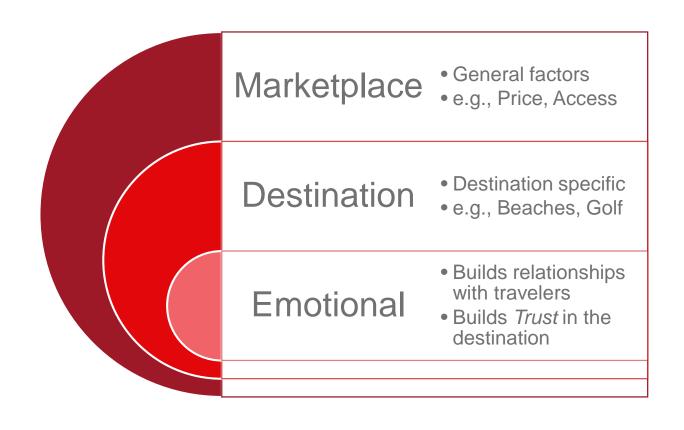


Welcome to Gotham City!



Overview

Destinations have the opportunity to strengthen brand equity and associated travel demand by engaging with targeted travelers at three different levels of destination marketing, including *Marketplace*, *Destination* and *Emotional*.





Key Takeaways: What's the BIG idea?

Destination marketing generally engages travelers with *Marketplace* and *Destination* factor messaging. The opportunity is to break through the *Sea of Sameness* by integrating *Emotional* factors into marketing messaging to build Relationships (emotional connections) and Trust in the destination.

- It's a Matter of Trust, Trust me!: Trust in a destination strengthens brand equity for the destination, and growing this brand equity in turn increases consumers' intent to visit and advocate for (i.e., recommend to friends/family) the destination.
- Experience + Service + Relationship = Trust in a Destination: Factors related to Experience (i.e., High Quality, Unique, Readily Accessible), Service (Timely/Friendly) and Relationships (i.e., Emotional connections, Cares about people, Feel proud to be there) are the key drivers which influence consumers' Trust in a destination.
- Experience Makes the Difference, But....: Destination marketing efforts often focus on aspects of a destination's *Experience*. While *Experience* plays a major role in building a destination's unique brand, brand equity can be further deepened by expanding destination marketing to include messaging oriented around the Service and Relationship (Emotional) aspects of a destination.



Methodology

Target Audience: Random Sample of US, Canada, Japan and Korea Residents

US: 1,200 sample

- Traveled for leisure by air 500 miles or more in past 12 months with household income of \$75,000 or higher
- US West includes states of Alaska, California, Oregon, Washington, Arizona, Colorado, Idaho, Montana, Nevada, New Mexico, Utah, and Wyoming
- US East includes all continental states not in US West region
- Canada: 600 sample
 - Traveled for leisure by air 500 miles or more in past 12 months with household income of \$75,000 CAD or higher

- Japan: 600 sample
 - Traveled internationally for leisure in past 24 months with household income of 3,999,000 Yen or higher (~\$40,000 USD)
- Korea: 600 sample
 - Traveled internationally for leisure in past 24 months with household income of 30,000,000 or higher (~\$26,000 USD)

Survey Methodology

 Online surveys taken by LightSpeed Research panelists

Timeframe

HTA Marketing
 Effectiveness Study
 Wave 2: Data collection

 June - August 2019



1 U.S. Market

Marketplace Attributes – Hawai'i vs Competitor Destinations – US West

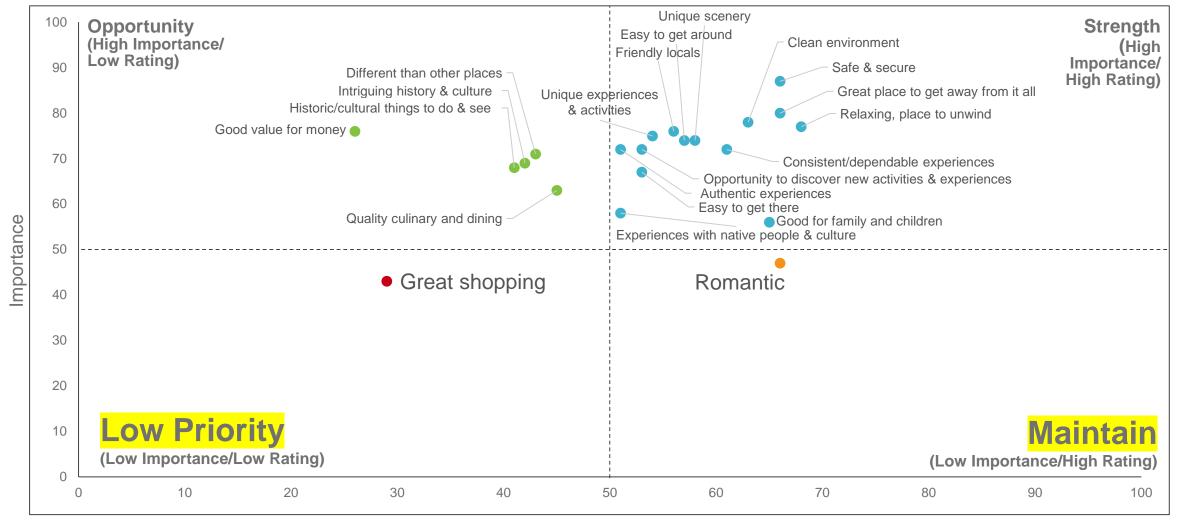
Marketplace Attribute	Importance Ranking	Q) In your opinion, for each attribute listed below, please select
Safe & secure	78%	the destination(s) to which it applies.
Great place to get away from it all	77%	
Relaxing, place to unwind	76%	Caribbean Europe Southeast Asia
Different than other places	75%	Alaska Australia SE Asia Mexico Australia Alaska Alaska
Good value for money	73%	Central America Mexico
Easy to get around	68%	
Easy to get there	55%	0% 20% 40% 60% 80% 100%

Destination Attributes – Hawai'i vs Competitor Destinations – US West

Destination Attribute	Importance Ranking
Unique experiences & activities	79%
Unique scenery	78%
Authentic experiences	76%
Friendly locals	75%
Intriguing history & culture	75%
Opp. to discover new activities & experiences	72%
Historic/cultural things to do & see	72%
Clean environment	71%
Consistent/dependable experiences	70%
Quality culinary and dining	68%
Experiences with native people & culture	64%
Good for family and children	53%
Romantic	49%
Great shopping	44%



