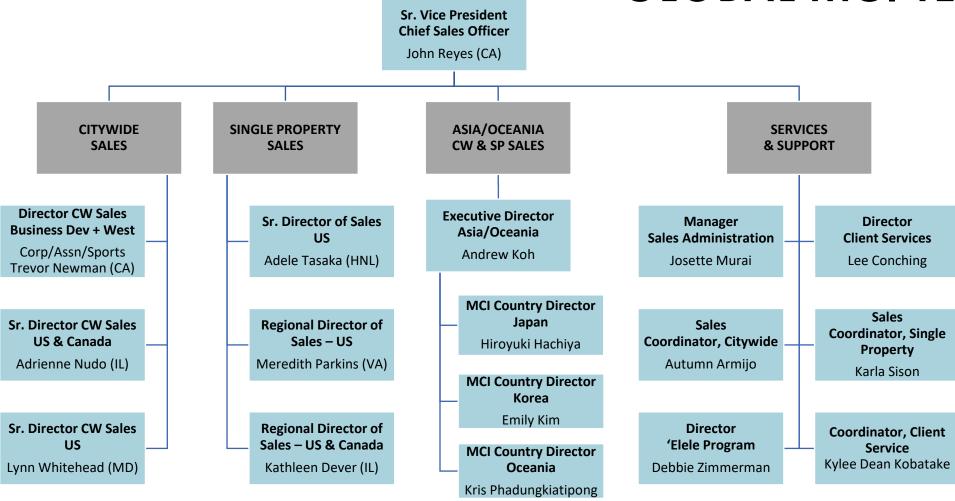


2024 Global MCI Brand Marketing Plan

John Reyes Senior Vice President, Chief MCI Sales Officer

HAWAI'I TOURISM GLOBAL MCI TEAM



General Overview

- U.S. Meetings, Convention & Incentive (MCI) market expected to grow in 2024 and beyond.
- Global Industry Analyst Inc., projects MCI market to reach \$240 billion by 2027.
- MCI market is expected to be boosted by the gradual growth of the economy.
- Hawai'i is well positioned to capitalize on the growing demand for events and the slow but continued growth of the economy.

Single Property and Incentive Customer Sentiment

- Single Property customers optimistic about CY 2024.
- Meet Hawai'i sellers see strong interest from MCI Customers and Hawai'i hotels report an increase in flexible date availability.
- Customer concerns about Hawai'i include higher costs (air/hotel)
 declining guest service levels and difficulty securing destination services
 for their events.
- Europe, Asia, Oceania and Caribbean are open and compete against Hawai'i solely on price and value for money proposition.
- Corporate inquiries are steady from high tech, healthcare and business services organizations.
- Meet Hawaii expects the outlook for incentive travel to Hawaii to grow moderately or hold steady through 2024.

Citywide Customer Sentiment

- Growing concern over the extent and timing of repair of Hawai'i Convention Center (HCC) Roof and related leak damage.
- Potential disruption of their events that may result from any of the possible HCC Roof repair scenarios.
- Global MCI team seeing growth potential from Asia, specifically Japan.
- Hawai'i and Hawai'i Convention Center remain popular potential site for future convention center events.

Customer Concerns about Maui

- Does Maui want visitors to stay away?
 - o No.
- Why is it important to keep Maui meeting programs intact and on course in Maui?
 - o To sustain Maui jobs & support Maui's economic recovery.
- What is the "Go Forward" plan for Maui?
 - o Retain existing Maui bookings and generate new bookings.
- When is West Maui going to reopen?
 - o Phase One October 8, 2023
 - Phase Two TBD following assessment of Phase One
 - Phase Three TBD following assessment of Phase Two
- What is the status of Wailea?
 - o Open and available for MCI events.
- How can MCI Customers continue to help?
 - o Donate + hold booked events + book new events.

TARGET AUDIENCE

TARGET AUDIENCE

Meet Hawai'i Global MCI markets

- United States
- Japan
- Canada
- Oceania
- Korea
- China
- Taiwan
- Additional markets and regions with great propensity to consider Hawai'i

CORE BRANDING MESSAGE



CORE BRANDING MESSAGE

Reassure MCI customers that Hawaii is indeed open for business and is the ideal choice for MCI events:

- Emphasize that when Hawai'i hosts MCI events, groups see an increase in attendance.
- Benefit of engaging with Hawai'i on deeper level via the Mālama Hawai'i CSR opportunities is that MCI attendees embrace mindful and respectful travel.
- Convey that the Native Hawaiian culture is inspirational and provides a unique offering that is both extraodinary and memorable.

MAUI MESSAGE

Important to remain respectful to the residents of Maui during this devastating time by continuing to donate dollars to Maui Strong Foundation through Hawai'i Community Foundation, and also:

- Continue to host their Q4 2023 and CY2024 events in open areas of Maui.
- Meet Hawai'i continue to work to keep their events in Maui, or, if needed, assist in relocation it to another island.
- Utilize Meet Hawai'i direct support to hold their meeting in West Maui after October 8 re-opening date.

