
<b>Adminis</b> 930 <b>HCC Ope</b> 850 860 870	State Employee Salaries - Branding Total - Branding  Strative State Employee Salaries - Admin Total - Administrative  erations HCC Operating Expense HCC Repair and Maintenance HCC Sales and Marketing / MFF	20,960,600	
Adminis 930 HCC Ope 850 860	State Employee Salaries - Branding Total - Branding  Strative State Employee Salaries - Admin Total - Administrative  erations HCC Operating Expense HCC Repair and Maintenance HCC Sales and Marketing / MFF HCC Local Sales	20,960,600 - 533,000	
<b>Adminis</b> 930 <b>HCC Ope</b> 850 860 870	State Employee Salaries - Branding Total - Branding  Strative State Employee Salaries - Admin Total - Administrative  erations HCC Operating Expense HCC Repair and Maintenance HCC Sales and Marketing / MFF	20,960,600	
Brandin, 934  Adminis 930  HCC Ope 850 860 870 871	State Employee Salaries - Branding Total - Branding  Strative State Employee Salaries - Admin Total - Administrative  erations HCC Operating Expense HCC Repair and Maintenance HCC Sales and Marketing / MFF HCC Local Sales Total - HCC Operations	20,960,600 - 533,000	
Branding 934  Adminis 930  HCC Ope 850 860 870 871  Governa 915	State Employee Salaries - Branding Total - Branding  Strative State Employee Salaries - Admin Total - Administrative  erations HCC Operating Expense HCC Repair and Maintenance HCC Sales and Marketing / MFF HCC Local Sales Total - HCC Operations  ance and Organization-Wide Organization-Wide	20,960,600 - 533,000	
Brandin, 934  Adminis 930  HCC Ope 850 860 870 871	State Employee Salaries - Branding Total - Branding  Strative State Employee Salaries - Admin Total - Administrative  erations HCC Operating Expense HCC Repair and Maintenance HCC Sales and Marketing / MFF HCC Local Sales Total - HCC Operations	20,960,600 - 533,000	
Branding 934  Adminis 930  HCC Ope 850 860 870 871  Governa 915	State Employee Salaries - Branding Total - Branding  Strative State Employee Salaries - Admin Total - Administrative  erations HCC Operating Expense HCC Repair and Maintenance HCC Sales and Marketing / MFF HCC Local Sales Total - HCC Operations  ance and Organization-Wide Organization-Wide	20,960,600 - 533,000	
Branding 934  Adminis 930  HCC Ope 850 860 870 871  Governa 915	State Employee Salaries - Branding Total - Branding  Strative State Employee Salaries - Admin Total - Administrative  erations HCC Operating Expense HCC Repair and Maintenance HCC Sales and Marketing / MFF HCC Local Sales Total - HCC Operations  ence and Organization-Wide Organization-Wide State Employees Fringe	20,960,600 - 533,000	

# Presentation, Discussion, and Action on HTA's Investment Strategy Related to Funds in the Tourism Emergency Special Fund

### **Investment Policy**



### Policy Purpose

The purpose of this policy is to establish guidelines for the appropriate management and investment of funds, and to establish reasonable expectations of return on those investments.

### **Policy Provisions**

- 1) Management of the Authority's funds shall be in accordance with prudent practices of public agencies and consistent with Hawai'i Revised Statutes §36-21 relating to the investment of state funds.
- Investments shall be made to secure reasonable returns on idle funds, while anticipating future cash flow needs and known future liabilities.
- 3) To limit exposure to fair market value losses due to rising interest rates, investments shall not be made in securities maturing more than five years from the date of purchase. In general, securities should be held to maturity. However, securities may be sold in order to meet unforeseen cash flow needs.
- 4) Investments shall be limited to those identified in HRS §36-21 which may be updated from time to time.
- 5) Responsibility and authority for the management of short-term investments of operating funds are delegated to the fiscal operations of the organization.
- 6) Collateralization of savings and checking accounts and certificates of deposit is required under this policy for all investments exceeding the maximum amount of federal deposit insurance.
- 7) Procedures are to be established to determine the means of reviewing and evaluating investment performance, as well as to determine the specific allocation of investment funds.

### Responsibilities

Responsible Officer:

Chief Administrative Officer

**Policy Owner:** 

VP of Finance

Effective Date: 2/28/2019

### Approvals

Prepared:

Keith A. Regan

Chief Administrative Officer

3/27/19 Date

Reviewed and Recommended for Approval:

Chris Tatum

President & CEO

Approved:

Rick Fried

Chair, HTA Board of Directors

Date

Date

Effective Date: 2/28/2019

Presentation, Discussion and Action on the Hawai'i Convention Center's December Financial Report

## Hawai'i Convention Center



January 2022 Update

# Current Emergency Order for Events: 50% Capacity for large indoor events with more than 1,000 attendees



### Emergency Order 2022-01

Capacity Restrictions on large indoor events from January 10-31.

Emergency order 2022-01 caps large indoor gatherings of more than 1,000 people at 50% capacity. For example, if an event expects to have 1,000 attendees the total capacity of the venue must be more than 2,000 people. This measure was put in place following extensive consultations with healthcare leaders including the State Department of Health. Order 2022-1 shall be effective Monday, Jan. 10 through Monday, Jan. 31, 2022.

Rules for <u>2021-16</u> apply until January 10, 2022.

### **Social Gatherings**

Could include: informal personal, dinner, or birthday parties

### No restrictions but social gatherings must be:

- Informal (no particular protocol or schedule, generally means this held at your own home or a park with friends and family)
- Non-commercial (cannot be held at a business or event space, cannot sell tickets, fundraise, etc.)

  Learn more on page 3 of Order 2022-01

### Businesses

Any commerical activities or operations that are not operating as events.

• 100% capacity is allowed

#### **Restrictions are:**

- Masks must be worn indoors
- Safe Access (confirmation of vaccination or testing) required for all indoor fitness
  facilities and classes and for all indoor and outdoor businesses where food or
  beverage is served.

  Learn more on page 2 of Order 2022-01

### **Events**

Could include: weddings, funerals, concerts, sporting events, parades, public competitions, private parties at businesses or event venues

- 100% capacity is allowed for all outdoor events and for indoor events under 1000 attendees **Restrictions are:**
- Indoor events with 1000 or more attendees are limited to 50% capacity
- Masks must be worn at all events, indoors and outdoors
- Safe Access (confirmation of vaccination or testing) required for all indoor fitness facilities and classes and for all indoor and outdoor businesses where food or beverage is served.

<u>Learn more on page 3 of Order 2022-01</u>

- Continue to operate in a very fluid environment
- Impact to HCC in FY22, cancellations and lost revenue impact:
  - 2 associations \$238k in lost revenue
  - 2 city-wide corporate event \$292k in lost revenue
  - 31 local events \$1.62M in lost revenue
- Positive note, business on the books in FY22
  - 47 Definite events, including 2 city-wide events
  - 26 First Option events

# **Financial Update**

	December YTD Actual	FY 2022 Forecast	FY 2022 Budget	Variance	CY 2019 Actual
Facility Occupancy	22%	20%	20%	0%	32%
Facility Number of Events	115	184	100	68	238
Facility Gross Revenue	\$2,594,400	\$6,015,900	\$7,701,500	(\$1,685,600)	\$16,866,900
Facility Gross Expenses	\$5,182,200	\$11,566,300	\$13,218,900	\$1,652,600	\$17,649,200
Facility Net Loss	(\$2,587,800)	(\$5,550,400)	(\$5,517,400)	(\$33,000)	(\$782,300)
S&M Net Expenses	(\$235,400)	(\$533,000)	(\$533,000)	\$0	(\$5,315,00)
HCC Net Loss	(\$2,352,400)	(\$6,083,400)	(\$6,050,400)	(\$33,000)	(\$6,097,300)

# Major Repairs & Maintenance Current and Priority Projects

# • PM-CM managed projects

- Rooftop Terrace Deck, Pre-construction Planning; tba
- Building Envelope Repairs Kalakaua Kitchen Wall, 3rd fl
   Planters, Exterior Building Painting; \$18.7M, FY23
- Ballroom Gutter and Soffit Repairs; \$10.7M, FY23
- Ballroom Roof Repairs; \$2.2M, FY23
- House Sound Audio System Upgrade; \$1.35M, FY23
- Slate Tile Repairs; \$2.2M, FY23
- F&B Refrigerator Replacement; \$320k, FY23
- Lobby Water Feature Repairs; \$1.1M, FY24
- Ala Wai Waterfall Repairs; \$1.1M, FY24

# HCC managed projects

- Security Camera, NVR, Access Control; \$1.8M, target complete FY22
- Trellis Renovation; \$5M, target complete FY22
- Leak Repairs from Flash Flood; \$300k, FY22
- Remediation; \$400k, FY22
- Chill Water Pipe Re-insulation; \$250k, FY22
- Roll-up Door Replacement; \$225k, FY22
- Ice Machine Replacement; \$500k, FY22
- IT Network Upgrades; \$125k, FY24
- Theatre 310 and 320 Furnishing and Seating Upgrade;
   \$1.25M, FY25
- F&B China and Equipment Upgrade; \$3.5M, FY25

# Major Repairs & Maintenance Projects – ARPA Funding

- Stairwell 5 and 6 Repairs; \$1,189,205; Qtr end June 2023
- Chiller Replacement; \$4,363,870; Qtr end Sept 2023
- Parapet Roof Repairs; \$2,959,559; Qtr end June 2023
- Kitchen Hood Control Panel and Fire Suppression Upgrade; \$1,102,366; Qtr end Dec 2022
- Ballroom and Meeting Room Wallpaper Replacement; \$450,000, Qtr end Dec 2022
- Air Wall Repairs; \$400,000, Qtr end Dec 2022
- TOTAL: \$10,465,000

# Major Repairs & Maintenance Projects Completed

- Boiler Replacement; \$585k, completed 2020
- Ala Wai Waterfall Repairs; \$185k, completed 2020
- Chiller 4 Repairs; \$55k, completed 2020
- #320 Roof Repairs; \$1.4M, completed 2020
- Banquet Chairs and Facility Equipment Upgrade; \$2.25M, completed 2020
- Cooling Tower Replacement; \$3.2M, completed 2021
- Theatre LED Lighting Upgrade; \$77k, completed 2021
- Roof Overflow Drain Repairs; \$16k, completed 2021
- Jockey Chiller Repairs; \$28k, completed 2021
- ADA Lift Replacement, \$720k, completed 2021
- Emergency Generator Repairs, \$32k, completed 2021
- Window Repairs Vandalism, \$177k, completed 2021





# ASM GLOBAL HAWAII CONVENTION CENTER

# FINANCIAL STATEMENTS (Unaudited)

December 31, 2021

#### **Hawaii Tourism Authority:**

John De Fries, President and CEO Keith Regan, Chief Administrative Officer Marc Togashi, Vice President of Finance Talon Kishi, Budget and Fiscal Officer Maile Caravalho, Accounting Assistant

#### ASM:

Bob McClintock, Executive Vice President Convention Centers Mark Rozells, Chief Financial Officer Jeffrey Wong, Senior Vice President, Finance Americas

# **Hawaii Convention Center:**

Teri Orton, General Manager
Marl Tait, Director of Operations
Sherry Kaiwi, Director of Event Management
Noelle Liew, Director of Finance
Malia De Leon, Director of Human Resources
Martha Fontana-Kwon, Director of Security
Michael Meyer, Accounting Manager

# **Levy Restaurants - Hawaii Convention Center:**

Helene Feagaimaalii, General Manager, Director of Food & Beverage

Director of Finance:	dealere
Director of Finance: _	M. Mai
General Manager:	(leril/stor_

January 14, 2022

Consolidated Balance Sheet
December 31, 2021 and December 31, 2020
(In Whole Numbers)

	Unaudited 12/31/21	Unaudited 12/31/20
Assets		
Current Assets		
Cash	18,824,256	18,167,652
Accounts Receivable, Net	4,222,248	4,225,535
Prepaid	104,135	94,741
Deposits	0	0
Total Current Assets	23,150,639	22,487,928
Fixed Assets		
Building Improvements	2,494,989	2,172,485
Furniture & Fixtures	2,158,375	2,073,761
Machinery & Equipment	3,369,807	155, <del>44</del> 2
Computer Equipment	30,171	24,199
Work in Progress	4,979,780	5,066,899
Total Fixed Assets	13,033,122	9,492,786
Total Assets	36,183,761	31,980,714
Liabilities		
Current Liabilities		
Accounts Payable	1,658,001	495,715
Accrued Expenses	747,256	1,190,226
Advance Deposits	2,344,031	555,515
Total Current Liabilities	4,749,288	2,241,456
Equity		
Funds Remitted	(211,110,166)	(207,009,500)
Funding Received	389,759,436	379,565,080
Retained Earnings	(144,691,709)	(141,682,935)
Net Income (Loss)		
HCC Facility	(2,287,667)	(942,040)
HCC Sales & Marketing	(235,421)	(191,347)
Total Net Income (Loss)	(2,523,088)	(1,133,387)
Total Equity	31,434,473	29,739,258
Total Liabilities and Equity	36,183,761	31,980,714

Cash As of 12/31/2021 (In Whole Numbers)

# As of 12/31/2021

Cash	
Cash Operating-Facility	(3,085,984)
Cash Operating-Sales & Marketing	(39,713)
Cash Revenue	3,205,382
Cash Repairs & Maintenance Fund	18,741,371
Petty Cash	700
Change Fund Parking	2,500
Total Cash	18,824,256

Accounts Receivable Aging December 31, 2021 (In Whole Numbers)

In contact with DOT

In contact with contractor

#### Facility

Time Amount		%	1/12/2022		
Current	749,545	18%	749,545		
Over 30	819,777	19%	819,566		
Over 60	797,338	19%	795,996		
.Qver 90	1,855,588	44%	1,855,588		
	4,222,248	100%	4,220,695		

#### Over 90:

1,855,588

90:
1,711,994 HTA Reimbursement
27,449 HPE HTA Tourism Conference
5,397 Anime Matsuri

119,443 HHFDC-Event/Relocation
14,610 Health Span
4,655 Paradise Cup
3,600 HTA
1,028 Department of Taxation
Kai Hawai'i
1,888,496
(32,908) Allowance for doubtful accounts

In contact with partner
In collections, contractor paying slowly.
In collections, summary judgement in lawsuit ruled in our favor. Payment agreement executed and contractor paying slowly.
In contact with client
In collections.
In contact with partner

Statement of Cash Flows As of 12/31/2021 (In Whole Numbers)