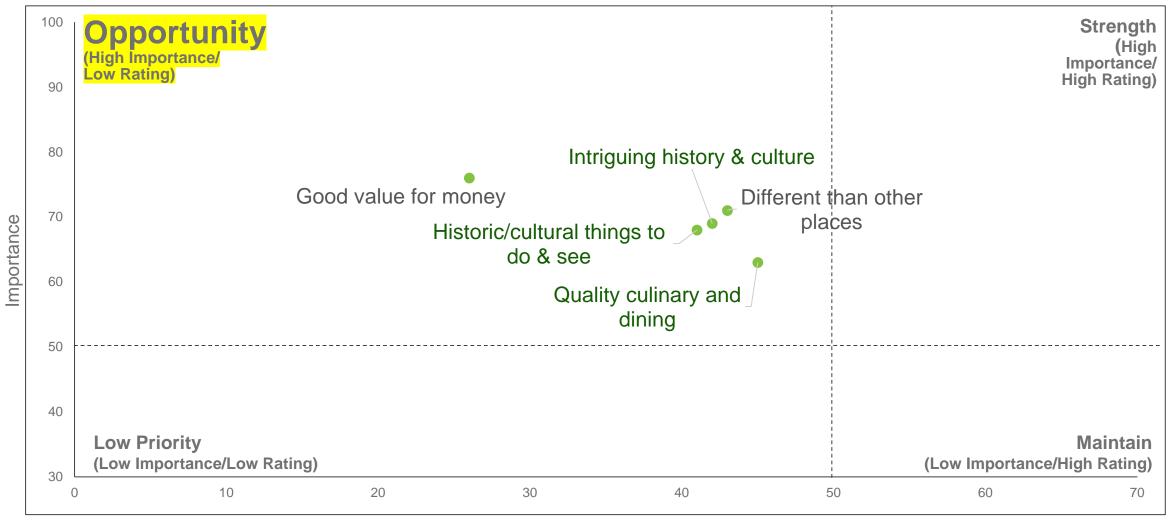
Marketplace & Destination Attributes – Importance vs Hawai'i Rating – US West



Marketplace & Destination Attributes – Importance vs Hawai'i Rating – US West



Marketplace & Destination Attributes – Importance vs Hawai'i Rating – US West



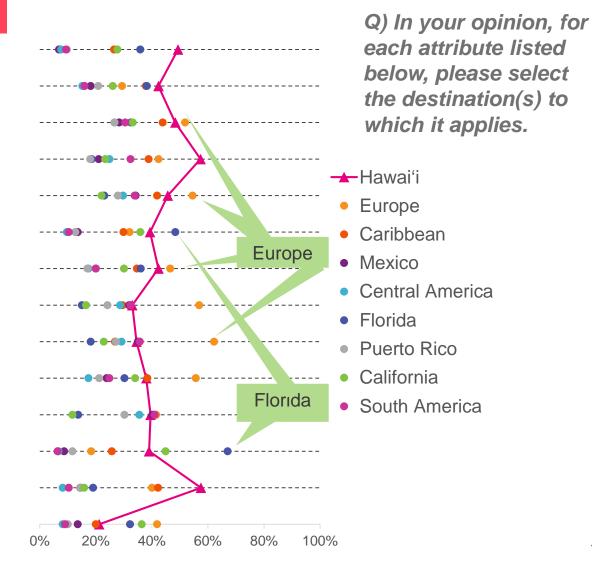
Marketplace Attributes – Hawai'i vs Competitor Destinations – US East

Marketplace Attribute	Importance Ranking	Q) In your opinion, for each attribute listed below, please select
Safe & secure	87%	the destination(s) to which it applies.
Great place to get away from it all	80%	→ Hawaiʻi Caribbean • Europe
Relaxing, place to unwind	77%	• Caribbean
Good value for money	76%	MexicoCentral AmericaFlorida
Easy to get around	74%	• Puerto Rico
Different than other places	71%	CaliforniaSouth America
Easy to get there	67%	0% 20% 40% 60% 80% 100%