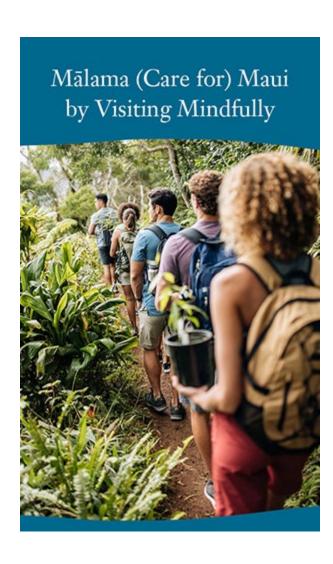
STRATEGIES

STRATEGIES

Global MCI

- Identify short-term single property business development for 2024 and 2025.
- Increase number of citywide events 2026 through 2029.
- Implement Hawaii Convention Center Roof Customer Communication Program.

STRATEGIES



Maui

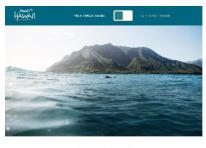
- Retain existing bookings for Maui
- New business development for Maui

MAJOR PROGRAMS

Single Property

Business Development: Short-Term 2024 and 2025

- Target appropriate vertical segment opportunities aligned with Hawai'i's culture, natural resources and community.
 - Finance, Insurance, Automotive, Earth, Ocean, Atmospheric, Indigenous, Environment, Health/Wellness, Technology.
- Allows single property sellers to:
 - Position Hawaii as a good fit for specific industries and interests.
 - Focus their marketing and selling to specific audiences.
 - Allows our sellers to build relationships with key decision makers in these industries.
- IMEX America 2023 will reinforce Maui and Hawai'i "Open for Business" Messaging



Mālama Maui

Hawai'i's Convention Center Package





INCREASE

HISTORIC

Submit Your RFI

Getting to Hawai'i

Experience Hawai'i For Your Convention

MAJOR PROGRAMS

Citywide

Citywide Business Development 2026 through 2029 Citywide Sales Team will prioritize short-term citywide bookings for 2026 – 2029.

 Actively research citywide universe of accounts for short-term corporate and association groups that have open dates 2026 through 2029.

HCC Center Roof Repair Schedule

Meet Hawai'i citywide sellers will use the Repair Schedule as a tool to keep prospects, tentative and definite customers fully informed on how the roof repair might impact their event.

- Use various communications vehicles to update citywide customers.
- Coordinate messaging with HTA and HCC.

MAJOR PROGRAMS

Global MCI

Key Global MCI Sales Programs

- Continue strategic partnerships with key third party organizers in key source markets.
- Attend AIME 2024 Incentive Event.
- Conduct offline and online training seminars.
- Attend Japan Summit.
- Organize Japan and Korea Sales Mission.
- Conduct Korea MCI Workshop.

PARTNERSHIP OPPORTUNITIES

PARTNERSHIP

2024 Tradeshows

• IMEX America 2024 (October 8 – 10, 2024)

ASAE 2024 (August 10 – 14, 2024)

Las Vegas Cleveland

2024 Familiarization Trips

- 2024 Annual Single Property and 2024 Annual Citywide
- Meetings Today
- Destination Hawaii

2024 Education

- MCI Updates Kaua'i, O'ahu, Maui and Island of Hawai'i Quarterly
- Global MCI (Asia/Oceania)

PARTNERSHIP

2024 Public Relations

Mālama Hawai'i CSR Programs

On-demand

2024 Client Promotional Events / Sales Blitzes

Single Property and Citywide
 *Check with your Meet Hawai'i Sales Contact

On-going

Meet Hawai'i Contact: Josette Murai

Senior Manager Sales Administration

jmurai@hvcb.org

MĀLAMA MAUI

MAUI RECOVERY

MCI Maui Objectives

- Retain existing business in West or South Maui post October 8.
- If not possible re-book at later date in West Maui or move or to other Maui or State of Hawai'i
 locations.
- Generate new demand and bookings for Maui.

Retain Existing Bookings

- Meet Hawaii single property sellers have identified single property booked meetings in Q4 2023 and Q1 2024 booked by Meet Hawaii affected by Maui Wildfires and are facilitating retention these meetings. In addition, they will work with hotel partners on hotel direct bookings to assist in facilitating retention of these meetings.
- If retention is not possible for existing place and time will work to book the meetings in Maui or in the State at a later date and time.
- Additional funding will be used to provide monetary support to keep meetings in Maui or in the rest of the State if event need to be relocated from Maui to other Islands.

Generate New Bookings

- Meet Hawai'i has will identified four MCI strategic partners (incentive, corporate, key third parties) to create special Maui customized direct sales opportunities targeting their network of event planners reinforced by digital marketing messages.
- Additional funding will be used to provide monetary support to generate new meetings in Maui or in the rest of the State.

MAUI RECOVERY

Public Relations

- IMEX (Oct. 17-19)
- News Releases

Direct MCI Outreach

- Ongoing HTA Maui Wild-Fire Updates
- Updates to our 14 key Strategic MCI Partners
- Individual MCI Customer Meetings

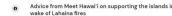
Skift MEETINGS

Destination

Maui Loses \$11 Million a Day as Visitors Stay Away

Rayna Katz Today at 7:34 AM EDT





- Meeting professionals watching images of devastation from the city of Lahaina the island of Maul may be asking it it is safe or even prudent to bring groups to Hawaiian Islands now. Smart Meetings reached out to John Reyes, senior vice
- best support their counterparts in Hawai'i right no

MAHALO!