	Current Month	Year-To-Date
Cash Flow from operating activities		
Net Income/(Loss)	(463,172)	(2,523,089)
Accounts Receivable	(336,442)	733,378
Deposits and other assets	33,855	(31,656)
Accounts payable	1,183,971	1,223,897
Accrued expenses	(82,533)	(8,875)
Advance deposits	385,856	201,788
Total Cash Flow from operating activities	721,536	(404,556)
Cash Flow from investing activities		
Capital Assets	(292,215)	(1,970,612)
Total Cash Flow from investing activities	(292,215)	(1,970,612)
Cash flows from financing activities		
Contributions received from the State of Hawaii	622,863	3,723,128
Funds remitted to the State of Hawaii	(624,165)	(1,635,213)
Total Cash flows from financing activities	(1,302)	2,087,915
Net increase/(decrease) in cash and cash equivalents	720,234	1,683,359
Cash and cash equivalents at beginning of period		
The same same squares at bog mining or purious	18,396,237	19,111,509
Cash and cash equivalents at end of period	18,824,256	18,824,256



Lead Income Statement - Com		YTD	FORECAST	FORECAST	Variance
	,	07/21-12/21	01/22-06/22	07/21-06/22	More
n		FY 2022	FY 2022	FY 2022	. /
En d Zerran	Total	Actual	Forecast	Forecast	(Less)
Event Income					
Direct Event Income					
Rental Income	2,093,800	1,093,518	1,313,447	2,406,965	(313,164)
Service Income	1,826,700	683,528	302,937	986,465	840,235
Service Expenses	(3,114,301)	(753,922)	(1,085,991)	(1,839,913)	(1,274,387)
Total Direct Event Income	806,200	1,023,123	530,393	1,553,516	(747,317)
Ancillary Income					
Gross F&B Revenue	3,291,100	266,770	1,411,816	1,678,586	1,612,514
Direct F&B Expenses	(1,324,100)	(224,117)	(619,972)	(844,089)	(480,010)
Gross Parking	326,600	404,891	292,503	697,394	(370,794)
Parking Expense	(51,000)	(45,032)	(68,908)	(113,940)	62,940
Electrical Service A/V Service	47,600 87,200	2,000 14,792	24,480 30,489	26,480 45,281	21,120 41,919
Internet Service	67,200	17,732	-	73,201	
Rigging Service	11,500	84,004	19,314	103,318	(91,818)
Total Ancillary Income	2,388,901	503,308	1,089,722	1,593,030	795,871
Total Event Income	3,195,100	1,526,431	1,620,115	3,146,546	48,554
Other Income					
Parking, Non-Event	-	3,480	360	3,840	(3,840)
Interest	12,000	4,469	3,000	7,469	4,531
Miscellaneous Income	5,000	36,923	23,165	60,088	(55,088)
Total Other Income	17,000	44,872	26,525	71,397	(54,397)
Adjusted Grees Income	3,212,100	1,571,303	1,646,640	3,217,943	(5,843)
Adjusted Gross Income	3,212,100	1,3/1,303	1,040,040	3,217,943	(3,043)
Operating Expenses					
Facility Salaries & Wages	3,668,210	1,449,231	1,773,271	3,222,502	445,708
Benefits	1,333,101	535,920	634,836	1,170,756	162,344
Less: Event Labor Allocations	(1,747,185)	(484,638)	(328,145)	(812,783)	(934,402)
Net Employee Wages & Benefit		1,500,513	2,079,962	3,580,475	(326,349)
Contracted Services	1,594,691	394,522	829,558	1,224,080 129,258	370,611 10,842
General & Administrative Operations	140,100 113,400	45,066 46,290	84,192 35,705	81,995	31,405
Repair & Maintenance	848,400	394,208	476,875	871,083	(22,683)
Supplies	357,200	95,964	137,658	233,622	123,578
Insurance	112,000	70,212	72,000	142,212	(30,212)
Utilities	1,894,700	1,025,314	1,019,459	2,044,773	(150,073)
Other	16,600	7,906	10,796	18,702	(2,102)
Management Fees	447,200	111,798	223,602	335,400	111,800
F&B Overhead Expense Less: Expenses Allocated	1,208,401 (1,367,116)	483,216 (320,610)	554,283 (759,346)	1,037,498	170,903 (287,160)
Total Operating Expenses	8,619,702	3,854,399	4,764,745	(1,079,956) 8,619,143	559
roun operating Expenses	0,015,702	5,051,555	1,701,713	0,015,115	333
Net Income (Loss) From Operations	(5,407,603)	(2,283,095)	(3,118,105)	(5,401,200)	6,403
	(0.000)	(4.500)		(= ===)	(4.007)
Other Income (Expenses)	(9,800)	(4,588)	(1,115)	(5,703)	(4,097)
Net Income After Other Income (Ex	(5,417,403)	(2,287,683)	(3,119,220)	(5,406,903)	2,306
(-		(=/==-/444)	<u> </u>	<u> </u>	
Fixed Asset Purchases	(100,000)	(300,126)	156,626	(143,500)	43,500
Nich Income (Loss) often Fixed Acce	(E E17 402)	(3 503 000)	(2.062 E04)	(E EE0 402)	(33,000)
Net Income (Loss) after Fixed Asse	(5,517,403)	(2,587,809)	(2,962,594)	(5,550,403)	(33,000)
Gross Building Revenues	4,410,400	2,327,605	2,009,695	4,337,300	73,100
Gross Building Expenses	10,686,402	4,474,851	5,209,850	9,684,701	1,001,701
Duilding Nah Fassure (1 ass)	(¢ 27¢ 002)	(7.147.746)	(2 200 155)	(F 247 401)	020 601
Building Net Income (Loss)	(6,276,002)	(2,147,246)	(3,200,155)	(5,347,401)	928,601
Gross F&B Revenues	3,291,100	266,770	1,411,816	1,678,586	1,612,514
Gross F&B Expenses	2,532,501	707,333	1,174,255	1,881,588	650,913
	750 500	(110 550)	007.564	(202.055)	054.504
F&B Net Income (Loss)	758,599	(440,563)	237,561	(203,002)	961,601
Facility Net Cash Flow	(5,517,403)	(2,587,809)	(2,962,594)	(5,550,403)	(33,000)
	(2,1-1,1-2)		, -,, 1)	, ,,,	(//
Total Gross Revenues	7,701,500	2,594,375	3,421,511	6,015,886	1,685,614
Total Gross Expenses	13,218,903	5,182,184	6,384,105	11,566,289	1,652,614
Total Facility Net Cash Flow	(5,517,403)	(2,587,809)	(2,962,594)	(5,550,403)	(33,000)
. The same of the		(=,50,,005)	(=,50=,051)	(2,200,100)	(30,000)

# Hawaii Convention Center Facility

# Income Statement From 12/01/2021 Through 12/31/2021 (In Whole Numbers)

	Current Month Actual	Current Month Budget	Variance	Current Month Prior Year	YTD Actual	YTD Budget	Variance	YTD Prior Year
Direct Event Income								
Rental Income (Net)	282,895	181,049	101,846 A	(119,911)	1,093,518	917,950	175,568	1,486,119
Service Revenue	24,940	155,850	(130,910) B	181,355	683,527	849,945	(166,418)	1,210,486
Total Direct Event Income	307,835	336,899	(29,064)	61,444	1,777,044	1,767,895	9,150	2,696,604
Direct Service Expenses	89,209	244,501	155,292 B	178,401	753,913	1,250,415	496,502	1,132,492
Net Direct Event Income	218,626	92,398	126,228	(116,957)	1,023,131	517,480	505,651	1,564,112
Ancillary Income								
Food and Beverage (Net)	19,822	212,314	(192,492) A	2,965	42,655	549,157	(506,502)	134,214
Event Parking (Net)	20,294	44,120	(23,827) A	305	359,861	115,760	244,101	46,149
Electrical Services	2,000	2,800	(800)	0	2,000	23,120	(21,120)	0
Audio Vîsual	3,911	33,000	(29,089) A	0	14,792	51,560	(36,768)	2,790
Internet Services	0	0	0	0	0	0	0	0
Rigging Services	82,661	600	82,061 C	0	84,003	1,600	82,403	0
First Aid Commissions	0	0	0	0	0	0	0	0
Total Ancillary Income	128,687	292,834	(164,147)	3,270	503,312	741,197	(237,885)	183,153
Total Event Income	347,313	385,232	(37,919)	(113,687)	1,526,443	1,258,677	267,766	1,747,265
Other Operating Income								
Non-Event Parking	0	0	0	0	3,480	0	3,480	(875)
Other Income	8,628	1,417	7,211	119	41,391	8,502	32,889	12,222
Total Other Operating Income	8,628	1,417	7,211	119	44,871	8,502	36,369	11,347
Total Gross Income	355,941	386,649	(30,708)	(113,568)	1,571,314	1,267,179	304,135	1,758,612
Net Salaries & Benefits								
Salaries & Wages	322,109	367,640	45,531 D/E	275,485	1,879,902	2,184,800	304,898	1,751,376
Payroll Taxes & Benefits	76, <del>4</del> 95	125,893	49,398 D/E	88,576	491,073	755,358	264,285	576,021
Labor Allocations to Events	(33,791)	(171,353)	(137,562) A	(174,504)	(484,638)	(843,146)	(358,508)	(1,073,974)
Total Net Salaries & Benefits	364,814	322,180	(42,634)	189,557	1,886,338	2,097,013	210,675	1,253,423
Other Indirect Expenses	20.240	25.004	(0.000)	44.644	402.000	440 404	27.402	CA FOC
Net Contracted Services	28,249	25,986	(2,263)	11,644	103,238	140,421	37,183	64,536
Operations	17,484	10,534	(6,950)	14,435	46,407	63,204	16,797	66,572
Repair & Maintenance	99,085	72,367	(26,718) E/F	53,682	421,908	434,202	12,294	318,623
Operational Supplies	37,490	39,524	2,034	53,771	127,797 71,078	206,110 63,371	78,313 (7, 707)	125,782
Insurance	11,345	12,188	843	6,612	•	•	(7,707)	(243)
Utilities	178,716 0	151,403 850	(27,313) G 850	86,948 894	1,004,727	818,217	(186,511)	859,791 7,209
Meetings & Conventions Promotions & Communications	2,565	2,300	(265)	454	3,396 (98)	6,100 13,800	2,704 13,898	7,209 7,004
					69,898	83,016		64,596
General & Administrative  Management Fees	12,372	14,531 18,633	2,159	11,738		111,798	13,118	04,350
Other	18,633 6,343	2,166	(0)	(91,162) 6,695	111,800 12,493	12,996	(2) 503	(66,642)
Total Other Indirect	412,282	350,482	(4,177) (61,800)	155,710	1,972,644	1,953,235	(19,410)	1,447,229
Net Income (Loss) before CIP Funded								_
Expenses	(421,155)	(286,013)	(135,142)	(458,836)	(2,287,668)	(2,783,068)	495,401	(942,039)
CIP Funded Expenses	0	0	0	6,495	0	0	0	(67,777)
Net Income (Loss) from Operations	(421,155)	(286,013)	(135,142)	(452,341)	(2,287,668)	(2,783,068)	495,401	(1,009,816)
Fixed Asset Purchases	261,326	8,333	(252,993) H	. 0	300,126	49,998	(250,128)	22,771
Net Income (Loss) After Fixed Asset Purchases	(682,481)	(294,346)	(388,135)	(452,341)	(2,587,794)	(2,833,066)	245,272	(1,032,587)

Facility
Income Statement
From 12/01/2021 Through 12/31/2021
(In Whole Numbers)

	Current Month Actual	Current Month Budget	Variance	Current Month Prior Year	YTD Actual	YTD Budget	Variance	YTD Prior Year
Revenues								
Food & Beverage	34,582	349,203	(314,621)	12,199	266,770	906,359	(639,589)	203,032
Facility	428,849	425,236	3,613	61,867	2,327,602	1,984,287	343,316	2,756,891
Total Revenues	463,431	774,439	(311,008)	74,066	2,594,372	2,890,646	(296,273)	2,959,923
Expenses								
Food & Beverage	93,483	239,733	146,250	73,843	707,333	931,680	224,347	410,998
Facility	791,103	820,719	29,617	459,059	4,174,708	4,742,034	567,326	3,490,964
Total Expenses	884,586	1,060,452	175,866	532,902	4,882,040	5,673,714	791,674	3,901,962
Net Income (Loss) before CIP Funded Expenses	(421,155)	(286,013)	(135,142)	(458,836)	(2,287,668)	(2,783,068)	495,401	(942,039)
CIP Funded Expenses	0	0	0	6,495	0	0	0	(67,777)
Net Income (Loss) from Operations	(421,155)	(286,013)	(135,142)	(452,341)	(2,287,668)	(2,783,068)	495,401	(1,009,816)
Fixed Asset Purchases	261,326	8,333	(252,993)	0	300,126	49,998	(250,128)	22,771
Net Income (Loss) after Fixed Asset Purchases	(682,481)	(294,346)	(388,135)	(452,341)	(2,587,794)	(2,833,066)	245,273	(1,032,587)

Facility
Income Statement 2
From 12/01/2021 Through 12/31/2021
(In Whole Numbers)

	Current Month Actual	Current Month Budget	Variance	Current Month Prior Year	YTD Actual	YTD Budget	Variance	YTD Prior Year
Facility								
Revenue	428,849	425,236	3,613	61,867	2,327,602	1,984,287	343,315	2,756,891
Expenses	791,103	820,719	29,616	459,059	4,174,708	4,742,034	567,326	3,490,964
Net Income (Loss)	(362,254)	(395,483)	33,229	(397,192)	(1,847,106)	(2,757,747)	910,641	(734,073)
Food & Beverage								
Revenue	34,582	349,203	(314,621)	12,199	266,770	906,359	(639,589)	203,032
Expenses	93,483	239,733	146,250	73,843	707,333	931,680	224,347	410,998
Net Income (Loss)	(58,901)	109,470	(168,371)	(61,644)	(440,563)	(25,321)	(415,242)	(207,966)
Net Income (Loss) before CIP Funded Expenses	(421,155)	(286,013)	(135,142)	(458,836)	(2,287,669)	(2,783,068)	495,399	(942,039)
CIP Funded Expenses	0	0	0	6,495	0	0	0	(67,777)
Net Income (Loss) from Operations	(421,155)	(286,013)	(135,142)	(452,341)	(2,287,669)	(2,783,068)	495,399	(1,009,816)
Fixed Asset Purchases	261,326	8,333	(252,993)	U	300,126	49,998	(250,128)	22,771
Net Income (Loss) after Fixed Asset Purchases	(682,481)	(294,346)	(388,135)	(452,341)	(2,587,795)	(2,833,066)	245,271	(1,032,587)

Facility
Income Statement
From 12/01/2021 Through 12/31/2021
(In Whole Numbers)

#### Current Month Variance Explanations over \$10,000

- A We continue to operate in a fluid environment due to COVID. We had budgeted for a city-wide offshore event, and other local pick-up business that did not materialize, however, on a positive note we picked up a Netflix production running from November 2021 February 2022.
- B The Department of Labor and Industrial Relations (DLIR) use of the center during the pandemic ceased as of December 31, 2021 and along with that was the discontinuance of operational services (i.e. security, facilities, housekeeping, etc) resulting in these variances.
- C Timing difference and realization of rigging commission for Beyond Van Gogh event which was received during the month.
- D Due to staffing vacancies, freezing hires and over budgeted Benefits.
- E Timing differences.
- F Due to necessary repairs on our aging HVAC system.
- G Due to the pick up of Netflix production which is utilizing an exhibit hall for the month resulting in increased electricity costs.
- H Due to emergency repairs of meeting rooms, common, storage and work areas caused by severe rains on December 4-8, 2021. Remediation and repair of saturated materials, fireproofing, ceiling tile, ceiling tile framework and drywall were required. These repairs are pending State emergency CIP approval. If approved, this \$261kl expense will be removed from our P&L.

