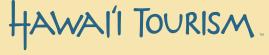
HAWAI'I TOURISM JAPAN

2021 HTJ BMP PRESENTATION

Eric Takahata Managing Director



JAPAN

MARKET CONDITIONS Japan's economic overview



- Real GDP increase -7.1% (Q4)
- Unemployment rate (average)
 2.4% (2019)
- Consumer price index +0.6
- Consumer confidence
 39.1
- Exchange rate 109.0¥
- Household savings Over 17.5M¥



- Extension 2nd Japan State of Emergency Declaration (until 3/7)
- Japan entry restrictions
 - Required PCR test
 - 14 day quarantine for returning residents
- Vaccination starting Late Feb.

Tokyo, Kanagawa, Chiba, Saitama, Tochigi, Aichi, Gifu, Osaka, Kyoto, Hyogo & Fukuoka

Tochigi (eliminated from the previous time)



Japan's Covid-19 Vaccination

million

6.5

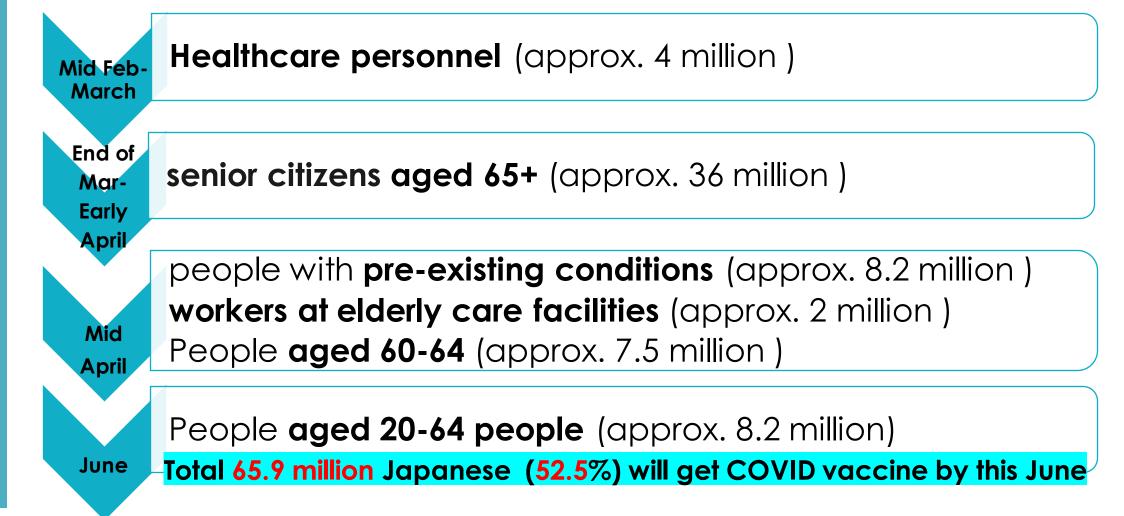
2

Population:

Japan

314 million vaccines (157 million people)

- Pfizer Inc.(144 million)
- Moderna Ìnc. (50 million)
- AstraZeneca PLC (120 million)



Source: Ministry of Health, Labour, and Welfare



Fiscal 2020 budget – 3rd Supplemental budget: The Cabinet approved a **¥21.84 trillion** and additional budget boosts Japan's government total spending to exceed **¥175 trillion**



The Tokyo Olympic Games could be held without any spectators this summer. The Olympics are scheduled to open on July 23

Japan outbound



2019: 20,080,669 pax 2021: 4,417,747 pax (22% vs 2019)

Japanese visitor arrivals

2019: 1,576,205 arrivals

2020 HTJ: 21% (vs 2019) 297,244

2021 HTJ Forecast: 32% (vs 2019) 504,306 expected

11.4% (market share vs JATA forecast)

| 2021 | QTR 1 | QTR 2 | QTR 3 | QTR 4 |
|----------|-------------|-------------|---------------|---------------|
| Forecast | 0.7% | 2.0% | 38.6% | 80.7% |
| vs 2019 | (2,686 pax) | (7,219 pax) | (169,496 pax) | (324,905 pax) |