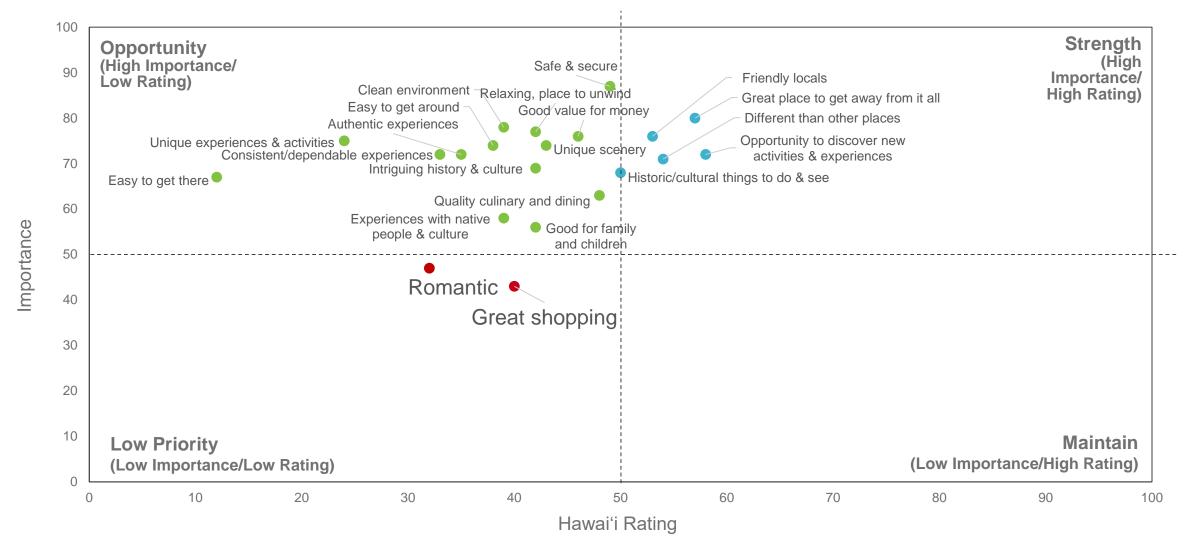


Destination Attributes – Hawai'i vs Competitor Destinations – US East

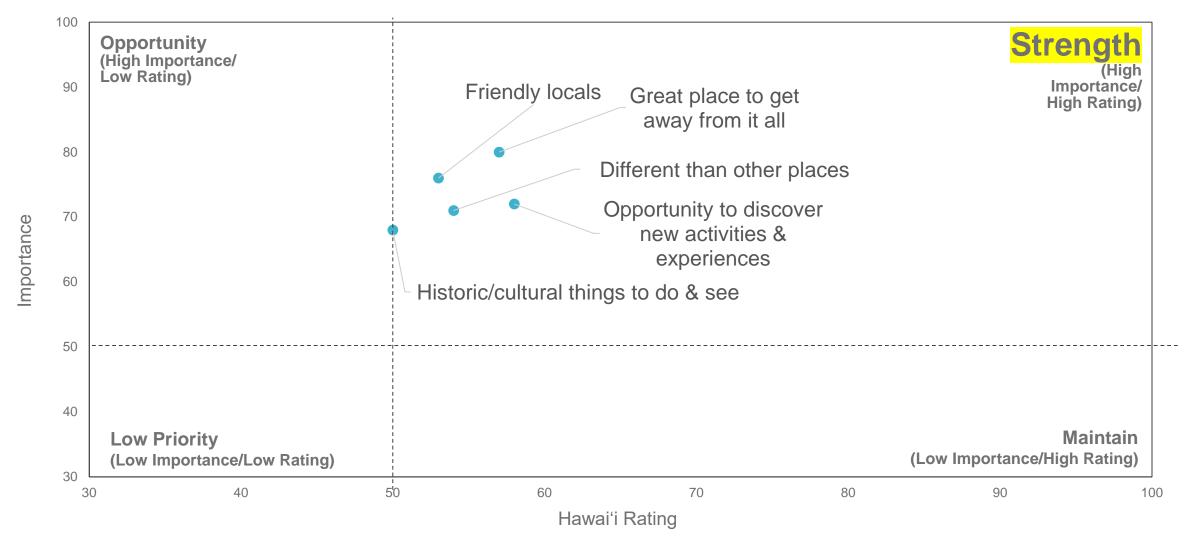
Destination Attribute	Importance Ranking
Clean environment	78%
Friendly locals	76%
Unique experiences & activities	75%
Unique scenery	74%
Authentic experiences	72%
Consistent/dependable experiences	72%
Opportunity to discover new activities & experiences	72%
Intriguing history & culture	69%
Historic/cultural things to do & see	68%
Quality culinary and dining	63%
Experiences with native people & culture	58%
Good for family and children	56%
Romantic	47%
Great shopping	43%



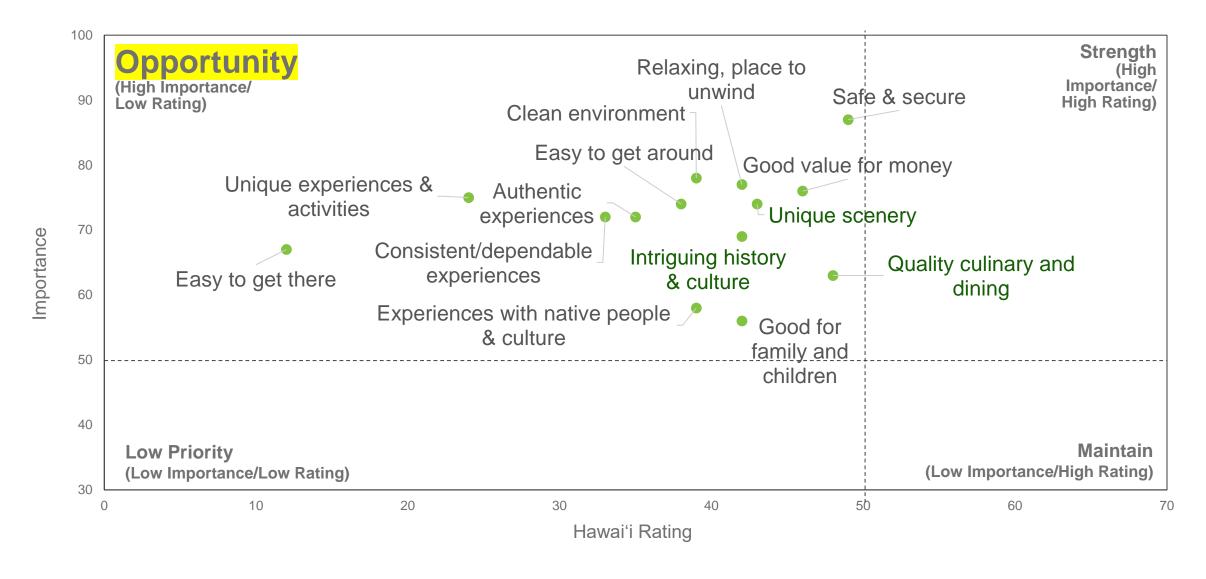
Marketplace & Destination Attributes – Importance vs Hawai'i Rating – US East



Marketplace & Destination Attributes – Importance vs Hawai'i Rating – US East



Marketplace & Destination Attributes – Importance vs Hawai'i Rating – US East



The BrandHeartTM Model

Background History in 30 Seconds

Developed in 2007 in cooperation with Laurie Lang, SVP & founder of Brand Management The Walt Disney Company

Tested with telephone survey of 1,800 U.S. adults, involving 42 brands across 10 industries





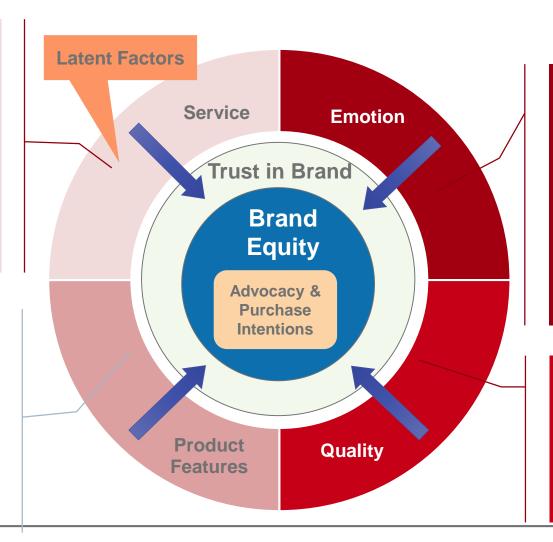
The BrandHeartTM Model

SERVICE ATTRIBUTES

- Has friendly service
- Has timely service
- Has courteous employees
- Shows it cares about people like me

PRODUCT ATTRIBUTES

- Has unique experiences
- Has readily accessible experiences
- Has the latest technology



EMOTIONAL ATTRIBUTES

- Makes you feel proud
- Trust it will fulfill my expectations
- Is like a friend
- Shares my values
- Would fulfill my dreams

QUALITY ATTRIBUTES

- Has high quality experiences
- Has reliable experiences



The BrandHeartTM Model:

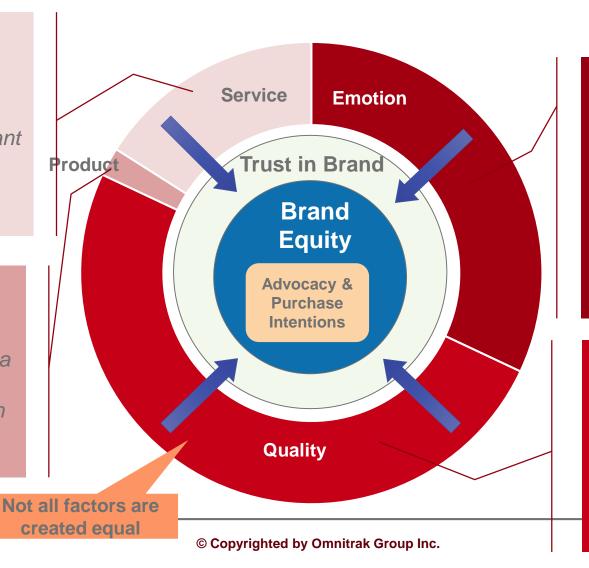
Relative Influence of Factors

SERVICE

- Secondary driver of Trust in a brand
- About half as important as Emotion
- Can add incremental value to a brand

PRODUCT

- Minimal impact on strengthening trust in a brand
- Helps maintain trust in a brand



EMOTIONAL

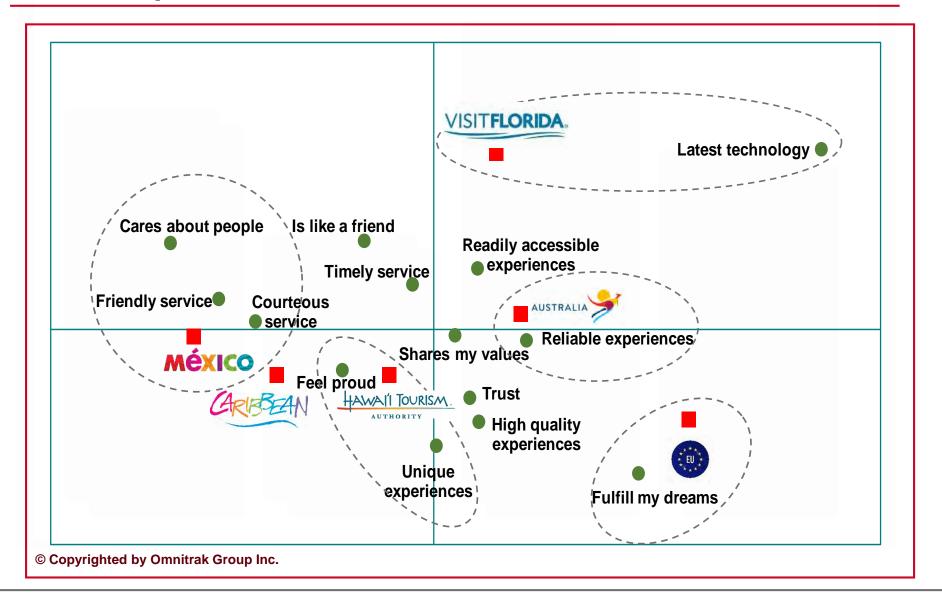
- Primary driver of Trust
- Second most influential factor for building trust, after Quality
- Twice as important as Service

QUALITY

- Strongest correlation with trust
- "Cost of entry" Without quality, it is not possible to build trust



Brand Map™: US Market





U.S. Market Drivers of Trust in Hawai'i

(to fulfill their expectations)

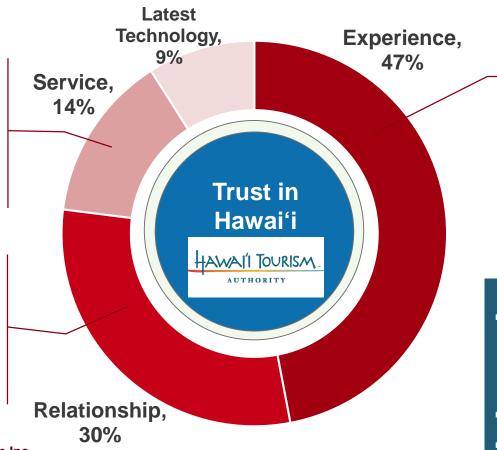
(Independent of Competing Brands)



- Timely Service (9%)
- Friendly Service (3%)
- Courteous Employees (2%)

RELATIONSHIP (Emotional)

- Cares About People (12%)
- Proud to Be There (11%)
- Is Like a Friend (7%)



EXPERIENCE (Quality/Product)

- High Quality Experiences (20%)
- Unique Experiences (14%)
- Readily Accessible (8%)
- Fulfill My Dreams (5%)

OTHER DESTINATIONS

- Experience, Service & Relationship primary drivers for other destinations, but relative influence varies by destination
- Las Vegas skews toward Experience
- Texas & Houston skew towards Relationship and Service

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U.S. Market Drivers of Trust in Florida

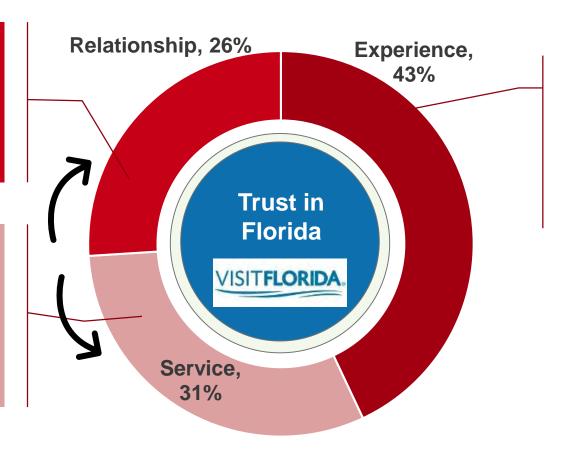
(Independent of Competing Brands)

RELATIONSHIP (Emotional)

- Fulfills my dreams (11%)
- Is like a friend (11%)
- Proud to be there (4%)

SERVICE

- Courteous employees (11%)
- Timely service (10%)
- Latest technology (6%)
- Cares about people (4%)



EXPERIENCE (Quality/Product)

- Unique Experiences (23%)
- High Quality (17%)
- Readily Accessible (3%)