Events (In Whole Numbers)

DECEMBER 2021		DECEMBER 2020	
EVENT	EVENT INCOME	EVENT	EVENT INCOME
Netflix Production MM2	86,456	Elite Parking-Rental Car Parking	305
Department of Health Contact Tracing	14,805	Department of Health Contact Tracing	(43,795)
DLIR-Unemployment Call Center	50,836	DLIR-Unemployment Call Center	(70,197)
Beyond Van Gogh - Adj	82,661		` ' 1
Young At Heart Expo	30,255		
NHI-Safety Inspection of In-Service Bridges	28,643		
HHFDC Rent Relief Program	26,013		
Honolulu Marathon	19,904		
HBR General Membership Meeting	5,172		
Hawai'i Assoiciation of Public Accountants	2,898		
PSI Seminars - 12/03/21	1,240		
PSI Seminars - 12/08/21	164		
GeekCraft Expo Hawai'i 2021	(1,734)		
	347,313	-	(112 607)
	347,313	=	(113,687)

Event Income Statement From 12/1/2021 Through 12/31/2021 (In Whole Numbers)

		Actual	Budget	Variance
Statiction	cal Data			
Statistit		12 527	0	12 527
	Attendance-Actual/DropCnt	12,527	0	12,527
	Event Days	118	0	118
Tot	Square Footage	4,070,026	0	4,070,026
101	al Statistical Data	4,082,671	0	4,082,671
Rental	Income			
	Rent Income	1,004,125	749,559	254,566
	Rental Discount-HCC	(720,080)	(568,510)	(151,570)
	Rental Discount-F&B Credit	(1,150)	0	(1,150)
Tot	al Rental Income	282,895	181,049	101,846
Service	Income			
	Labor Billed	14,014	26,250	(12,236)
	Security Billed	(22,954)	80,000	(102,954)
	On Call Security Billed	1,170	11,830	(10,660)
	Changeover Setup Billed	350	750	(400)
	Police/Fire Billed	0	200	(200)
	First Aid Billed	2,450	3,830	(1,380)
	Cleaning Billed	1,125	9,990	(8,865)
	Event Service Charge	11,355	0	11,355
	Equipment Rental Billed	4,581	5,650	(1,069)
	Other Production Billed	555	0	555
4.	Utilities Billed	12,295	10,750	1,545
	Telephone Billed	0	800	(800)
	Business Center Revenue	0	1,700	(1,700)
	Other Services Billed	0	4,100	(4,100)
	Facility Wages	(5,732)	(23,660)	17,928
	Security Wages	(2,286)	(88,920)	86,634
	Contracted Security Labor	(25,701)	(5,700)	(20,001)
	HCC On-call Security Staffing	(887)	(8,190)	7,303
	Contracted Facility Labor	(12,099)	(41,874)	29,775
	Contracted First Aid	(2,132)	(3,319)	1,188
	Janitorial Wages	(8,942)	(29,100)	20,158
	Contracted Janitorial Wages	(11,108)	(15,800)	4,692
	Other Production Expense	(555)	Ò	(555)
	Allocated Utilities Expense	(3,824)	(3,938)	114
	Engineering Wages	(9,187)	(16,300)	7,113
	IT Wages	(6,756)	(5,500)	(1,256)
	Other Service Expense	` o	(2,200)	2,200
Tot	al Service Income	(64,269)	(88,651)	24,382
Food ar	nd Beverage	_	45.500	
	Concessions Food Sales	0	16,500	(16,500)
	Concessions Bar NA Bev Sales	0	12,000	(12,000)
	Concessions Bar Alcohol Sales	0	2,650	(2,650)
	Kiosk Food Sales	1,151	0	1,151
	Kiosk Bar NA Bev Sales	858	0	858
	COS-Food	0	(3,135)	3,135
	COS-Concessions Bar-NA Bev	0	(2,280)	2,280
	COS-Alcohol	0	(504)	504
	COS-Food	(388)	0	(388)
	COS-Kiosk-NA Bev	(137)	0	(137)
	Catering Food Sales	6,196	214,750	(208,554)
	Catering Bar NA Beverage Sales	12,736	14,500	(1,764)
	Catering Bar Alcohol Sales	532	22,500	(21,968)
	Catering Other Sales	8,807	8,400	407

Event Income Statement
From 12/1/2021 Through 12/31/2021
(In Whole Numbers)

·	Actual	Budget	Variance
Catering Service Charge	4,302	57,903	(53,601)
COS-Food	(1,866)	(41,877)	40,011
COS Catering Bar-NA Bev	(2,200)	(2,755)	555
COS-Alcohol	(114)	(4,275)	4,161
Contracted Labor-F&B	(8,850)	(82,063)	73,213
Contracted Labor-Kiosk	(1,205)	0	(1,205)
Total Food and Beverage	19,822	212,314	(192,492)
Parking			
Self Parking Sales	23,814	50,520	(26,706)
Contracted Self Parking Labor	(3,521)	(6,400 <u>)</u>	2,879
Total Parking _	20,294	44,120	(23,827)
Electrical Services			
Gross Contracted Electrical Sales	5,000	7,000	(2,000)
Electrical Concessionaire Share	(3,000)	(4,200)	1,200
Total Electrical Services	2,000	2,800	(800)
Audio Visual			
Gross Contracted Audio Visual	17,007	165,000	(147,994)
Audio Visual Concessionaire Share _	(13,096)	(132,000)	118,904
Total Audio Visual	3,911	33,000	(29,089)
Internet Services			
Gross Contracted Internet Sales	4,970	23,000	(18,030)
Internet Concessionaire Share	(4,970)	(23,000)	18,030
Total Internet Services	0_	0	0
Rigging Services			
Gross Contracted Rigging Sales	290,363	3,000	287,363
Rigging Concessionaire Share	(207,702)	(2,400)	(205,302)
Total Rigging Services	82,661	600	82,061
Total Event Income	347,313	385,232	(37,919)

Event Income Statement 3784500 - Netflix Production MM2 From 12/1/2021 Through 12/31/2021 (In Whole Numbers)

•	Actual	Budget	Variance
Statistical Data			
Event Days	31	0	31
Square Footage	1,635,756	0	1,635,756
Total Statistical Data	1,635,787	0	1,635,787
Rental Income			
Rent Income	423,000	0	423,000
Rental Discount-HCC	(318,280)	0	(318,280)
Total Rental Income	104,720	0	104,720
Service Income			
Cleaning Billed	1,400	0	1,400
Event Service Charge	1,475	0	1,475
Equipment Rental Billed	1,475	0	1,475
Utilities Billed	1,760	0	1,760
Facility Wages	(990)	0	(990)
Contracted Security Labor	(15,345)	0	(15,345)
Contracted Facility Labor	(3,909)	0	(3,909)
Janitorial Wages	(517)	0	(517)
Contracted Janitorial Wages	(1,960)	0	(1,960)
Allocated Utilities Expense	(440)	0	(440)
Engineering Wages	(1,213)	0	(1,213)
Total Service Income	(18,264)	0	(18,264)
Total Event Income	86,456	0	86,456

Event Income Statement

3753400 - Beyond Van Gogh Honolulu - The Immersive Experience From 12/1/2021 Through 12/31/2021 (In Whole Numbers)

	Actual	Budget	Variance
Rigging Services			
Gross Contracted Rigging Sales	290,363	0	290,363
Rigging Concessionaire Share	(207,702)	. 0	(207,702)
Total Rigging Services	82,661	0	82,661
Total Event Income	82,661	0	82,661

Event Income Statement
3721400 - DLIR - Unemployment Call Centers
From 12/1/2021 Through 12/31/2021
(In Whole Numbers)

	Actual	Budget	Variance
Statistical Data			
Square Footage	1,164,870	0	1,164,870
Total Statistical Data	1,164,870	0	1,164,870
Rental Income			
Rent Income	278,250	311,640	(33,390)
Rental Discount-HCC	(212,625)	(241,640)	29,015
Total Rental Income	65,625	70,000	(4,375)
Service Income			
Labor Billed	14,014	24,000	(9,986)
Security Billed	(25,114)	80,000	(105,114)
Cleaning Billed	(1,225)	8,840	(10,065)
Other Services Billed	0	2,800	(2,800)
Facility Wages	0	(5,200)	5,200
Security Wages	0	(62,400)	62,400
Janitorial Wages	(83)	(6,800)	6,717
Engineering Wages	(1,424)	(9,600)	8,176
IT Wages	(956)	(4,000)	3,044
Other Service Expense	0	(2,200)	2,200
Total Service Income	(14,789)	25,440	(40,229)
Total Event Income	50,836	95,440	(44,604)

Event Income Statement 3749600 - Young At Heart Expo 2021 From 12/1/2021 Through 12/31/2021 (In Whole Numbers)

	Actual	Budget	Variance
Statistical Data			
Attendance-Actual/DropCnt	2,220	0	2,220
Event Days	4	0	4
Square Footage	255,193	0	255,193
Total Statistical Data	257,417	0	257,417
Rental Income	72.610	0	22.610
Rent Income Rental Discount-HCC	33,610	0	33,610
Total Rental Income	(11,298) 22,313	0	(11,298) 22,313
Total North Theorie			
Service Income			
Security Billed	900	0	900
First Aid Billed	1,190	0	1,190
Cleaning Billed	700	0	700
Event Service Charge	3,000	0	3,000
Equipment Rental Billed	1,296	0	1,296
Utilities Billed	215	0	215
Facility Wages	(371)	0	(371)
Security Wages	(138)	0	(138)
Contracted Security Labor	(4,248)	0	(4,248)
Contracted Facility Labor Contracted First Aid	(558)	0	(558)
	(1,040)	0	(1,040)
Janitorial Wages	(1,325)	0	(1,325)
Contracted Janitorial Wages Allocated Utilities Expense	(3,109) (429)	0	(3,109) (429)
Engineering Wages	(927)	0	(927)
IT Wages	(60)	0	(60)
Total Service Income	(4,904)	0	(4,904)
		_	
Food and Beverage	000		000
Kiosk Food Sales	998	0	998
Kiosk Bar NA Bev Sales	541	0	541
COS-Food	(342)	0	(342)
COS-Kiosk-NA Bev Contracted Labor-Kiosk	(82)	0	(82)
Total Food and Beverage	(1,056) 59	0	(1,056) 59
Total Food and beverage			
Parking			
Self Parking Sales	12,369	0	12,369
Contracted Self Parking Labor	(1,329)	0	(1,329)
Total Parking	11,040	0	11,040
Electrical Services			
Gross Contracted Electrical Sales	2,500	0	2,500
Electrical Concessionaire Share	(1,500)	0	(1,500)
Total Electrical Services	1,000	0	1,000
Audio Visual			
Gross Contracted Audio Visual	3,735	0	3,735
Audio Visual Concessionaire Share	*	0	(2,988)
Total Audio Visual	747	0	747
Total Frank Income	20.255	^	30.355
Total Event Income	30,255	0	30,255