Airline Operation (January ~ March)







| 2021 January | | | | | |
|--------------------|----------|----------------|------------------|-------|--|
| Op Airline Code | Flight # | Origin Code | Total Flights | Seats | |
| ANA | NH 186 | HND | 2 | 492 | |
| ANA | NH 186 | HND | 7 | 1,505 | |
| HA | HA 822 | NRT | 15 | 4,170 | |
| HA | HA 450 | KIX | 10 | 2,780 | |
| HA | HA 864 | HND | 11 | 3,058 | |
| JAL | JL 8782 | HND | 7 | 1,302 | |
| ZG | ZG2 | NRT | 7 | 2,030 | |
| T | 59 | 15,337 | | | |

| 2021 February | | | | |
|--------------------|---------|----------------|------------------|-------|
| Op Airline Code | Flight# | Origin Code | Total Flights | Seats |
| ANA | NH 186 | HND | 8 | 1,968 |
| HA | HA 822 | NRT | 12 | 3,336 |
| HA | HA 450 | KIX | 4 | 1,112 |
| HA | HA 864 | HND | 1 | 278 |
| JAL | JL 8782 | HND | 4 | 744 |
| ZG | ZG2 | NRT | 0 | 0 |
| | Total | | 29 | 7,438 |

| 2021 March | | | | |
|--------------------|---------|----------------|------------------|-------|
| Op Airline Code | Flight# | Origin Code | Total Flights | Seats |
| ANA | NH 186 | HND | 9 | 2,214 |
| HA | HA 822 | NRT | 13 | 3,614 |
| HA | HA 450 | KIX | 4 | 1,112 |
| HA | HA 864 | HND | 0 | 0 |
| JAL | JL 8782 | HND | 3 | 558 |
| JAL | JL 74 | HND | 1 | 186 |
| ZG | ZG2 | NRT | 0 | 0 |
| Total | | | 30 | 7,684 |

Airline Operation (April ~ June)







| 2021 April | | | | |
|--------------------|---------|----------------|------------------|-------|
| Op Airline Code | Flight# | Origin Code | Total Flights | Seats |
| ANA | NH 186 | HND | 9 | 2,214 |
| HA | HA 822 | NRT | TBA | TBA |
| HA | HA 450 | KIX | TBA | ΤBΑ |
| HA | HA 864 | HND | TBA | ΤBΑ |
| JAL | JL 74 | HND | 7 | 1,302 |
| ZG | ZG2 | NRT | TBA | TBA |
| | Total | | 16 | 3,516 |

| 2021 May | | | | |
|--------------------|---------|----------------|------------------|-------|
| Op Airline Code | Flight# | Origin Code | Total Flights | Seats |
| ANA | NH 186 | HND | 9 | 2,214 |
| HA | HA 822 | NRT | TBA | TBA |
| HA | HA 450 | KIX | TBA | TBA |
| HA | HA 864 | HND | TBA | TBA |
| JAL | JL 74 | HND | 8 | 1,488 |
| ZG | ZG2 | NRT | TBA | ΤBΑ |
| - | Total | | 17 | 3,702 |

| 2021 June | | | | | |
|--------------------|----------|----------------|------------------|-------|--|
| Op Airline Code | Flight # | Origin Code | Total Flights | Seats | |
| ANA | NH 186 | HND | 8 | 1,968 | |
| HA | HA 822 | NRT | TBA | TBA | |
| HA | HA 450 | KIX | TBA | TBA | |
| HA | HA 864 | HND | TBA | TBA | |
| JAL | JL 74 | HND | TBA | ΤBΑ | |
| ZG | ZG2 | NRT | TBA | TBA | |
| | Total | | 8 | 1,968 | |