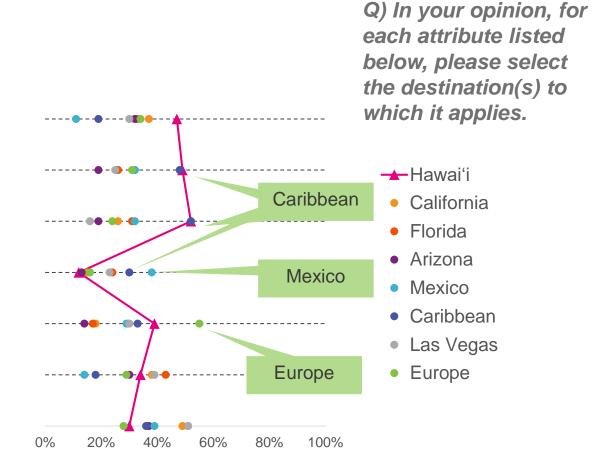
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Canada Market

Marketplace Attributes – Hawai'i vs Competitor Destinations

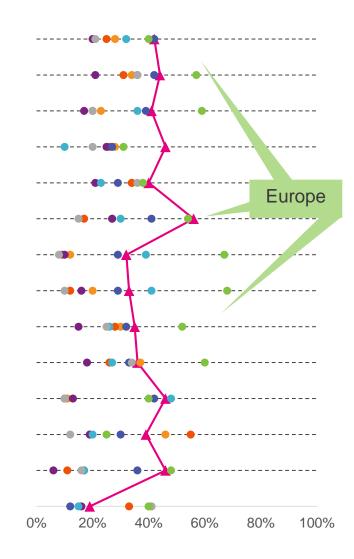
Destination Attribute	Importance Ranking
Safe & secure	84%
Great place to get away from it all	78%
Relaxing, place to unwind	76%
Good value for the money	74%
Different than other places	72%
Easy to get around	70%
Easy to get there	67%





Destination Attributes – Hawai'i vs Competitor Destinations

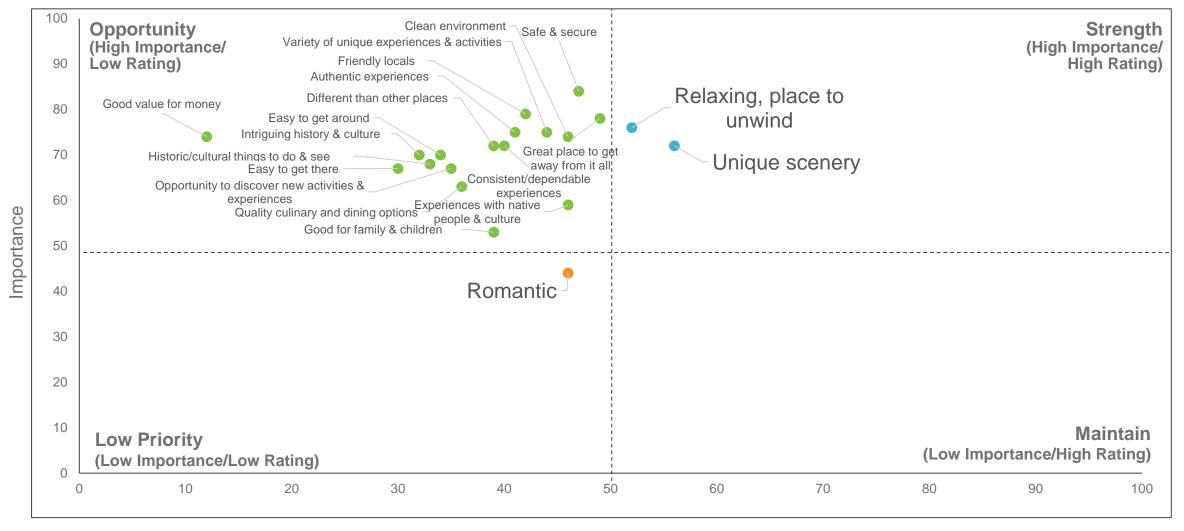
Destination Attribute	Importance Ranking
Friendly locals	79%
Variety of unique experiences & activities	75%
Authentic experiences	75%
Clean environment	74%
Consistent/dependable experiences	72%
Unique scenery	72%
Intriguing history & culture	70%
Historic/cultural things to do & see	68%
Opportunity to discover new activities & experiences	67%
Quality culinary and dining options	63%
Experiences with native people & culture	59%
Good for family & children	53%
Romantic	44%
It has great shopping	41%



Q) In your opinion, for each attribute listed below, please select the destination(s) to which it applies.

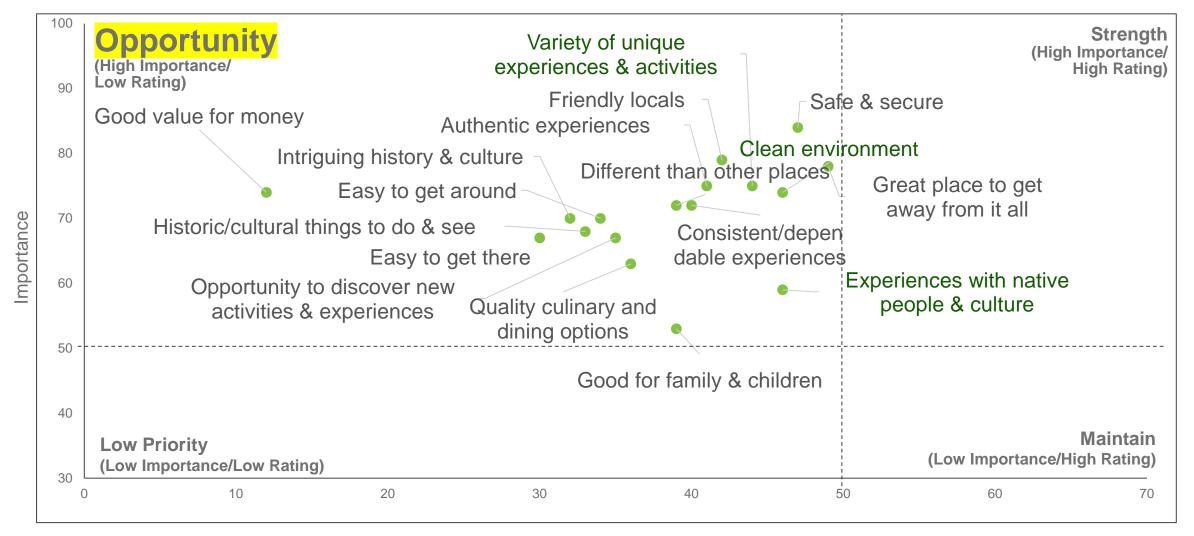
- → Hawai'i
- California
- Florida
- Arizona
- Mexico
- Caribbean
- Las Vegas
- Europe