Event Income Statement

# 3783200 - NHI-Safety Inspection of In-Service Bridges From 12/1/2021 Through 12/31/2021 (In Whole Numbers)

Statistical Data	_	Actual	Budget	Variance
Attendance-Actual/DropCnt         550         0         550           Event Days         17         0         17           Square Footage         76,536         0         76,536           Total Statistical Data         77,103         0         77,103           Rental Income         24,390         0         24,390           Rental Discount-HCC         (12,195)         0         (12,195)           Total Rental Income         2,500         0         2,500           Event Service Charge         2,500         0         2,500           Equipment Rental Billed         900         0         900           Utilities Billed         2,620         0         2,620           Facility Wages         (179)         0         (179)           Security Wages         (804)         0         (804)           Ontracted Jaintorial Wages         (1,242)         0         (1,242)           Contracted Jaintorial Wages         (691)         0         (691)           Allocated Utilities Expense         (695)         0         (695)           Engineering Wages         (1,242)         0         10,967           Total Service Income         974         0         97	Statistical Data			
Event Days		550	0	550
Square Footage         76,536         0         76,536           Total Statistical Data         77,103         0         77,103           Rental Income         Rent Income         24,390         0         24,390           Rental Discount-HCC         (12,195)         0         (12,195)           Total Rental Income         12,195         0         12,195           Service Income           Event Service Charge         2,500         0         2,500           Equipment Rental Billed         900         0         900           Utilities Billed         2,620         0         2,620           Facility Wages         (179)         0         (179)           Security Wages         (804)         0         (580)           Contracted Facility Labor         (558)         0         (558)           Janitorial Wages         (1,242)         0         (1,242)           Contracted Janitorial Wages         (19,12)         0         (691)           Allocated Utilities Expense         (655)         0         (655)           Engineering Wages         (1917)         0         (917)           Total Service Income         974         0         2,000	•			
Rental Income				
Rent Income   Revent Service Charge   Re				
Rent Income         24,390         0         24,390           Rental Discount-HCC         (12,195)         0         (12,195)           Total Rental Income         12,195         0         12,195           Service Income         Event Service Charge         2,500         0         2,500           Equipment Rental Billed         900         0         900           Utilities Billed         2,620         0         2,620           Facility Wages         (179)         0         (179)           Security Wages         (804)         0         (804)           Contracted Facility Labor         (558)         0         (558)           Janitorial Wages         (1,242)         0         (1,242)           Contracted Janitorial Wages         (691)         0         (655)           Jalicated Utilities Expense         (655)         0         (655)           Engineering Wages         (917)         0         (917)           Total Service Income         974         0         10,967           Catering Bar NA Beverage Sales         10,967         0         10,967           Catering Service Charge         2,522         0         2,522           COS Catering Bar-NA Bev <td>=</td> <td>77,100</td> <td></td> <td>77,103</td>	=	77,100		77,103
Rental Discount-HCC	Rental Income			
Total Rental Income   12,195   0   12,195	Rent Income	24,390	0	24,390
Service Income   Event Service Charge   2,500   0   2,500     Equipment Rental Billed   900   0   900     Utilities Billed   2,620   0   2,620     Facility Wages   (179)   0   (179)     Security Wages   (804)   0   (804)     Contracted Facility Labor   (558)   0   (558)     Janitorial Wages   (1,242)   0   (1,242)     Contracted Janitorial Wages   (691)   0   (691)     Allocated Utilities Expense   (655)   0   (655)     Engineering Wages   (917)   0   (917)     Total Service Income   974   0   974    Food and Beverage     Catering Bar NA Beverage Sales   10,967   0   10,967     Catering Gher Na Beverage Sales   2,000   0   2,000     Catering Service Charge   2,522   0   2,522     COS Catering Bar-NA Bev   (1,631)   0   (1,631)     Contracted Labor-F&B   (369)   0   (369)     Total Food and Beverage   13,489   0   13,489    Parking   Self Parking Sales   360   0   360    Audio Visual   Gross Contracted Audio Visual   6,944   0   6,944     Audio Visual Concessionaire Share   (5,319)   0   (5,319)     Total Audio Visual   6,944   0   6,944     Audio Visual Concessionaire Share   (5,319)   0   (5,319)     Total Audio Visual   1,625   0   1,625    Internet Services   Gross Contracted Internet Sales   544   0   544     Internet Concessionaire Share   (544)   0   (544)     Total Internet Services   0   0   0   0	Rental Discount-HCC	(12,195)	0	(12,195)
Event Service Charge         2,500         0         2,500           Equipment Rental Billed         900         0         900           Utilities Billed         2,620         0         2,620           Facility Wages         (179)         0         (179)           Security Wages         (804)         0         (804)           Contracted Facility Labor         (558)         0         (558)           Janitorial Wages         (1,242)         0         (1,242)           Contracted Janitorial Wages         (691)         0         (691)           Allocated Utilities Expense         (655)         0         (655)           Engineering Wages         (917)         0         (917)           Total Service Income         974         0         974           Food and Beverage         2017         0         10,967           Catering Bar NA Beverage Sales         10,967         0         10,967           Catering Service Charge         2,522         0         2,522           COS Catering Bar-NA Bev         (1,631)         0         (1,631)           Contracted Labor-F&B         (369)         0         (369)           Total Food and Beverage         360	Total Rental Income	12,195	0	12,195
Event Service Charge         2,500         0         2,500           Equipment Rental Billed         900         0         900           Utilities Billed         2,620         0         2,620           Facility Wages         (179)         0         (179)           Security Wages         (804)         0         (804)           Contracted Facility Labor         (558)         0         (558)           Janitorial Wages         (1,242)         0         (1,242)           Contracted Janitorial Wages         (691)         0         (691)           Allocated Utilities Expense         (655)         0         (655)           Engineering Wages         (917)         0         (917)           Total Service Income         974         0         974           Food and Beverage         2017         0         10,967           Catering Bar NA Beverage Sales         10,967         0         10,967           Catering Service Charge         2,522         0         2,522           COS Catering Bar-NA Bev         (1,631)         0         (1,631)           Contracted Labor-F&B         (369)         0         (369)           Total Food and Beverage         360	Service Income			
Equipment Rental Billed         900         0         900           Utilities Billed         2,620         0         2,620           Facility Wages         (179)         0         (179)           Security Wages         (804)         0         (804)           Contracted Facility Labor         (558)         0         (558)           Janitorial Wages         (1,242)         0         (1,242)           Contracted Janitorial Wages         (691)         0         (691)           Allocated Utilities Expense         (655)         0         (655)           Engineering Wages         (917)         0         (917)           Total Service Income         974         0         974           Food and Beverage           Catering Bar NA Beverage Sales         10,967         0         10,967           Catering Service Charge         2,522         0         2,522           COS Catering Bar-NA Bev         (1,631)         0         (1,631)           Contracted Labor-F&B         (369)         0         (369)           Total Food and Beverage         13,489         0         13,489           Parking         Self Parking Sales         360         0		2,500	0	2.500
Utilities Billed	<del></del>			•
Facility Wages			•	
Security Wages         (804)         0         (804)           Contracted Facility Labor         (558)         0         (558)           Janitorial Wages         (1,242)         0         (1,242)           Contracted Janitorial Wages         (691)         0         (691)           Allocated Utilities Expense         (655)         0         (655)           Engineering Wages         (917)         0         (917)           Total Service Income         974         0         974           Food and Beverage         Sales         10,967         0         10,967           Catering Bar NA Beverage Sales         10,967         0         2,000           Catering Service Charge         2,522         0         2,522           COS Catering Bar-NA Bev         (1,631)         0         (1,631)           Contracted Labor-F&B         (369)         0         (369)           Total Food and Beverage         13,489         0         13,489           Parking           Self Parking Sales         360         0         360           Total Parking         360         0         360           Audio Visual         6,944         0         6,944 <tr< td=""><td></td><td></td><td>0</td><td></td></tr<>			0	
Contracted Facility Labor         (558)         0         (558)           Janitorial Wages         (1,242)         0         (1,242)           Contracted Janitorial Wages         (691)         0         (691)           Allocated Utilities Expense         (655)         0         (655)           Engineering Wages         (917)         0         (917)           Total Service Income         974         0         974           Food and Beverage           Catering Bar NA Beverage Sales         10,967         0         10,967           Catering Other Sales         2,000         0         2,000           Catering Service Charge         2,522         0         2,522           COS Catering Bar-NA Bev         (1,631)         0         (1,631)           Contracted Labor-F&B         (369)         0         (369)           Total Food and Beverage         13,489         0         13,489           Parking           Self Parking Sales         360         0         360           Total Parking         360         0         360           Audio Visual         6,944         0         6,944           Audio Visual         6,944         0 <td></td> <td></td> <td></td> <td></td>				
Janitorial Wages	· -	• •		
Contracted Janitorial Wages         (691)         0         (691)           Allocated Utilities Expense         (655)         0         (655)           Engineering Wages         (917)         0         (917)           Total Service Income         974         0         974           Food and Beverage         8         0         0         974           Food and Beverage         2         0         2,000         0         2,000           Catering Bar NA Beverage Sales         2,000         0         2,000         0         2,000           Catering Service Charge         2,522         0         2,522         0         2,522         0         2,522         0         2,522         0         2,522         0         0         369)         0         (1,631)         0         (1,631)         0         0         369)         0         13,489         0         13,489         0         13,489         0         13,489         0         360         0         360         0         360         0         360         0         360         0         360         0         360         0         360         0         360         0         360         0				` '
Allocated Utilities Expense       (655)       0       (655)         Engineering Wages       (917)       0       (917)         Total Service Income       974       0       974         Food and Beverage       0       974       0       974         Food and Beverage       0       10,967       0       10,967       0       2,000       0       2,000       0       2,000       0       2,000       0       2,000       0       2,000       0       2,000       0       2,000       0       2,000       0       2,000       0       2,000       0       2,000       0       2,000       0       2,000       0       2,000       0       2,000       0       2,000       0       2,000       0       2,000       0       2,522       0       2,522       0       2,522       0       2,522       0       2,522       0       0       369       0       369       0       369       0       369       0       369       0       369       0       369       0       360       0       360       0       360       0       360       0       360       0       360       0       360       0 <td></td> <td></td> <td></td> <td></td>				
Engineering Wages   (917)   0   (917)     Total Service Income   974   0   974     Food and Beverage				
Total Service Income         974         0         974           Food and Beverage         Food and Beverage         30         10,967         0         10,967           Catering Bar NA Beverage Sales         10,967         0         2,000         0         2,000         0         2,000         0         2,000         0         2,522         0         2,522         0         2,522         0         2,522         0         0         (1,631)         0         (1,631)         0         (1,631)         0         0         (369)         0         (369)         0         (369)         0         (369)         0         13,489         0         13,489         0         13,489         0         13,489         0         360			-	
Catering Bar NA Beverage Sales         10,967         0         10,967           Catering Other Sales         2,000         0         2,000           Catering Service Charge         2,522         0         2,522           COS Catering Bar-NA Bev         (1,631)         0         (1,631)           Contracted Labor-F&B         (369)         0         (369)           Total Food and Beverage         13,489         0         13,489           Parking           Self Parking Sales         360         0         360           Total Parking         360         0         360           Audio Visual         6,944         0         6,944           Audio Visual Concessionaire Share         (5,319)         0         (5,319)           Total Audio Visual         1,625         0         1,625           Internet Services         544         0         544           Internet Concessionaire Share         (544)         0         544           Internet Concessionaire Share         (544)         0         (544)           Total Internet Services         0         0         0         0				
Catering Bar NA Beverage Sales         10,967         0         10,967           Catering Other Sales         2,000         0         2,000           Catering Service Charge         2,522         0         2,522           COS Catering Bar-NA Bev         (1,631)         0         (1,631)           Contracted Labor-F&B         (369)         0         (369)           Total Food and Beverage         13,489         0         13,489           Parking           Self Parking Sales         360         0         360           Total Parking         360         0         360           Audio Visual         6,944         0         6,944           Audio Visual Concessionaire Share         (5,319)         0         (5,319)           Total Audio Visual         1,625         0         1,625           Internet Services         544         0         544           Internet Concessionaire Share         (544)         0         544           Internet Concessionaire Share         (544)         0         (544)           Total Internet Services         0         0         0         0				
Catering Other Sales         2,000         0         2,000           Catering Service Charge         2,522         0         2,522           COS Catering Bar-NA Bev         (1,631)         0         (1,631)           Contracted Labor-F&B         (369)         0         (369)           Total Food and Beverage         13,489         0         13,489           Parking           Self Parking Sales         360         0         360           Total Parking         360         0         360           Audio Visual         6,944         0         6,944           Audio Visual Concessionaire Share         (5,319)         0         (5,319)           Total Audio Visual         1,625         0         1,625           Internet Services         544         0         544           Internet Concessionaire Share         (544)         0         544           Internet Concessionaire Share         (544)         0         (544)           Total Internet Services         0         0         0	-	10.007	2	
Catering Service Charge         2,522         0         2,522           COS Catering Bar-NA Bev         (1,631)         0         (1,631)           Contracted Labor-F&B         (369)         0         (369)           Total Food and Beverage         13,489         0         13,489           Parking           Self Parking Sales         360         0         360           Total Parking         360         0         360           Audio Visual         6,944         0         6,944           Audio Visual Concessionaire Share         (5,319)         0         (5,319)           Total Audio Visual         1,625         0         1,625           Internet Services         Gross Contracted Internet Sales         544         0         544           Internet Concessionaire Share         (544)         0         544           Total Internet Services         0         0         0				
COS Catering Bar-NA Bev       (1,631)       0       (1,631)         Contracted Labor-F&B       (369)       0       (369)         Total Food and Beverage       13,489       0       13,489         Parking         Self Parking Sales       360       0       360         Total Parking       360       0       360         Audio Visual       6,944       0       6,944         Audio Visual Concessionaire Share       (5,319)       0       (5,319)         Total Audio Visual       1,625       0       1,625         Internet Services       Gross Contracted Internet Sales       544       0       544         Internet Concessionaire Share       (544)       0       (544)         Total Internet Services       0       0       0				
Contracted Labor-F&B         (369)         0         (369)           Total Food and Beverage         13,489         0         13,489           Parking         360         0         360           Total Parking         360         0         360           Audio Visual         6,944         0         6,944           Audio Visual Concessionaire Share         (5,319)         0         (5,319)           Total Audio Visual         1,625         0         1,625           Internet Services         544         0         544           Internet Concessionaire Share         (544)         0         (544)           Total Internet Services         0         0         0				
Total Food and Beverage         13,489         0         13,489           Parking         360         0         360           Total Parking         360         0         360           Audio Visual         6,944         0         6,944           Audio Visual Concessionaire Share         (5,319)         0         (5,319)           Total Audio Visual         1,625         0         1,625           Internet Services         544         0         544           Internet Concessionaire Share         (544)         0         (544)           Total Internet Services         0         0         0	_			
Parking           Self Parking Sales         360         0         360           Total Parking         360         0         360           Audio Visual         6,944         0         6,944           Audio Visual Concessionaire Share         (5,319)         0         (5,319)           Total Audio Visual         1,625         0         1,625           Internet Services         544         0         544           Internet Concessionaire Share         (544)         0         (544)           Total Internet Services         0         0         0	<del>-</del>			
Self Parking Sales         360         0         360           Total Parking         360         0         360           Audio Visual         6,944         0         6,944           Audio Visual Concessionaire Share         (5,319)         0         (5,319)           Total Audio Visual         1,625         0         1,625           Internet Services         544         0         544           Internet Concessionaire Share         (544)         0         (544)           Total Internet Services         0         0         0	lotal Food and Beverage	13,489		13,489
Total Parking         360         0         360           Audio Visual         6,944         0         6,944           Audio Visual Concessionaire Share         (5,319)         0         (5,319)           Total Audio Visual         1,625         0         1,625           Internet Services         Services         0         544           Internet Concessionaire Share         (544)         0         (544)           Total Internet Services         0         0         0	Parking			
Audio Visual       6,944       0       6,944         Audio Visual Concessionaire Share       (5,319)       0       (5,319)         Total Audio Visual       1,625       0       1,625         Internet Services       State of the concessionaire Share (544)       0       544         Internet Concessionaire Share       (544)       0       (544)         Total Internet Services       0       0       0	Self Parking Sales	360	0	360
Gross Contracted Audio Visual         6,944         0         6,944           Audio Visual Concessionaire Share         (5,319)         0         (5,319)           Total Audio Visual         1,625         0         1,625           Internet Services         State of the contracted Internet Sales of the concessionaire Share         544         0         544           Internet Concessionaire Share         (544)         0         (544)           Total Internet Services         0         0         0	Total Parking	360	0	360
Gross Contracted Audio Visual         6,944         0         6,944           Audio Visual Concessionaire Share         (5,319)         0         (5,319)           Total Audio Visual         1,625         0         1,625           Internet Services         State of the contracted Internet Sales of the concessionaire Share         544         0         544           Internet Concessionaire Share         (544)         0         (544)           Total Internet Services         0         0         0	Audio Visual			
Audio Visual Concessionaire Share         (5,319)         0         (5,319)           Total Audio Visual         1,625         0         1,625           Internet Services         Gross Contracted Internet Sales         544         0         544           Internet Concessionaire Share         (544)         0         (544)           Total Internet Services         0         0         0		6,944	0	6.944
Total Audio Visual         1,625         0         1,625           Internet Services         Gross Contracted Internet Sales         544         0         544           Internet Concessionaire Share         (544)         0         (544)           Total Internet Services         0         0         0		•		•
Gross Contracted Internet Sales 544 0 544 Internet Concessionaire Share (544) 0 (544) Total Internet Services 0 0 0				
Gross Contracted Internet Sales 544 0 544 Internet Concessionaire Share (544) 0 (544) Total Internet Services 0 0 0	Internat Sanicae			
Internet Concessionaire Share(544)0(544)Total Internet Services000	•	544	٨	544
Total Internet Services 0 0 0				
	<del></del>			-
Total Event Income 28,643 0 28,643	Lordi Turciller Sel Alres	<u> </u>		
	Total Event Income =	28,643	0	28,643