TRAVEL TRENDS



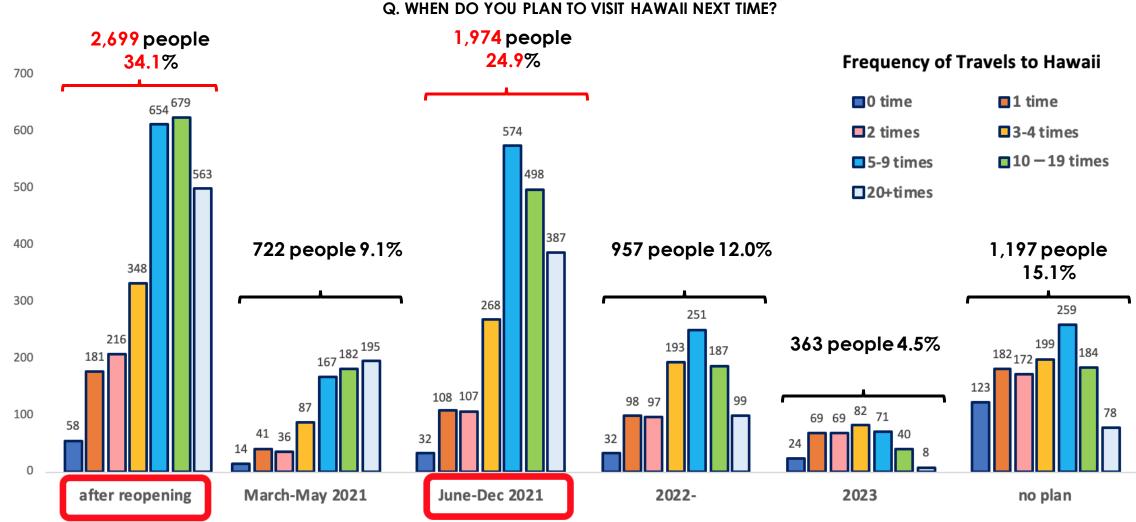


Outbound Travel Situation

- Level 3 advisories for outbound travel (including U.S.)
- JATA and ANTA's suggestion of "Managed Travel" to restart outbound travels (Presenting to Ministry of Travel)
 - Hawaii is the 1st foreign destination to pilot
 - Successful proof of concept to eliminate 14 day quarantine for returning residents
 - Convince Ministry of Travel to allow packaged tours abroad

Consumer Sentiment (N= 7,912)

Timing: When consumers would like to visit Hawai'i



Period: October 30-November 30, 2020

TARGET AUDIENCE



Target audience

- Visit outbound travel once a year at least
- Willing to invest on self-improvement & wellbeing
- Globally conscious contributors
- Higherincome over US \$100,000

(Spending potential, desirable attributes, segment size)



ersonas 0 U Audienc Target



Potential Pono Travelers

| AGE: 20-40s |
|------------------------------|
| RESIDENCE: Japan |
| PROFESSION: Various |
| RELATIONSHIP: Various |

MAIN ATTRIBUTE

PERSONALITY

| INTROVERT | EXTROVERTED |
|------------|-------------|
| ANALYTICAL | CREATIVE |
| DEMANDING | EASY-GOING |
| PASSIVE | ACTIVE |
| LOYAL | FLEXIBLE |
| | |

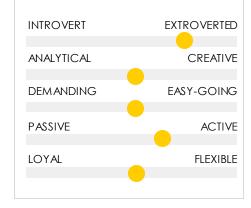


Affluent families

MAIN ATTRIBUTE

AGE: 30-50s RESIDENCE: Japan PROFESSION: Various RELATIONSHIP: Married and have children

PERSONALITY





New-norm workers

MAIN ATTRIBUTE AGE: 20-40s

RESIDENCE: Japan

PROFESSION: Various but mostly able to work remotely

RELATIONSHIP: Various

PERSONALITY

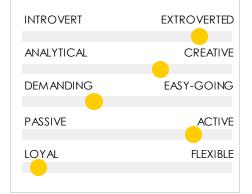
| INTROVERT | EXTROVERTED |
|------------|-------------|
| | |
| ANALYTICAL | CREATIVE |
| | |
| DEMANDING | EASY-GOING |
| | |
| PASSIVE | ACTIVE |
| | |
| LOYAL | FLEXIBLE |
| | |
| | |