Marketplace & Destination Attributes – Importance vs Hawai'i Rating

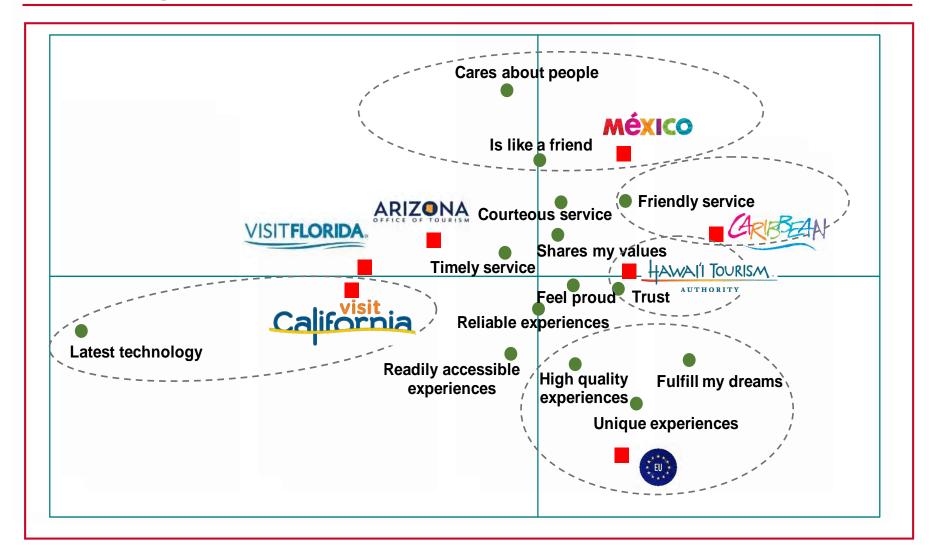


Hawai'i Rating

Marketplace & Destination Attributes – Importance vs Hawai'i Rating



Brand Map™: Canada Market



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Canada Market Drivers of Trust in Hawai'i

(to fulfill their expectations)

(Independent of Competing Brands)

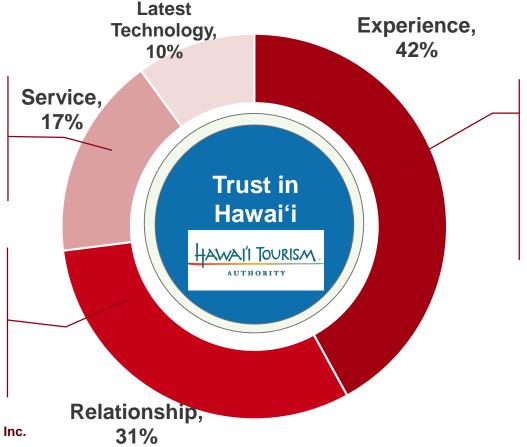


- Friendly Service (11%)
- Courteous Employees (6%)

RELATIONSHIP (Emotional)

- Is Like a Friend (12%)
- Proud to Be There (11%)
- Cares About People (8%)

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EXPERIENCE (Quality/Product)

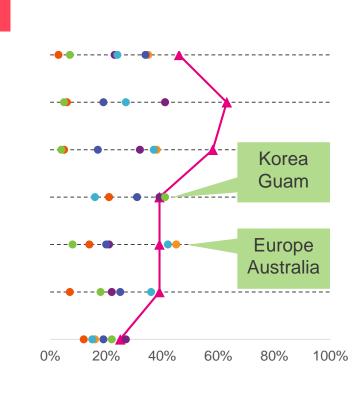
- High Quality Experiences (18%)
- Unique Experiences (18%)
- Reliable Experiences (6%)



Japan Market

Marketplace Attributes – Hawai'i vs Competitor Destinations

Destination Attribute	Importance Ranking
Safe & secure	82%
Relaxing, place to unwind	79%
Great place to get away from it all	75%
Easy to get there	75%
Different than other places	73%
Easy to get around	71%
Good value for money	63%



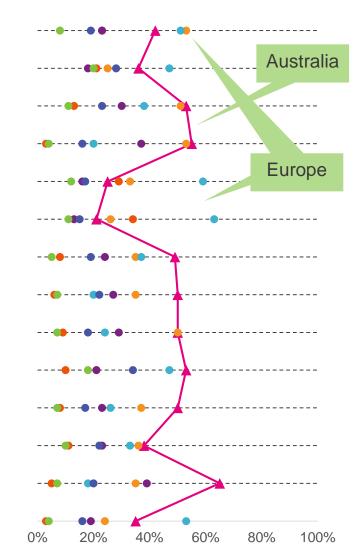
Q) In your opinion, for each attribute listed below, please select the destination(s) to which it applies.

- → Hawai'i
- Australia
- China
- Guam
- Europe
- Singapore
- Korea



Destination Attributes – Hawai'i vs Competitor Destinations

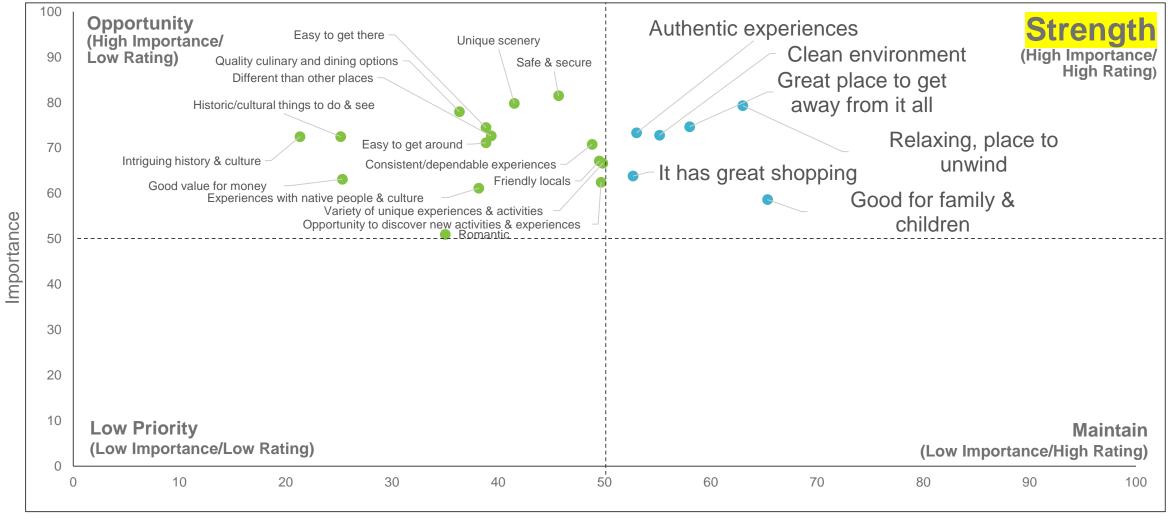
Destination Attribute	Importance Ranking
Unique scenery	80%
Quality culinary and dining options	78%
Authentic experiences	73%
Clean environment	73%
Historic/cultural things to do & see	73%
Intriguing history & culture	73%
Consistent/dependable experiences	71%
Friendly locals	67%
Variety of unique experiences & activities	67%
It has great shopping	64%
Opp. to discover new activities & experiences	63%
Experiences with native people & culture	61%
Good for family & children	59%
Romantic	51%



Q) In your opinion, for each attribute listed below, please select the destination(s) to which it applies.