Event Income Statement 3736600 - HHFDC Rent Relief Program From 12/1/2021 Through 12/31/2021 (In Whole Numbers)

	Actual	Budget	Variance
Statistical Data			
Attendance-Actual/DropCnt	120	0	120
Event Days	21	0	21
Square Footage	465,633	0	465,633
Total Statistical Data	465,774	0	465,774
Rental Income			
Rent Income	116,865	66,780	50,085
Rental Discount-HCC	(90,615)	(51,780)	(38,835)
Total Rental Income	26,250	15,000	11,250
Service Income			
Other Production Billed	555	0	555
Utilities Billed	3,300	2,200	1,100
Other Services Billed	0	1,300	(1,300)
Facility Wages	(831)	0	(831)
Security Wages	0	(1,950)	1,950
Contracted Facility Labor	(558)	0	(558)
Janitorial Wages	(1,035)	(2,400)	1,365
Other Production Expense	(555)	0	(555)
Allocated Utilities Expense	(825)	(550)	(275)
Engineering Wages	(1,002)	(1,000)	(2)
Total Service Income	(951)	(2,400)	1,449_
Food and Beverage			
Catering Bar NA Beverage Sales	759	600	159
Catering Service Charge	0	138	(138)
COS Catering Bar-NA Bev	(45)	(114)	69
Contracted Labor-F&B	0	(173)	173
Total Food and Beverage	714	451	263_
Total Event Income	26,013	13,051	12,962

Event Income Statement 2164100 - 2021 Honolulu Marathon Expo From 12/1/2021 Through 12/31/2021 (In Whole Numbers)

	Actual	Budget	Variance
Statistical Data		•	
Attendance-Actual/DropCnt	9,000	0	9,000
Event Days	5,000	0	5,000
Square Footage	243,220	0	243,220
Total Statistical Data	252,225	0	252,225
Rental Income			
Rent Income	43,090	62,667	(19,577)
Rental Discount-HCC	(21,545)	(16,000)	(5,545)
Total Rental Income	21,545	46,667	(25,122)
Service Income			
Labor Billed	0	1,000	(1,000)
Security Billed	1,260	, 0	1,260
On Call Security Billed	1,170	3,900	(2,730)
Changeover Setup Billed	350	. 0	350
Police/Fire Billed	0	200	(200)
First Ald Billed	1,260	825	435
Cleaning Billed	250	900	(650)
Event Service Charge	3,000	0	3,000
Equipment Rental Billed	250	3,400	(3,150)
Utilities Billed	0	1,150	(1,150)
Telephone Billed	0	300	(300)
Business Center Revenue	0	200	(200)
Facility Wages	(1,122)	(2,600)	1,478
Security Wages	(460)	(7,800)	7,340
Contracted Security Labor	(3,756)	(2,200)	(1,556)
HCC On-call Security Staffing	(887)	(2,700)	1,813
Contracted Facility Labor	(2,932)	(12,285)	9,353
Contracted First Aid	(1,092)	(715)	(377)
Janitorial Wages	(1,738)	(4,000)	2,262
Contracted Janitorial Wages	(4,050)	(4,300)	250
Allocated Utilities Expense	(375)	(1,188)	813
Engineering Wages Total Service Income	(381)	(1,200)	819 17,860
Total Service Income	(3,232)	(27,113)	17,000
Food and Beverage	0	0.000	(0.000)
Concessions Food Sales Concessions Bar NA Bev Sales	0	9,000 2,000	(9,000) (2,000)
Concessions Bar Alcohol Sales	0	1,350	(1,350)
Kiosk Food Sales	153	1,550	153
Kiosk Bar NA Bev Sales	317	0	317
COS-Food	0	(1,710)	1,710
COS-Concessions Bar-NA Bev	0	(380)	380
COS-Alcohol	0	(257)	257
COS-Food	(46)	0	(46)
COS-Kiosk-NA Bev	(55)	0	(55)
Catering Food Sales	° o	22,500	(22,500)
Catering Bar NA Beverage Sales	0	1,400	(1,400)
Catering Other Sales	0	4,900	(4,900)
Catering Service Charge	0	5,497	(5,497)
COS-Food	0	(4,388)	4,388
COS Catering Bar-NA Bev	0	(266)	266
Contracted Labor-F&B	0	(10,962)	10,962
Contracted Labor-Kiosk	(149)	0	(149)
Total Food and Beverage	220_	28,684	(28,464)

Event Income Statement 2164100 - 2021 Honolulu Marathon Expo From 12/1/2021 Through 12/31/2021 (In Whole Numbers)

_	Actual	Budget	Variance
Parking			·
Self Parking Sales	7,569	31,500	(23,931)
Contracted Self Parking Labor	(1,178)	(3,000)	1,822
Total Parking	6,391	28,500	(22,109)
Electrical Services			
Gross Contracted Electrical Sales	2,500	5,500	(3,000)
Electrical Concessionaire Share	(1,500)	(3,300)	1,800
Total Electrical Services	1,000	2,200_	(1,200)
Audio Visual			
Gross Contracted Audio Visual	0	5,000	(5,000)
Audio Visual Concessionaire Share _	0_	(4,000)	4,000
Total Audio Visual	0	1,000	(1,000)
Internet Services			
Gross Contracted Internet Sales	3,126	2,500	626
Internet Concessionaire Share	(3,126)	(2,500)	(626)
Total Internet Services	0	0	
Rigging Services			
Gross Contracted Rigging Sales	0	3,000	(3,000)
Rigging Concessionaire Share _	0	(2,400)	2,400
Total Rigging Services	0	600	(600)
Total Event Income	19,904	80,538	(60,634)

Event Income Statement
3730600 - Department of Health-Contact Tracing
From 12/1/2021 Through 12/31/2021
(In Whole Numbers)

	Actual	Budget	Variance
Statistical Data			
Attendance-Actual/DropCnt	80	0	80
Event Days	27	0	27
Square Footage	188,298	0	188,298
Total Statistical Data	188,405	0	188,405
Rental Income			
Rent Income	74,175	66,780	7,395
Rental Discount-HCC	(51,788)	(51,780)	(8)
Total Rental Income	22,388	15,000	7,388
Service Income			
Utilities Billed	4,400	7,000	(2,600)
Facility Wages	(844)	(1,300)	456
Security Wages	0	(4,030)	4,030
Contracted Facility Labor	(1,861)	0	(1,861)
Janitorial Wages	(1,014)	(7,300)	6,286
Allocated Utilities Expense	(1,100)	(1,750)	650
Engineering Wages	(1,424)	(800)	(624)
IT Wages	(5,740)	0	(5,740)
Total Service Income	(7,583)	(8,180)	597
Total Event Income	14,805	6,820	7,985

Event Income Statement 3571800 - HBR General Membership Mtg From 12/1/2021 Through 12/31/2021 (In Whole Numbers)

	Actual	Budget	Variance
Statistical Data			
Attendance-Actual/DropCnt	48	0	48
Event Days	5	0	5
Square Footage	8,029	0	8,029
Total Statistical Data	8,082	0	8,082
Rental Income			
Rent Income	2,500	21,093	(18,593)
Rental Discount-HCC	0	(10,210)	10,210
Totai Rental Income	2,500	10,883	(8,383)
Service Income			
On Call Security Billed	0	390	(390)
First Aid Billed	0	200	(200)
Event Service Charge	240	0	240
Equipment Rental Billed	265	350	(85)
Facility Wages	(179)	(650)	471
Security Wages	(138)	(910)	772
Contracted Security Labor	0	(500)	500
HCC On-call Security Staffing	0	(270)	270
Contracted Facility Labor	(372)	(2,499)	2,127
Contracted First Aid	0	(173)	173
Janitorial Wages	(249)	(300)	51
Contracted Janitorial Wages	0	(1,000)	1,000
Allocated Utilities Expense	0	(225)	225
Engineering Wages	(211)	(400)	189
Total Service Income	(644)	(5,987)	5,343
Food and Beverage			
Catering Food Sales	1,756	27,500	(25,744)
Catering Bar NA Beverage Sales	500	0	500
Catering Service Charge	519	6,325	(5,806)
COS-Food	(176)	(5,363)	5,187
COS Catering Bar-NA Bev	(89)	0	(89)
Contracted Labor-F&B	(1,149)	(7,949)	6,800
Total Food and Beverage	1,361	20,513	(19,152)
Parking			
Self Parking Sales	456	5,040	(4,584)
Contracted Self Parking Labor	0	(300)	300
Total Parking	456	4,740	(4,284)
Electrical Services			
Gross Contracted Electrical Sales	0	1,500	(1,500)
Electrical Concessionaire Share	0	<u>(900)</u>	900
Total Electrical Services	<u> </u>	600_	(600)
Audio Visual			
Gross Contracted Audio Visual	6,228	5,000	1,228
Audio Visual Concessionaire Share	(4,729)	(4,000)	(729)
Total Audio Visual	1,499	1,000	499
Internet Services			
Gross Contracted Internet Sales	1,300	500	800
Internet Concessionaire Share	(1,300)	(500)	(800)
Total Internet Services	0	0	0

Event Income Statement 3571800 - HBR General Membership Mtg From 12/1/2021 Through 12/31/2021 (In Whole Numbers)

	Actual	Budget	Variance
Total Event Income	5,172	31,748-	(26,576)

Event Income Statement 3685000 - Hawaii Association of Public Accountants From 12/1/2021 Through 12/31/2021 (In Whole Numbers)

	Actual	Budget	Variance
Statistical Data			
Attendance-Actual/DropCnt	85	0	85
Event Days	1	0	1
Square Footage	3,600	0	3,600
Total Statistical Data	3,686	0	3,686
Rental Income			
Rent Income	1,150	0	1,150
Rental Discount-F&B Credit	(1,150)	0	(1,150)
Total Rental Income	. 0	0	0
Service Income			
Facility Wages	(179)	0	(179)
Security Wages	(69)	0	(69)
Contracted Facility Labor	(372)	0	(372)
Janitorial Wages	(249)	0	(249)
Engineering Wages	(381)	0	(381)
Total Service Income	(1,250)	0	(1,250)
Food and Beverage			
Catering Food Sales	4,440	0	4,440
Catering Bar NA Beverage Sales	510	0	510
Catering Bar Alcohol Sales	532	0	532
Catering Other Sales	300	0	300
Catering Service Charge	1,261	0	1,261
COS-Food	(595)	0	(595)
COS Catering Bar-NA Bev	(99)	0	(99)
COS-Alcohol	(114)	0	(114)
Contracted Labor-F&B	(2,256)	0	(2,256)
Total Food and Beverage	3,979	0	3,979
Parking			
Self Parking Sales	300	0	300
Contracted Self Parking Labor	(131)	0	(131)
Total Parking	169	0	169
Total Event Income	2,898	0	2,898

Event Income Statement 3770100 - PSI Seminars From 12/1/2021 Through 12/31/2021 (In Whole Numbers)

	Actual	Budget	Variance
Statistical Data			
Attendance-Actual/DropCnt	60	0	60
Event Days	3	0	3
Square Footage	11,703	0	11,703
Total Statistical Data	11,766	0	11,766
Rental Income			
Rent Income	3,270	0	3,270
Rental Discount-HCC	(1,090)	0	(1,090)
Total Rental Income	2,180	0	2,180_
Service Income			
Event Service Charge	390	0	390
Facility Wages	(627)	0	(627)
Security Wages	(229)	0	(229)
Contracted Facility Labor	(279)	0	(279)
Janitorial Wages	(993)	0	(993)
Engineering Wages	(381)	0	(381)
Total Service Income	(2,120)	0	(2,120)
Parking			
Self Parking Sales	1,180	0	1,180
Total Parking	1,180	0	1,180_
Total Event Income	1,240	0	1,240

Event Income Statement 3784700 - PSI Seminars 12/08/21 From 12/1/2021 Through 12/31/2021 (In Whole Numbers)

	Actual	Budget	Variance
Statistical Data			
Attendance-Actual/DropCnt	60	0	60
Event Days	1	0	1
Square Footage	4,432	0	4,432
Total Statistical Data	4,493	0	4,493
Rental Income			
Rent Income	1,245	0	1,245
Total Rental Income	1,245	0	1,245
Service Income			
Facility Wages	(179)	0	(179)
Security Wages	(92)	0	(92)
Contracted Security Labor	(200)	0	(200)
Contracted Facility Labor	(326)	0	(326)
Janitorial Wages	(166)	0	(166)
Engineering Wages	(381)	0	(381)
Total Service Income	(1,344)	0	(1,344)
Parking			
Self Parking Sales	380	0	380
Contracted Self Parking Labor	(118)	0	(118)
Total Parking	262	0	262
Total Event Income	164	0	164

Event Income Statement 3683000 - GeekCraft Expo Hawaii 2021 From 12/1/2021 Through 12/31/2021 (In Whole Numbers)

· -	Actual	Budget	Variance
Statistical Data			
Attendance-Actual/DropCnt	304	0	304
Event Days	3	0	3
Square Footage	12,756	0	12,756
Total Statistical Data	13,063	0	13,063
Rental Income			
Rent Income	2,580	0	2,580
Rental Discount-HCC	(645)	0	(645)
Total Rental Income	1,935		1,935
Service Income			
Event Service Charge	750	0	750
Equipment Rental Billed	395	0	395
Facility Wages	(229)	0	(229)
Security Wages	(356)	0	(356)
Contracted Security Labor	(2,154)	0	(2,154)
Contracted Facility Labor	(372)	0	(372)
Janitorial Wages	(331)	0	(331)
Contracted Janitorial Wages	(1,298)	0	(1,298)
Engineering Wages	(548)	0	(548)
Total Service Income	(4,143)	0	(4,143)
Parking			
Self Parking Sales	1,200	0	1,200
Contracted Self Parking Labor _	(766)	0	(766)
Total Parking	434	0	434
Audio Visual			
Gross Contracted Audio Visual	100	0	100
Audio Visual Concessionaire Share _	(60)	0	(60)
Total Audio Visual	40	0	40
Total Event Income	(1,734)	0	(1,734)

Event Income Statement 2021012 - HTA December 2021 Functions From 12/1/2021 Through 12/31/2021 (In Whole Numbers)