Couples

MAIN ATTRIBUTE AGE: 20-30s, 40-60s RESIDENCE: Japan PROFESSION: Various RELATIONSHIP: Couple

PERSONALITY





Potential Pono Travelers

New-norm Workers



Value the culture and nature of Hawai'i

Proactively share their positive experiences in Hawai'i on social media

Most likely to resume travel to Hawai'i regardless of price hikes on travel products and airfare

Hold an ethical mindset with the environment and society while showing interests in SDGs

Aspire to travel to Hawai'l multiple times

Have friends and relatives in Hawai'i

Embraced the new norm of working remotely

Spend money on their valuable experience such as hobbies and travels

Value work-life balance

Think travel as self-rewarding trip

Likely to adopt new movements

Travel without schedule restrictions



PRIMARY TARGET REGIONS

Major Market Region

- Kanto area (Tokyo, Kanagawa, Saitama, Chiba)
- Kansai area (Osaka, Hyogo, Kyoto, Nara)
- Secondary Market Region
- Aichi, Fukuoka, Sapporo

CONSUMER STRATEGY



JAPAN

CONSUMER STRATEGY

Jan – Jun 2021 approach (existing assets)

- Focus on public relation and SNS contents distribution for Jan Jun of 2021
 - Hawaii New Normal & Safety Protocol
 - New destination experience introduction & stories
 - Responsible Tourism (Malama Hawaii) direction (i.e. SDGs = Aloha+ Challenge)
- HTJ CRM (database) campaign to target Hawaii fan & Repeaters
- Aloha Program Hawaii specialists
 enhancement program

(Hawaii culture program, Responsible Tourism – Malama Hawaii and Support Hawaii Program)



CONSUMER STRATEGY

Jul – Dec 2021 approach

- Collaborative initiatives with Airline/Credit card company to target high valued market from their membership data
- Branding campaigns based on Responsible Tourism (Malama Hawaii)
- Media initiatives to reach target audiences
- Digital marketing and advertising initiatives



TRADE STRATEGY



TRADE STRATEGY

Jan – Jun 2021 approach (existing assets)

• Extensive online education

Ongoing digital platforms (webinar, etc.)

- Enhancement of travel trade website
 - Increase educational tools
 - Update/maintenance of accurate latest information from Hawaii
 - Updates of industry partner news
- Recovery preparation
 - Stakeholder discussion to formulate recovery initiatives e.g. trade focused influencer initiatives
- Recovery product development support