- → Hawai'i
- Australia
- China
- Guam
- Europe
- Singapore
- Korea

Marketplace & Destination Attributes – Importance vs Hawai'i Rating

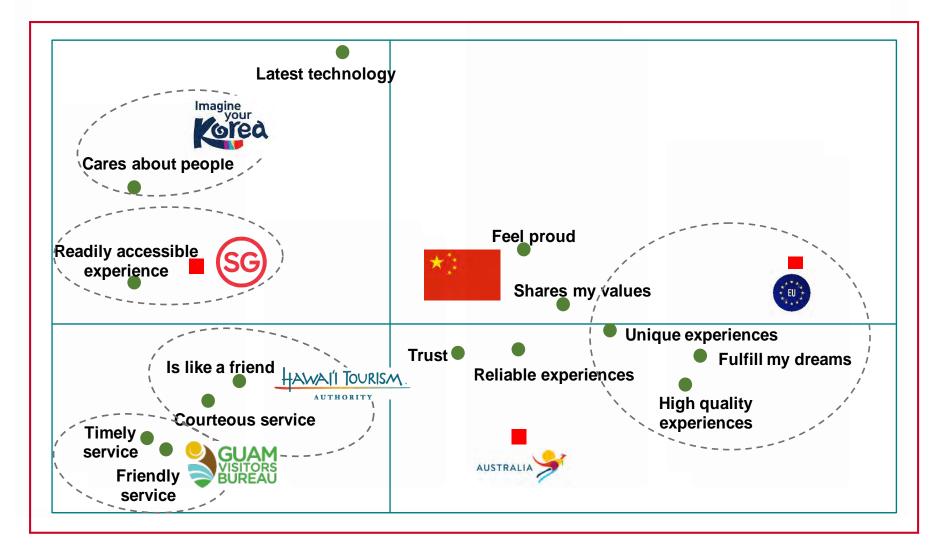


Hawai'i Rating

Marketplace & Destination Attributes – Importance vs Hawai'i Rating



Brand Map™: Japan Market



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Japan Market Drivers of Trust in Hawai'i

(to fulfill their expectations)

(Independent of Competing Brands)

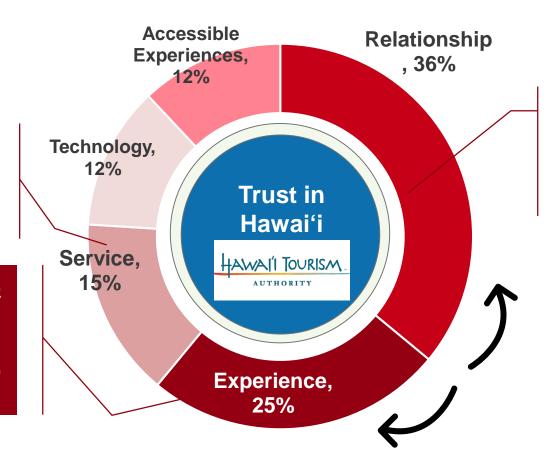


- Courteous Employees (12%)
- Friendly Service (3%)

EXPERIENCE (Quality/Product)

- Fulfills My Dreams (10%)
- Reliable Experiences (6%)
- High Quality Experiences (5%)
- Unique Experiences (4%)

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RELATIONSHIP (Emotional)

- Cares About People (21%)
- Proud to be There (15%)

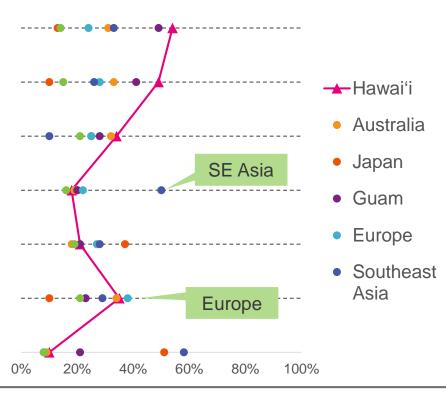


Korea Market

Marketplace Attributes – Hawai'i vs Competitor Destinations

Destination Attribute	Importance Ranking
Relaxing, place to unwind	85%
Great place to get away from it all	82%
Safe & secure	82%
Good value for money	77%
Easy to get around	76%
Different than other places	74%
Easy to get there	69%

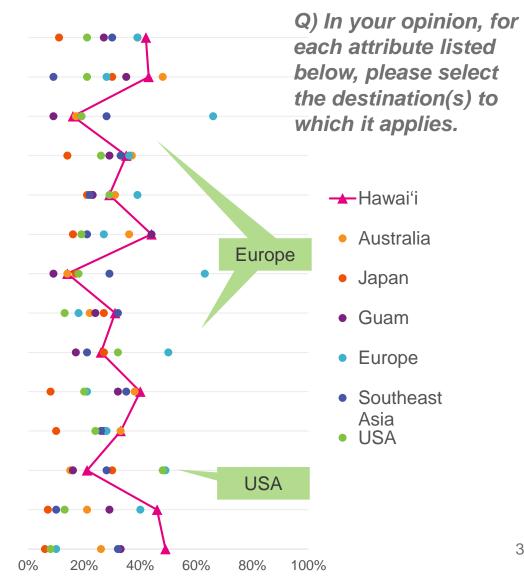
Q) In your opinion, for each attribute listed below, please select the destination(s) to which it applies.