	Actual	Budget	Variance
Food and Beverage	•		
Catering Other Sales	2,912	0	2,912
COS-Food	(447)	0	(447)
COS Catering Bar-NA Bev	(135)	0	(135)
Contracted Labor-F&B	(2,330)	0_	(2,330)
Total Food and Beverage	0	0	0
Total Event Income	0	0	0

Event Income Statement 2021120 - ASM December 2021 Functions From 12/1/2021 Through 12/31/2021 (In Whole Numbers)

	Actual	Budget	Variance	
Food and Beverage				
Catering Other Sales	3,595	0	3,595	
COS-Food	(648)	0	(648)	
COS Catering Bar-NA Bev	(201)	0	(201)	
Contracted Labor-F&B	(2,746)	0	(2,746)	
Total Food and Beverage	0	0	0	
Total Event Income	0	0	0	

#### Event Income Statement

3726800 - 2021 Intl Chemical Congress of Pacific Basin Societies From 12/1/2021 Through 12/31/2021 (In Whole Numbers)

	Actual	Budget	Variance
Rental Income			
Rent Income	0	173,600	(173,600)
Rental Discount-HCC	0	(173,600)	173,600
Total Rental Income	0	0	0
Total Nortal Aldollia			
Service Income			
On Call Security Billed	0	7,280	(7,280)
Changeover Setup Billed	0	750	(750)
First Aid Billed	0	2,655	(2,655)
Cleaning Billed	0	250	(250)
Equipment Rental Billed	0	1,300	(1,300)
Utilities Billed	0	300	(300)
Telephone Billed	0	500	(500)
Business Center Revenue	0	1,500	(1,500)
Facility Wages	0	(10,400)	10,400
Security Wages	0	(8,450)	8,450
Contracted Security Labor	0	(2,100)	2,100
HCC On-call Security Staffing	0	(5,040)	5,040
Contracted Facility Labor	0	(20,013)	20,013
Contracted First Aid	0	(2,301)	2,301
Janitorial Wages	0	(6,900)	6,900
Contracted Janitorial Wages	0	(7,000)	7,000
Alfocated Utilities Expense	0	(200)	200
Engineering Wages	0	(2,500)	2,500
IT Wages	0	(1,500)	1,500
Total Service Income	0	(51,869)	51,869
Food and Beverage			
Concessions Food Sales	0	7,500	(7,500)
Concessions Bar NA Bev Sales	0	10,000	(10,000)
Concessions Bar Alcohol Sales	0	1,300	(1,300)
COS-Food	0	(1,425)	1,425
COS-Concessions Bar-NA Bev	0	(1,900)	1,900
COS-Alcohol	0	(247)	247
Catering Food Sales	0	78,750	(78,750)
Catering Bar NA Beverage Sales	0	12,500	(12,500)
Catering Bar Alcohol Sales	0	22,500	(22,500)
Catering Other Sales	0	3,500	(3,500)
Catering Service Charge	0	26,163	(26,163)
COS-Food	0	(15,356)	15,356
COS Catering Bar-NA Bev	0	(2,375)	2,375
COS-Alcohol	0	(4,275)	4,275
Contracted Labor-F&B	0	(38,120)	38,120
Total Food and Beverage	0	98,515	(98,515)
Parking			
Parking Self Parking Sales	0	7,200	(7,200)
Contracted Self Parking Labor	0_	(2,000)	2,000
Total Parking	0	5,200	(5,200)
			(5)200)
Audio Visual	_		
Gross Contracted Audio Visual	0	150,000	(150,000)
Audio Visual Concessionaire Share		(120,000)	120,000
Total Audio Visual	0	30,000	(30,000)

Internet Services

Event Income Statement
3726800 - 2021 Intl Chemical Congress of Pacific Basin Societies
From 12/1/2021 Through 12/31/2021
(In Whole Numbers)

	Actual	Budget	Variance	
Gross Contracted Internet Sales	0	15,000	(15,000)	
Internet Concessionaire Share	0	(15,000)	15,000	
Total Internet Services	0	0	0	
Total Event Income	0	81,846	(81,846)	

Event Income Statement 3733500 - JROTC Military Ball From 12/1/2021 Through 12/31/2021 (In Whole Numbers)

	Actual	Budget	Variance
Rental Income			
Rent Income	0	7,000	(7,000)
Rental Discount-HCC	0	(3,500)	3,500
Total Rental Income	0	3,500	(3,500)
Service Income			
Labor Billed	0	1,250	(1,250)
On Call Security Billed	0	260	(260)
First Aid Billed	0	150	(150)
Equipment Rental Billed	0	300	(300)
Utilities Billed	0	100	(100)
Facility Wages	0	(650)	650
Security Wages	0	(1,040)	1,040
Contracted Security Labor	. 0	(300)	300
HCC On-call Security Staffing	0	(180)	180
Contracted Facility Labor	0	(2,352)	2,352
Contracted First Aid	0	(130)	130
Janitorial Wages	0	(200)	200
Contracted Janitorial Wages	0	(1,500)	1,500
Allocated Utilities Expense	0	(25)	25
Engineering Wages	0	(200)	200
Total Service Income	0	(4,517)	4,517
Food and Beverage			
Catering Food Sales	0	16,000	(16,000)
Catering Service Charge	0	3,680	(3,680)
COS-Food	0	(3,120)	3,120
Contracted Labor-F&B	0	(4,625)	4,625
Total Food and Beverage	0	11,935	(11,935)
Parking			
Self Parking Sales	0	3,000	(3,000)
Contracted Self Parking Labor	0	(500)	500
Total Parking	0	2,500	(2,500)
Total Event Income	0	13,418	(13,418)

Event Income Statement 0000000 - Non Job ID Specific From 12/1/2021 Through 12/31/2021 (In Whole Numbers)

	Actual	Budget	Variance
Rental Income			
Rent Income	0	40,000	(40,000)
Rental Discount-HCC	0_	(20,000)	20,000
Total Rental Income	0	20,000	(20,000)
Service Income			
Equipment Rental Billed	0	300	(300)
Facility Wages	0	(2,860)	2,860
Security Wages	0	(2,340)	2,340
Contracted Security Labor	0	(600)	600
Contracted Facility Labor	0	(4,725)	4,725
Janitorial Wages	0	(1,200)	1,200
Contracted Janitorial Wages	0	(2,000)	2,000
Engineering Wages	0	(600)	600
Total Service Income	0	(14,025)	14,025
Food and Beverage			
Catering Food Sales	0	70,000	(70,000)
Catering Service Charge	0	16,100	(16,100)
COS-Food	0	(13,650)	13,650
Contracted Labor-F&B	0	(20,234)	20,234
Total Food and Beverage	0	52,216	(52,216)
Parking			
Self Parking Sales	0	3,780	(3,780)
Contracted Self Parking Labor	0	(600)	600
Total Parking	0	3,180	(3,180)
Audio Visual			
Gross Contracted Audio Visual	0	5,000	(5,000)
Audio Visual Concessionaire Share	0	(4,000)	4,000
Total Audio Visual	0	1,000	(1,000)
Internet Services			
Gross Contracted Internet Sales	0	5,000	(5,000)
Internet Concessionaire Share	0	(5,000)	5,000
Total Internet Services	0	0	0
Total Event Income	0	62,371	(62,371)

Indirect Expenses by Department 500 - Executive From 12/1/2021 Through 12/31/2021 (In Whole Numbers)

	Current Month Actual	Current Month Budget	Variance	Current Month Prior Year	YTD Actual	YTD Budget	Variance	YTD Prior Year
Net Salaries & Benefits Salaries & Wages								
Salaries & Wages Salaries-Exempt	21,042	26.642	F 000	35 514	447.554	161.653	4.5.6	
Wages-Nonexempt	3,687	26,942	5,900	25,511	117,634	161,652	44,018	144,143
	•	3,575	(112)	0	21,506	21,450	(56)	1,731
OT-Nonexempt	451	0	(451)	0	3,064	0	(3,064)	6
Vacation Expense	1,437	0	(1,437)	890	10,675	0_	(10,675)	13,374_
Total Salaries & Wages Payroll Taxes & Benefits	26,618	30,517	3,899	26,402	152,879	183,102	30,223	159,255
Payroll Taxes	2,106	2,467	361	2,050	12,495	14,802	2,307	11,706
Benefits	1,710	3,508	1,798	1,926	9,426	21,048	11,622	11,747
401 (k)	904	917	13	792	5,872	5,502	(370)	8,024
. Workers Compensat	348_	750_	402	537_	2,284	4,500	2.216	2 <u>.</u> 982_
Total Payroll Taxes &		7,642	2,575	5,307	30,077	45.852	15,775	34,458
Total Net Salaries & Ben	31,685	38,159	6,474	31,708_	182,956_	228,954	45,998	193,713
Other Indirect Expenses								
Meetings & Conventions								
Meetings & Convent	. 0	0	0	0	279	1,000	721	0
Dues & Subscriptions	0	700	700_	754	2,991	4,200	1,209	2,864
Total Meetings & Con	0	700	700	754	3,270	5,200	1,930	2,864
General & Administrative								·
Employee Training	0	0	0	0	492	0	(492)	0
Miscellaneous G & A	0_	17_	17	0	0	102_	102	o o
Total General & Admi Other	0	17	17	0	492	102	(390)	0
FF & E Expense	0	33	33_	0_	575_	198	(377)	0
Total Other	0	33	33	0	575	198	(377)	0.
Total Other Indirect Exp		750		754	4.337	5.500	1,163	2.864
Total Other Indirect Expan		/ //			Testal /			
Total Operating Expenses	31,685	38,909	7,224	32,462	187,293	234,454	47,161	196,576

Indirect Expenses by Department 505 - Finance From 12/1/2021 Through 12/31/2021 (In Whole Numbers)

	Current Month Actual	Current Month Budget	Variance	Current Month Prior Year	YTD Actual	YTD Budget	Variance	YTD Prior Year
Net Salaries & Benefits								
Salaries & Wages								
Salarles-Exempt	16,304	15,150	(1,154)	16,938	99,909	90,900	(9,009)	97,754
Wages-Nonexempt	0	0	0	0	(2,390)	0	2,390	0
Vacation Expense	1,643_	0_	(1,643)	1,643	10,681	<u>0</u>	(10,681)	14,123_
Total Salaries & Wages	17,947	15,150	(2,797)	18,581	108,200	90,900	(17,300)	111,877
Payroli Taxes & Benefits								
Payroll Taxes	1,371	1,358	(13)	1,381	7,240	8,148	908	7,163
Benefits	1,393	2,575	1,182	1,414	8,263	15,450	7,187	8,684
401 (k)	207	458	251	207	2,840	2,748	(92)	3,175
Workers Compensat.,		375_	115	370_	1,762	2,250	488	2,075
Total Payroll Taxes &	3,230	4,766	1,536	3,371	20,105	28,596	8,491_	21,097
Total Net Salaries & Ben	21,177	19,916	(1,261)	21,952	128,305	119,496	(8,809)	132,974_
Other Indirect Expenses								
Net Contracted Services								
Armored Car Service	0	0	0	0	308	0_	(308)	0_
Total Net Contracted	0	0	0	0	308	0	(308)	0
General & Administrative								
Payroll Fees	1,023	1,608	. 585	3,174	5,061	9,648	3,587_	9,767
Total General & Admi	1,023	1,608	585	3,174	6,061	9,648	3,587	9,767
Total Other Indirect Exp	1,023_	1,608_	<u>585</u>	3,174	6,369	9,648	3,279	9,767
Total Operating Expenses	22,201	21,524	(677)	25,126	134,674	129,144	(5,530)	142,741

Indirect Expenses by Department 510 - Operations From 12/1/2021 Through 12/31/2021 (In Whole Numbers)

	Current Month Actual	Current Month Budget	Variance	Current Month Prior Year	YTD Actual	YTD Budget	Variance	YTD Prior Year
Net Salaries & Benefits								
Salaries & Wages	15 722	22 667	6.034	17.000	06.514	126 000	40.400	05 504
Salaries-Exempt Janitorial-Exempt	15,733 7,074	22,667 8,350	6,934 1,276	17,000 3,181	86,514 49,387	136,002 50,100	49,488	95,584
Janitorial-Nonexempt	17,020	19,000	1,980	20,706	94,300	114,000	713 19,700	23,659 110,294
Janitorial-Overtime	17,020	308	296	20,700	666	1,848	1,182	1,994
Maintenance-Exempt	14,596	13,750	(846)	7,962	81,942	82,500	558	73,105
Maintenance-Nonex	· · · · · · · · · · · · · · · · · · ·	32,900	11,430	12,664	144,219	197,400	53,181	114,304
Maintenance-OT	383	300	(83)	49	549	1,800	1,251	291
Landscaping-Exempt	4,230	4,308	78	3,833	25,410	25,848	438	24,019
Landscaping-Nonex	6,040	8,567	2,527	2,955	23,596	51,402	27,806	16,538
IT/Telcom-Exempt	15,546	15,583	(963)	16,546	93,876	93,498	(378)	92,867
Vacation Expense	6,306	0	(6,306)	5,595_	42,612	0	(42,612)	44,980
Total Salarles & Wages	109,411	125,733	16,322	90,491	643,072	754,398	111,326	597,633
Payroll Taxes & Benefits								
Payroll Taxes	8,823	12,092	3,269	7,564	50,952	72,552	21,600	46,214
Benefits	17,325	27,667	10,342	18,665	103,270	166,002	62,732	90,282
401 (k) Workers Compensat	1,929 2,472	2,525 9.317_	596	1,754	12,843	15,150	2,307	11,693
Total Payroll Taxes &	30,548	<u>9,317_</u> 51,601	6,845 21,053	2,0 <u>96</u> 30,080	<u>15,436</u> 182,501	55,902 309,606	40,466	110,922
Labor Allocations to Events	30,340	51,001	21,033	30,000	102,301	309,000	127,105	259,111
Allocated Janitorial	(8,942)	(29,100)	(20,158)	(22,623)	(64,108)	(135,400)	(71,292)	(122,077)
Allocated Electrician		`´o´	ì oʻ	0	0	0	0	(8,780)
Allocated Maintenan	(9,187)	(16,300)	(7,113)	(3,416)	(46,562)	(82,200)	(35,638)	(23,012)
Allocated IT/Telcom	(6,756)	(4,983)	1,773	(13,726)	(14,888)	(29,898)	(15,010)	(91,512)
Total Labor Allocation	(24,885)	(50,383)	(25,498)	(39,766)	(125,558)	(247,498)	(121,940)	(245,380)
Total Net Salaries & Ben	115,074	126,951	11,877_	80,805	700,016	816,506	116,490	611,365
Other Indirect Expenses Net Contracted Services								
Contracted Cleaning	9,758	15,800	5,042	0	51,208	57,000	5,792	7,413
Contracted Cleaning	1,758	2,750	992	0	3,810	16,500	12,690	. 0
Contracted Bldg Cle	10,000	1,858	(8,142)	3,682	14,705	11,148	(3,557)	7,735
Contracted Landsca	943	0	(943)	0	6,004	0	(6,004)	0
Other Contracted S	15,426	68,892	53,466	9,365	91,449	413,352	321,903	79,177
Allocated Contract S		(15,800)	(6,042)	0	(54,309)	(57,000)	(2,691)	(7,413)
Allocated Other Exp	(555)	(52,200)	(51,645)	(2,137)	(14,202)	(313,200)	(298,998)	(32,030)
Total Net Contracted Operations	27,573	21,300	(6,273)	10,911	98,665	127,800	29,135	54,882
Trash Removal-Gre	0	300	300	0	1,492	1,800	308	1,649
Trash Removal	3,093	5,000	1,907	12,763	14,942	30,000	15,058	35,284
Water Feature	279	250	(29)	152	977	1,500	523	3,019
Landscaping	14,643	2,742	(11,901)	1,520	26,780	16,452	(10,328)	24,420
Equipment Rental	0	500	500	0	0	3,000	3,000	0
Small Equipment	0	0	0	0	0	0	0	(97)
Vehicle Maintenance	666 0	200	(466)	0	1,589	1,200	(389)	387
Miscellaneous Oper Allocated Trash Re	(1,350)	0 0	0 1,350_	0	0 (1,725)	0 0	1.725	(146)
Total Operations	17,331	8,992	(8,339)	14,435	44,054	53,952	1,725_ 9,898	64,517
Repair & Maintenance	17,551	0,552	(0,555)	17,755	77,037	33,932	9,090	04,317
Gen Bldg Repairs &	11,504	9,491	(2,013)	15,621	36,132	51,946	15,814	32,327
Elevator Escalator	32,582	31,508	(1,074)	(19,054)	183,190	189,048	5,858	109,990
HVAC Systems	21,241	10,650	(10,591)	7,994	76,924	63,900	(13,024)	41,242
Machinery & Equip	995	2,667	1,672	436	3,684	16,002	12,318	7,365
Maintenance Agree	9,263	9,925	662	13,316	54,579	59,550	4,971	46,203
Total Repair & Mainte	75,585	64,241	(11,344)	18,313	354,509	380,446	25,937	237,127
Operational Supplies								
Telecom Equipment	79	458	379	21	897	2,748	1,851	418
General Building Su	3,338	2,000	(1,338)	245	9,678	12,000	2,322	(4,750)
Bulbs & Lamps	1,208	2,400	1,192	3,600	9,536	14,400	4,864	5,924
Electrical	3,890	1,200	(2,690)	175	11,711	7,200	(4,511)	1,263
· Fuel Propane	416	400	(16)	255	1,607	2,400	793	3,213