TRADE STRATEGY

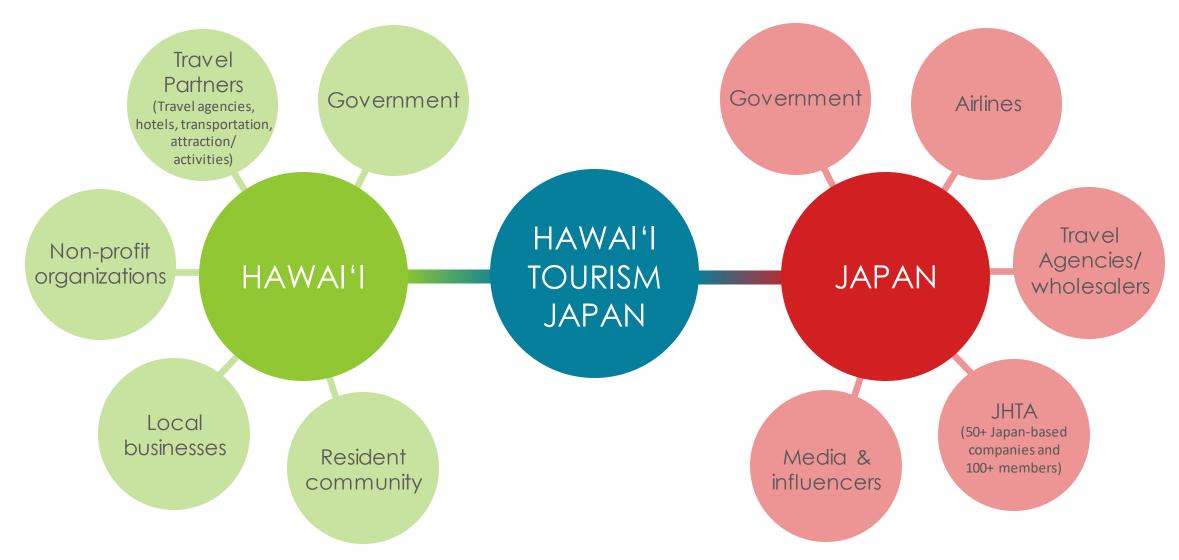
Jul – Dec 2021 approach

- Immediate stakeholder implementation support
 - Co-op program with airlines/wholesalers/OTA
 - Aloha Program Satellite office enhancement nationally
- Continued industry education
 - Industry FAM tours
 - Japan Summit
 - Online education
- Collaborate with travel trade media to message Hawaii's destination strategy