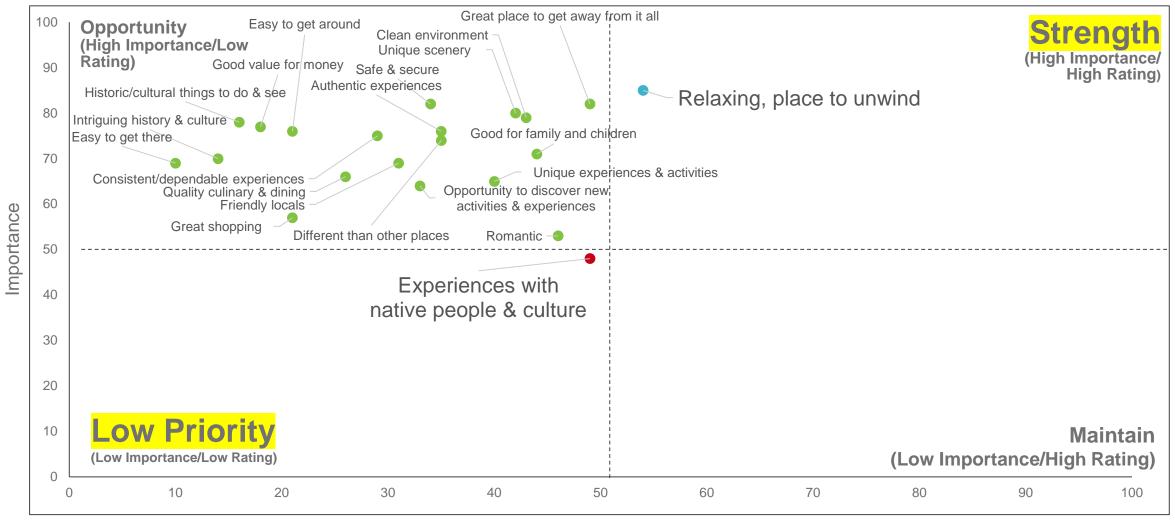


Destination Attributes – Hawai'i vs Competitor Destinations

Destination Attribute	Importance Ranking
Unique scenery	80%
Clean environment	79%
Historic/cultural things to do & see	78%
Authentic experiences	76%
Consistent/dependable experiences	75%
Good for family and children	71%
Intriguing history & culture	70%
Friendly locals	69%
Quality culinary & dining	66%
Unique experiences & activities	65%
Opportunity to discover new activities & experiences	64%
Great shopping	57%
Romantic	53%
Experiences with native people & culture	48%



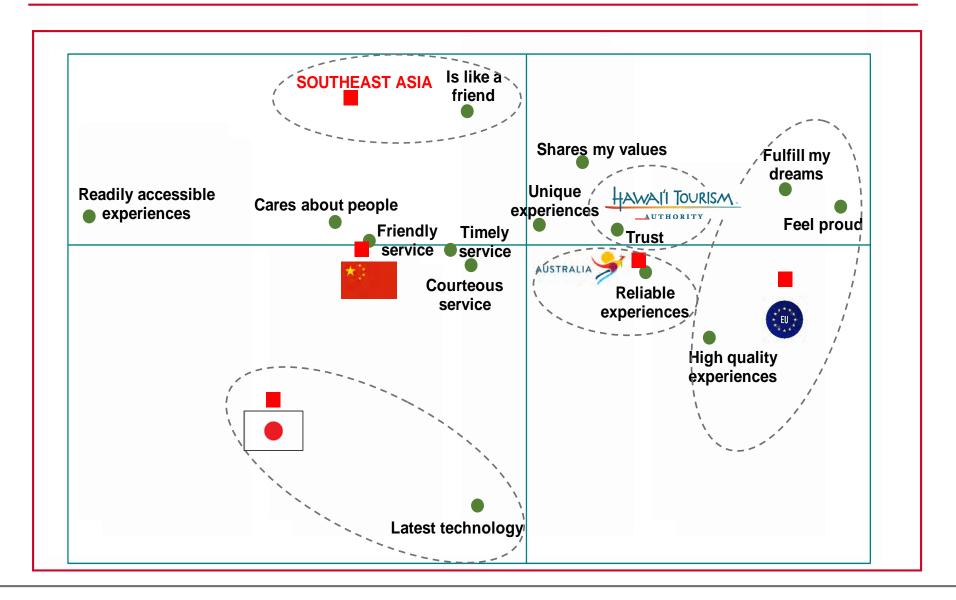
Marketplace & Destination Attributes – Importance vs Hawai'i Rating



Marketplace & Destination Attributes – Importance vs Hawai'i Rating



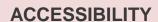
Brand Map™: Korea Market





Korea Market Drivers of Trust in Hawai'i

(to fulfill their expectations)



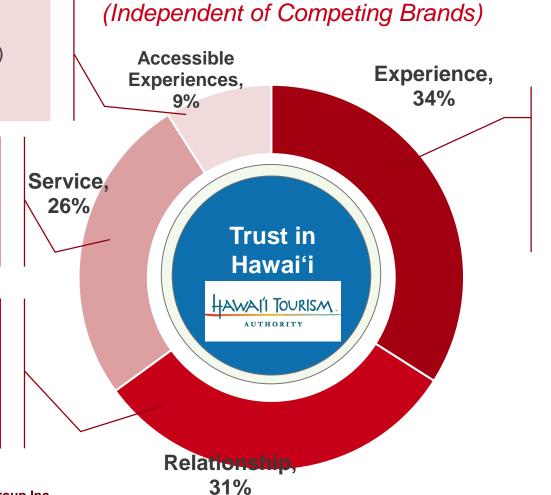
- Latest Technology (5%)
- Readily Accessible Experiences (4%)

SERVICE

- Timely Service (14%)
- Friendly Service (9%)
- Courteous Employees (3%)

RELATIONSHIP (Emotional)

- Cares About People (20%)
- Is Like a Friend (6%)
- Proud to be There (5%)



EXPERIENCE (Quality/Product)

- High Quality Experiences (13%)
- Reliable Experiences (13%)
- Fulfills My Dreams (8%)

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Market Summaries Across Key Points

	US	Canada	Japan	Korea
Opportunities	History, Culture, Cuisine, Unique Scenery	Clean environment, Native culture, Unique experiences	Friendly locals, New & Unique experiences	Clean environment, Good for families, Romance
Brand Map	Unique experiences; Feel proud to be there	Trust it will fulfill my expectations	Is like a friend; Courteous service	Trust it will fulfill my expectations
Experience	47%	42%	25%	34%
Relationship	30%	31%	36%	31%
Service	14%	17%	15%	26%
Technology	9%	10%	12%	-
Accessibility	-	-	12%	9%



Mahalo from the Omnitrak Group!

Hawai'i Tourism Authority
2019 Fall Tourism Update

Marketing the Hawaiian
Islands in a Sea of
Sameness

Chris Kam President

Omnitrak Group, Inc. chriskam@omnitrakgroup.com