Indirect Expenses by Department 510 - Operations From 12/1/2021 Through 12/31/2021 (In Whole Numbers)

•	Current Month Actual	Current Month Budget	Variance	Current Month Prior Year	YTD Actual	YTD Budget	Variance	YTD Prior Year
Plumbing	11,403	2,600	(8,803)	5,116	21,247	15,600	(5,647)	7,989
Bullding Chemicals	344	1,100	756	342	3,990	6,600	2,610	7,575
Smail Tools	77	50	(27)	0	306	300	(6)	. 0
HVAC Supplies	0	3,250	3,250	41,992	0	19,500	19,500	41,992
Paint	0	300	300	0	904	1,800	896	. 0
Janitoriai Supplies	10,071	7,000	(3,071)	0	22,379	42,000	19,621	25,560
Uniforms	129	817	688	1,148	348	4,902	4,554	2,414
COVID19 Expenses	0	0	0	0	. 0	0	0	562
COVID19-Re-openin	. 0	833	833	1,145	1,361	4,998	3,637	12,558
Signage	0	750	750	0	0	4,500	4,500	0
Landscaping Supplies	2,701	700	(2,001)	495	6,197	4,200	(1,997)	770
Total Operational Sup	33,655	23,858	(9,797)	54,533	90,161	143,148	52,987	105,488
Meetings & Conventions								
Dues & Subscriptions	0	150_	150_	140_	126	900	774	266
Total Meetings & Con	0	150	150	140	126	900	774	266
General & Administrative								
Computer Expense	121	1,000	879	121	804	6,000	5,196	844
Employee Training	0	0	0	0	1,702	125	(1,577)	146
Miscellaneous G & A	0	142	142	0_	0	852	852	0
Total General & Admi	121	1,142	1,021	121	2,506	6,977	4,471	990
Other						·	·	
FF & E Expense	0	667_	667	0_	489_	4,002	3,513_	335
Total Other	0_	667	667	0	489	4,002	3,513	335_
Total Other Indirect Exp	154,266	120,350	(33,916)	98,453	590,510	717,225	126,715	463,605
Total Operating Expenses	269,340	247,301	(22,039)	179,258	1,290,525	1,533,731	243,206	1,074,969

Indirect Expenses by Department 515 - Security From 12/1/2021 Through 12/31/2021 (In Whole Numbers)

•	Current Month Actual	Current Month Budget	Variance	Current Month Prior Year	YTD Actual	YTD Budget	Variance	YTD Prior Year
			<del>,</del>					
Net Salaries & Benefits								
Salaries & Wages								
Security-Exempt	26,268	30,883	4,615	31,438	170,173	185,298	15,125	181,440
Security-Nonexempt	39,680	65,082	25,402	48,573	233,689	369,452	135,763	336,584
Security-OT	6,092	0	(6,092)	318	26,079	0	(26,079)	2,698
Vacation Expense	4,090	0_	(4,090)	4,786	29,215	0_	(29,215)	32,472
Total Salaries & Wages	76,130	95,965	19,835	85,114	459,155	554,750	95,595	553,194
Payroll Taxes & Benefits								
Payroll Taxes	6,179	9,800	3,621	6,413	36,697	58,800	22,103	41,158
Benefits	13,979	19,308	5,329	21,184	83,604	115,848	32,244	106,090
401 (k)	1,394	792	(602)	1,397	8,930	4,752	(4,178)	8,883
Workers Compensat	1,886	2,400	514_	6,665	12,064	14,400	2,336	14,019
Total Payroll Taxes &	23,439	32,300	8,861	35,659	141,295	193,800	52,505	170,151
Labor Allocations to Events								
Allocated Security-E	(2,286)	(88,920)	(86,634)	(124,074)	(303,577)	(463,700)	(160,123)	(723,810)
Allocated On-Call Se	(887)	(8,190)	(7,303)	0	(2,070)	(28,100)	(26,030)	(28,136)
Total Labor Allocation	(3,173)	(97,110)	(93,937)	(124,074)	(305,647)	(491,800)	(186,153)	(751,946)
Total Net Salaries & Ben	96,396	31,155	(65,241)	(3,300)	294,803	256,750_	(38,053)	(28,601)
Other Indirect Expenses								
Net Contracted Services								
Contracted Security	25,328	5,700	(19,628)	0	147,496	18,550	(128,946)	0
Other Contracted S	3,758	0	(3,758)	0	44,201	0	(44,201)	350
Allocated Contract P	· ·	0	0	0	(503)	0	503	0
Allocated Contracte	(3,521)	0	3,521	0	(45,030)	0	45,030	0
Allocated Contract S	(25,701)	(5,700)	20,001	0_	(147,287)	(18,550)	128,737	0
Total Net Contracted	(136)	0	136	0	(1,124)	0	1,124	350
Repair & Maintenance	, ,							
Gen Bldg Repairs &	18,004	6,001	(12,003)	18,998_	38,801_	41,006	2,205	59,195
Total Repair & Mainte	18,004	6,001	(12,003)	18,998	38,801	41,006	2,205	59,195
Operational Supplies								
First Aid	0	75	75	0	378	450	72	0
Uniforms	0	0	0	0	0	0	0	1,410
COVID19 Expenses	0	0	0	0	0	0	0	98
COVID19-Re-openin	. 0	0	0	(403)	0	0	0	0
Security	0	400	400	208	311	2,400	2,089	1,435
Parking Supplies	0_	417	417	0	157	2,502	2,345	0_
Total Operational Sup	0	892	892	(195)	846	5,352	4,506	2,942
General & Administrative								
Employee Training	0	0	0	0_	0_	0_	O_	399
Total General & Admi	0		0	<u> </u>	0	0	Q_	399
Total Other Indirect Exp		6,893	(10,975)	18,803	38,523	46,358	7,835	62,886
Total Operating Expenses	114,264	38,048	(76,216)	15,503	333,326	303,108	(30,218)	34,285

Indirect Expenses by Department 520 - Event Services From 12/1/2021 Through 12/31/2021 (In Whole Numbers)

	Current Month Actual	Current Month Budget	Variance	Current Month Prior Year	YTD Actual	YTD Budget	Variance	YTO Prior Year
Net Salaries & Benefits								
Salaries & Wages								
Salaries-Exempt	23,656	22,475	(1,181)	9,692	129,428	134,850	5,422	58,154
Wages-Nonexempt	2,400	0	(2,400)	0	2,400	0	(2,400)	464
Facility-Exempt	5,308	5,000	(308)	5,308	29,308	30,000	692	27,739
Facility-Nonexempt	3,067	9,675	6,608	2,861	16,426	58,050	41,624	17,656
Facility-OT	379	0	(379)	0	1,545	0	(1,545)	0
Vacation Expense	976	0_	(976)	1,346	11.856	0	(11,856)	10.791
Total Salaries & Wages	35,786	37,150	1,364	19,207	190,962	222,900	31,938	114,803
Payroll Taxes & Benefits		/	-,	20,200	,		01,550	11.,003
Payroll Taxes	2,677	3,492	815	1,398	14,131	20,952	6,821	7,856
Benefits	6,103	9,400	3,297	4,092	32,858	56,400	23,542	28,900
401 (k)	846	1,033	187	501	4,961	6,198	1,237	3,137
Workers Compensat		917	137_	740_	4.946	5.502	556	4,221
Total Payroll Taxes &		14,842	4,436	6,731	56,896	89,052	32,156	44,113
Labor Allocations to Events	10, 100	11,012	7,750	6,751	50,050	69,032	32,130	44,113
Allocated Facility-Ev	(5,732)	(23,660)	(17,928)	(10.665)	(53.432)	(103,460)	(50,028)	/76 6AO\
Total Labor Allocation		(23,660)	(17,928)	(10,665)	(53,432)	(103,460)		(76,648)
Total Net Salaries & Ben		28,332	(12,127)	15,273	(33,432) 194,425		(50,028)	(76,648)
rotal Net Salaries & Sell			(12,127.)	13,273_	194,425	208,492	14,067	82,267
Other Indirect Expenses Net Contracted Services								
Contracted Facility	12,169	41,874	29,705	0	30,725	140,091	109,366	5,696
Other Contracted S	2,140	3,719	1,579	0	4,620	6,819	2,199	1,923
Allocated Contract P.,.	(2,132)	(1,500)	632	0	(4,052)	(9,000)	(4,948)	0
Allocated Contract S	(12,099)	(41,874)	(29,775)	0	(30,302)	(140,091)	(109,789)	(2,587)
Total Net Contracted	79	2,219	2,140	0	990	(2,181)	(3,171)	5,032
Operations		,	_,			(-,,	(5/2.2)	0,000
Equipment Rental	0	458	458	0	228	2.748	2,520	0_
Total Operations	0	458	458	0	228	2,748	2,520	0
Operational Supplies	•			~		<b>=</b> ,,	2,520	Ü
Gen Building Suppli	245	850	605	(939)	6,343	5,100	(1,243)	3,059
Laundry	0	4,167	4,167	15	0,2.0	25,002	25,002	340
Uniforms	0	500	500	0	0	500	500	0
COVID19 Expenses	0	0	0	0	ŏ	0	0	153
COVID19-Re-openin		417	417		0	2,502	2.502	0
Total Operational Sup	245	5,934	5,689	(924)	6,343	33,104	26,761	3,553
Meetings & Conventions	213	1,551	3,005	(327)	د ادر ن	33,104	20,701	3,333
Dues & Subscriptions	0_	0	0	0_	0	0	0	495_
Total Meetings & Con	0	0	0	0	0	0	0	
General &	U	U	U	U	U	ŭ	U	495
Administrative		0.7	00	•		400		
Miscellaneous G & A		83	83	0	0	498	498	0
Total General & Admi	0	83	83	0	0	498	498	0
Other			,	_			te	_
FF & E Expense	3,524	<u>83</u>	(3,441)		3,524	498	(3,026)	
Total Other	3,524	83	(3,441)	0	3,524	498	(3,026)	0
Total Other Indirect Exp	3,847	<u> </u>	4,930	(924)	11,085	34,667	23,582_	9,080
Total Operating Expenses	44,306	37,109	(7,197)	14,349	205,510	243,159	37,649	91,347

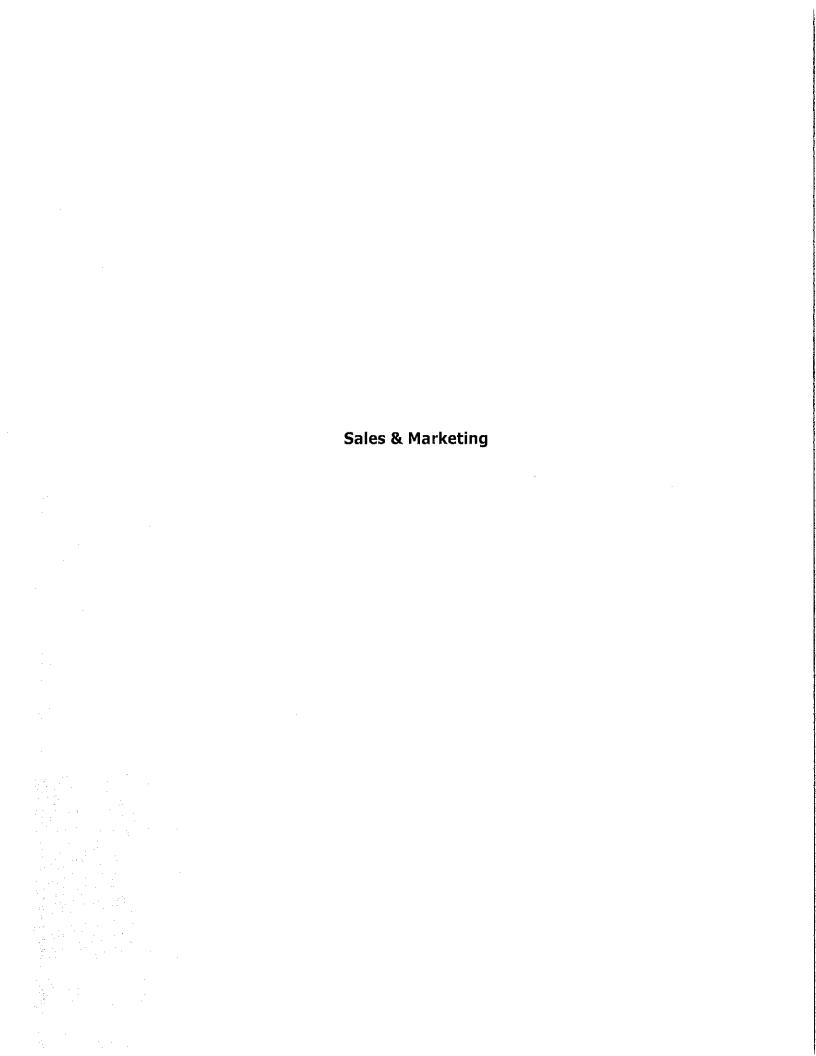
Indirect Expenses by Department 535 - Food & Beverage From 12/1/2021 Through 12/31/2021 (In Whole Numbers)