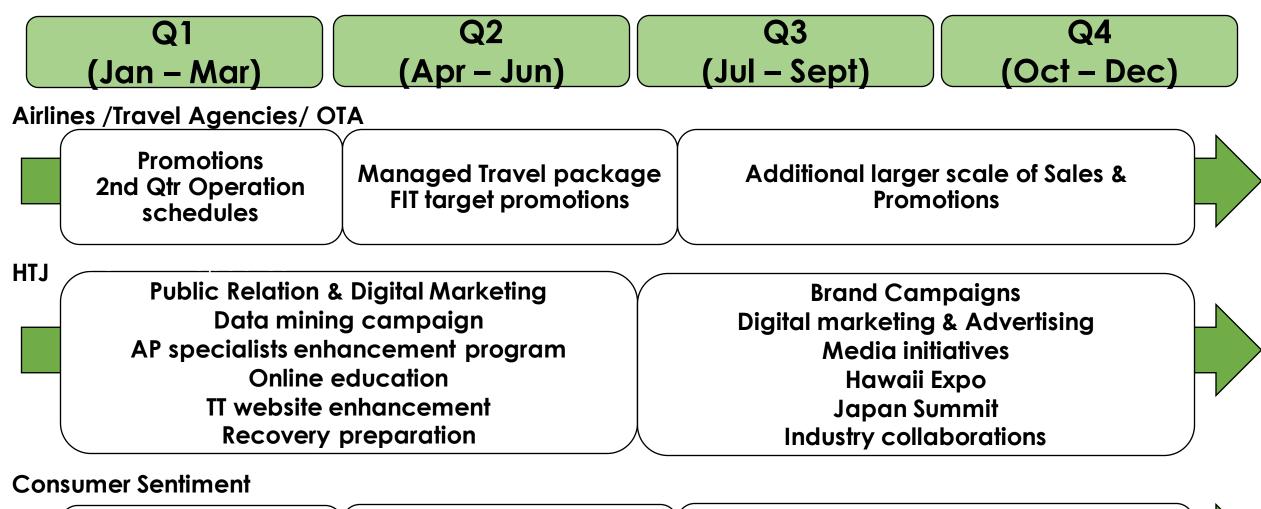
Industry collaboration



BMP TIMELINE

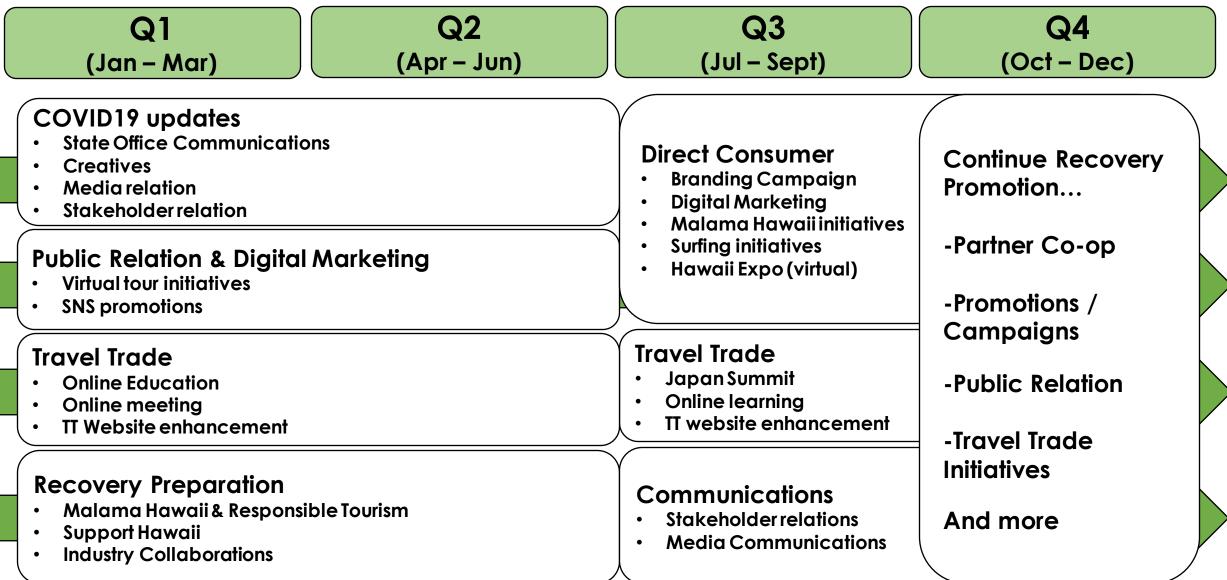


2021 Industry Activity





2021 HTJ Activity



Industry Recovery Promotion



HTA 4 Pillars

NATURAL RESOURCES PILLAR

Respect for Our Natural & Cultural Resources

HAWAIIAN CULTURE PILLAR

Support Native Hawaiian Culture & Community





Ensure Tourism & Communities Enrich Each Other

BRAND MARKETING PILLAR

Strengthen Tourism's Contributions

Branding (Consumer)

- Incorporate key components of responsible tourism (Malama Hawaii) to reach HTJ target audience working with industry partners such as hotels & attractions
- Capitalize on SDG movement in Japan
- Create unique messaging for each island "Island Stories – The New Hawai'i"