	Current Month Actual	Current Month Budget	Variance	Current Month Prior Year	YTD Actual	YTD Budget	Variance	YTD Prior Year
Net Salaries & Benefits								
Salaries & Wages								
Salaries-Exempt	56,217	63,125	6,908	35,690	318,389	378,750	60,361	229,805
ERTC-CARES Act		0_	0	0	7.245	0	(7,245)	(15,190)
Total Salaries & Wages	56,217	63,125	6,908	35,690	325,634	378,750	53,116	214,615
Payroll Taxes & Benefits								
Payroll Taxes	4,366	6,883	2,517	2,864	27,228	41,298	14,070	17,700
Benefits	(2,782)	5,367	8,149	3,155	20,394	32,202	11,808	20,315
Workers Compensat		2,492	271	1,410_	12,577	14,952_	2,375	9,076_
Total Payroll Taxes & Total Net Salaries & Ben	•	14,742 77,867	10,937 17,845	7,429	60,199	<u>88,452</u>	28,253	47,091
Total Net Salanes & Bell	00,022	//,00/_	17,093	43,119	385,833	467,202	81,369	261,706
Other Indirect Expenses Net Contracted Services								
Armored Car Service	. 0	42	42	0	0	252	252	0
Other Contracted S Total Net Contracted	<u>733</u> 733	2,425 2,467	1,692	<u>733</u> 733	4,398	14,550	10,152	4,272
Operations	/33	2,467	1,734	/33	4,398	14,802	10,404	4,272
Trash Removal	0	417	417	0	0	2,502	2,502	855
Equipment Rental	ō	0	0	0	0	0	2,302	1,200
Small Equipment	153	667	514	0	2,125	4.002	1,877_	0
Total Operations	153	1,084	931	0	2,125	6,504	4,379	2,055
Repair & Maintenance								
Gen Bldg Repairs &	–	1,667	(3,750)	16,350_	27,701	10,002_	(17,699)	21,883
Total Repair & Mainte,	5,417	1,667	(3,750)	16,350	27,701	10,002	(17,699)	21,883
Operational Supplies General Building Su	3,027	6 625	2 600	220	33.305	17.774	(5.004)	0.047
Janitorial Supplies	3,027 489	6,635 1,746	3,608 1,257	378 0	23,305 5,593	17,221	(6,084)	8,947
Laundry	136	250	1,237	0	2,033	4,531 1,500	(1,062) (533)	169 0
Uniforms	16	42	26	0	413	252	(161)	0
COVID19 Expenses	0	625	625		0	3,750	3,750_	
Total Operational Sup	3,668	9,298	5,630	378	31,344	27,254	(4,090)	9,116
Insurance								
Insurance	211_	2.855	2,644	88_	2,055	7,373_	5,318_	1,064
Total Insurance	211	2,855	2,644	88	2,055	7,373	5,318	1,064
Utilities Telephone	327_	200_	(127)	180_	1 477	1 700	. (222)	1.655
Total Utilities	327	200	(127)	180	1,422 1,422	1,200 1,200	(222)	1,655 1,655
Meetings & Conventions	J2.7	200	(127)	100	1,422	1,200	(222)	1,055
Dues & Subscriptions	0_	0	0	0	0	0	0_	3,495
Total Meetings & Con	0	0	0	0	0	0	0	3,495
Promotions &								•
Communications								
Promotional	2,565	1,867	(698)	454	(98)	11,202	11,300_	7,004
Total Promotions & Co.,	. 2,565	1,867	(698)	454	(98)	11,202	11,300	7,004
General & Administrative								
Professional Fees-L	0	0	0	0	0	0	0	970
Professional Fees-O		ő	(32)	ů	32	0	(32)	0
Bank Service Charges		83	66	41	160	498	338	519
Payroll Fees	40	42	2	27	214	252	38	783
Postage	42	42	0	29	117	252	135	85
Rental Office Equip	0	600	600	600	(2,544)	3,600	6,144	3,000
Office Supplies	0	83	83	0	998	498	(500)	1,889
Licenses & Fees	600	0	(600)	0	600	0	(600)	2,177
Credit Card Discounts Computer Expense	779 4,217	1,273	494	0 3.610	6,175	3,343	(2,832)	4
Miscellaneous G & A	4,217	3,333	(884) 83	2,610 0	22,686 0	19,998 <u>498</u>	(2,688) ———498	15,217 5,285
Total General & Admi		5,539	(188)	3,307	28,438	28.939	501	29,929
Total Other Indirect Exp		24,977	6,176	21,490	97,385	107,276	9,891	80,474
,	- <del></del>							
Total Operating Expenses	78,823	102,844	24,021	64,609	483,218	574,478	91,260	342,179

Indirect Expenses by Department 555 - Overhead From 12/1/2021 Through 12/31/2021

111	1-1	2021	mougn	14/0
	(In	Whole	Numb	ers)

	Current Month Actual	Current Month Budget	Variance	Current Month Prior Year	YTD Actual	YTD Budget	Variance	YTD Prior Year
Net Calculate C. Carrelle								
Net Salaries & Benefits Labor Allocations to Events	÷							
Aliocated IT/Telcom	0	(200)	(200)	0_	0_	(388)	(388)	0
Total Labor Allocation	0_	(200)	(200)	0	0	(388)	(388)	0_
Total Net Salaries & Ben	0	(200)	(200)	0	0	(388)	(388)	
Other Indirect Expenses								
Operational Supplies								
COVID19-Re-openin	0_	0_	0	0_	0	0	0	5,102
Total Operational Sup	0	0	0	0	0	0	. 0	5,102
Insurance								
Insurance Allocated Insurance	11,134 0	9,333	(1,801)	6,524	70,213	55,998	(14,215)	(1,307)
Total Insurance	11,134	9,333	(1,801)	6,524	(1,190)	0	1,190	0
Utilities	11,134	9,333	(1,601)	0,324	69,023	55,998	(13,025)	(1,307)
Electricity	156,980	129,724	(27,256)	62,382	868,235	692,022	(176,213)	715,162
Cable TV Services	0	217	217	220	1,100	1,302	202	1,312
Gas & Fuel	1,473	2,500	1,027	1,257	11,237	15,000	3,763	6,659
Telephone	3,382	3,400	18	2,951	18,059	20,400	2,341	20,554
Water & Sewage Allocated Utilities	20,378	19,100 (3,738)	(1,278)	21,718	126,681	112,600	(14,081)	130,462
Total Utilities	(3,824) 178,389	(3,736) 151,204	(27,186)	(1,760) 86,768	(22,007) 1,003,305	(24,308) 817,017	(2,301)	(16,013)
Meetings & Conventions	170,309	131,204	(27,100)	80,766	1,005,505	017,017	(186,289)	858,136
Dues & Subscriptions	0	<u> </u>	0_	0	0_	0	0	89
Total Meetings & Con	0	0	0	0	0	0	0	89
Promotions & Communications								
Promotional	0_	433_	433	0_	0_	2.598	2,598_	0.
Total Promotions & Co	0	433	433	. 0	0	2,598	2,598	0
General & Administrative							,	
Professional Fees-L	0	417	417	0	377	2,502	2,125	2,146
Professional Fees-O	97	1,100	1,003	0	1,396	6,600	5,204	327
. Bank Service Charges	1,078	900	(178)	2,084	4,586	5,400	814	5,978
Postage	. 0	83	83	0	1,555	498	(1,057)	55
Rental Office Equip	247	542	295	833	3,039	3,252	213	6,172
Office Supplies	100	500	400	103	1,118	3,000	1,882	942
Printing & Stationary Licenses & Fees	0 191	208 392	208 201	0 1,197	0 1,170	1,248	1,248	0
Sales & Use Tax	0	650	650	(507)	1,170 946	2,352 3,900	1,182 2,954	2,140 (404)
Credit Card Discounts	(813)	900	1,713	329	9,041	5,400	(3,641)	2,351
Employee Relations	4,600	417	(4,183)	1,096	4,652	2,502	(2,150)	1,096
Miscellaneous G & A	00	33_	33	0	4.521	198	(4,323)	2,707
Total General & Admi	5,501	6,142	641	5,136	32,401	36,852	4,451	23,511
Management Fees								
Management Fee Cl	18,633	18,633	(0)	(91,162)	111,800_	111,798_	(2)	0_
Total Management Fees	18,633	18,633	(0)	(91,162)	111,800	111,798	(2)	0
Other Community Relations	0	417	417	0	n	ר בחר	2 502	^
Expenses Prior to A	2,819	133	(2,686)	200	0 7,906	2,502 798	2,502 (7,108)	0 800
Miscellaneous	0	833	833	0	7,500	4,998	4,998	0
Expenses - Reimb	<u>o</u>	0	0	6,495	0	0	0	(67,777)
Total Other	2,819	1,383	(1,436)	6,695	7,906	8,298	392	(66,977)
Total Other Indirect Exp	216,476	187,128	(29,349)	13,961	1,224,435	1,032,561	(191,875)	818,554
Total Operating Expenses	216,476	186,928	(29,549)	13,961	1,224,435	1,032,173	(192,262)	818,554



Sales and Marketing Reforecast From 01/01/2021 Through 6/30/2022 (In Whole Numbers)

	YTD Actual	Projected Next Month to 6/30/22	Reforecast thru 6/30/22	7/01/21 - 6/30/22 Budget	Variance	7/01/20 - 6/30/21 Actual
Other Operating Income						
Other Income	0	0	0	0	0	1
Total Other Operating Income	0	0	0	0	0	1
Total Gross Income	0	0	0	0	0	1
Net Salaries & Benefits						
Salaries & Wages	141,208	143,929	285,135	295,900	10,765	185,873
Payroll Taxes & Benefits	35,065	38,893	73,958	83,600	9,642	51,424
Total Net Salaries & Benefits	176,272	182,822	359,092	379,500	20,408	237,296
Other Indirect Expenses						
Repair & Maintenance	33,129	34,102	67,231	68,200	969	66,334
Utilities	1,620	1,800	3,420	3,600	180	3,121
Meetings & Conventions	755	6,845	7,600	7,600	(0)	(5,775)
Promotions & Communications	13,860	44,430	58,290	38,000	(20,290)	51,827
General & Administrative	2,851	19,792	22,643	20,900	(1,743)	5,495
Other	6,932	7,790	14,722	15,200	478	12,565
Total Other Indirect Expenses	59,148	114,759	173,907	153,500	(20,407)	133,567
Net Income (Loss) from Operations	(235,421)	(297,581)	(533,000)	(533,000)	0	(370,863)
Fixed Asset Purchases	0	0	0	0	0	0
Net Income (Loss) After Fixed Asset Purchases	(235,421)	(297,581)	(533,000)	(533,000)	0	(370,863)

Sales and Marketing
Income Statement
From 12/1/2021 Through 12/31/2021
(In Whole Numbers)

2.5	Current Month Actual	Current Month Budget	Variance	Current Month Prior Year	YTD Actual	YTD Budget	Variance 	YTD Prior Year
Other Operating Income								
Other Income	0	0	0	0	0	0	0	1
Total Other Operating Income	0	0	0	0	0	0	0	1
Total Gross Income	0	0	0	0	0	0	0	1
Net Salaries & Benefits								
Salaries & Wages	25,964	22,492	(3,472)	14,552	141,208	134,952	(6,256)	81,597
Payroll Taxes & Benefits	5,995	6,759	764	3,729	35,065	40,554	5,489	27,154
Total Net Salaries & Benefits	31,958	29,251	(2,707)	18,281	176,272	175,506	(766)	108,752
Other Indirect Expenses								
Net Contracted Services	0	0	0	0	0	0	0	0
Repair & Maintenance	5,472	5,683	211	4,963	33,129	34,098	969	34,419
Utilities	440	300	(140)	253	1,620	1,800	180	1,603
Meetings & Conventions						•		
Mileage	0	0	0	0	0	0	0	0
Meals & Entertainment	0	208	208	0	69	1,248	1,179	0
Meetings & Conventions	0	0	0	0	687	3,500	2,813	(5,387)
Dues & Subscriptions	. 0	133	133	0	0	798	798	(448)
Total Meetings &	0	341	341	0	755	5,546	4,791	(5,836)
Promotions & Communications								
Site Visit	0	0	0	0	. 0	0	0	0
Photography	0	0	0	10	1,016	8,300	7,284	18,798
Advertising	2,726	0	(2,726)	0	5,451	0	(5,451)	2,000
Web Development & Maint	350	1,850	1,500	2,865	5,635	11,100	5,465	21,944
Market Research	0	0	0	0	0	0	0	0
Promotional	0	175	175	19,691	1,759	1,050	(709)	337
Attendance Promotion	0	0	0	0	0	0	0	0
Global Outreach	0	0	0	0	0	0	0	0
Total Promotions & Comm	3,076	2,025	(1,051)	22,567	13,860	20,450	6,590	43,079
Marketing Flexibility Fund	0	0	0	0	0	0	0	0
General & Administrative	23	608	585	1,382	2,851	16,248	13,397	3,047
Management Fees	0	0	. 0	0	0	0	0	0
Other	1,047	1,266	219	1,047	6,932	7,596	664	6,283
Total Other Indirect Expenses	10,058	10,223	165	30,213	59,148	85,738	26,590	82,595
Net Income (Loss) from Operations	(42,016)	(39,474)	(2,542)	(48,493)	(235,421)	(261,244)	25,823	(191,346)
Fixed Asset Purchases	0	0	0	0	0	0	0	0
Net Income (Loss) After Fixed Asset Purchases	: (42,016)	(39,474)	(2,542)	(48,493)	(235,421)	(261,244)	25,823	(191,346)
· · · · · · · · · · · · · · · · · · ·	(12/410)	(~/) /)	(2/2 . 2)	(10/100)	(-25) (125)	\		(-34/4.4)