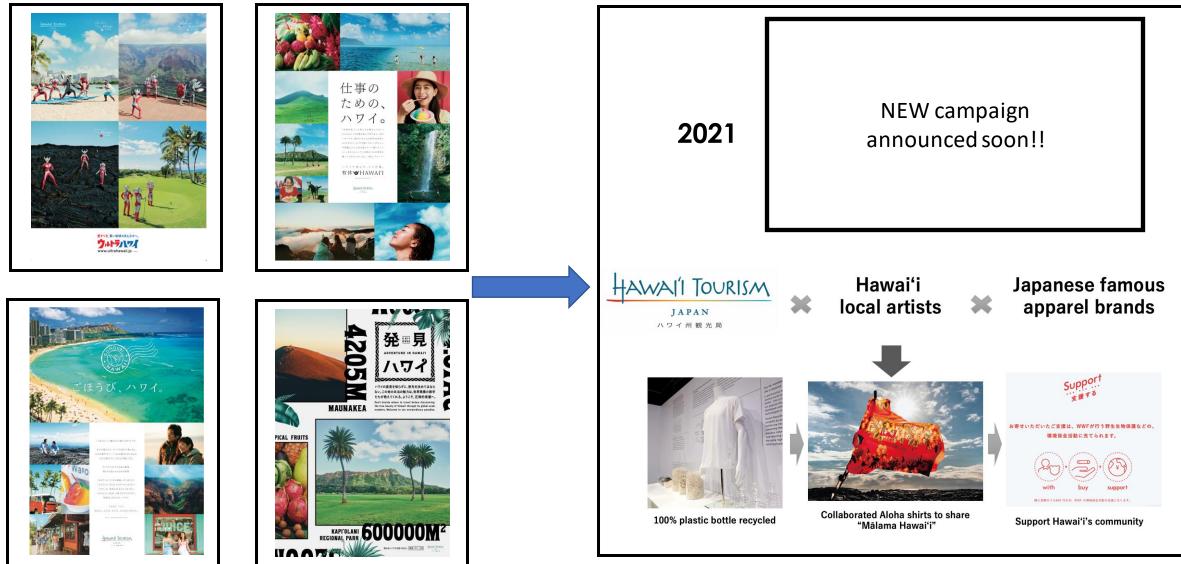
Mālama Hawai'i Campaign

- Project 1: New Campaign
- Project 2: Hokulea Project
- Project 3: Aloha Program



HTJ past campaigns

Mālama Hawaiʻi - Project 1



Mālama Hawaiʻi - Project 2

y () 🖸 🗗 📭 allhawaii Q ホテル、レストラン、観光名所を探す A カテゴリで見る> ハワイの島∨ 公式ニュース スペシャル イベント コラム 動画 ミュージック 基本情報 業界関係 Mālama Honua ΜΨΛΝΛΝυΙΛΚΕ Μ@ΛΝΛΝυΙ⊼ΚΕ/ VOYAGE FOR THE PACIFIC $(\Rightarrow (\Rightarrow) (\Rightarrow)$ one Ocean one People one Cance **@ΛΝΛΝUI⊼KEΛ VOYAGE MAP** PROPOSED ROUTE VOYAGE DETAILS: SIAN VOYAGING SOCIETY & 'DOWN TELEVISION NET' 42 months 41,000 miles 46 countries & archipelagoes 345 ports

Hōkūle'a Microsite Development

Superstanting Constants (Salamatana) One Ocean One People One Cance モアナヌイアケア POLYNESIAN VOYAGING SOCIETY & *OIWI TELEVISION NETWORI IN ASSOCIATION WITH PALIKED MUSIC JOSH MYEE FEATURINE NAINOA THOMPSON, BRUCE BLANKENFELD KA'IULANI MURPHY, JENNA ISHII, KALEO WONG, LEHUA KAMALU & HAUNANI KANE HAWAI TOURISM. 60luKai 💥 AMA OLUKAI NEWSNOW 33

10 city Movie Blitz



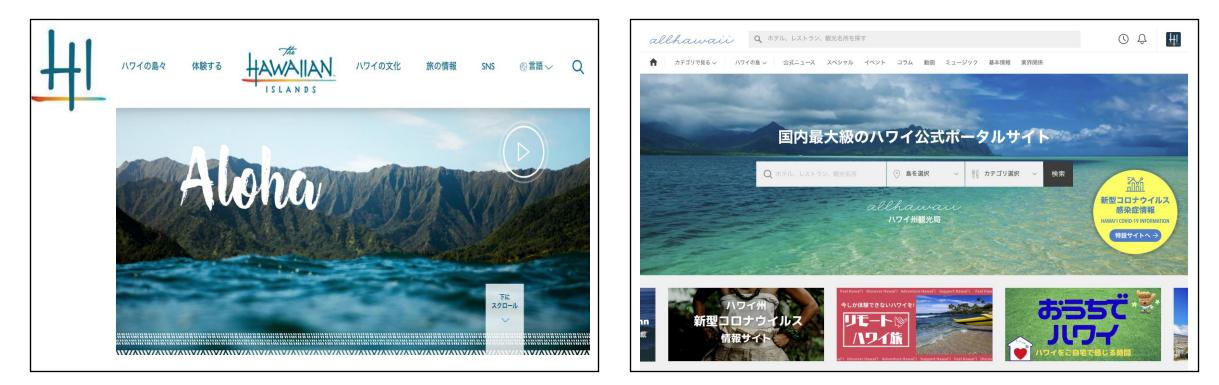


| As of 1/31 | Total |
|----------------------|--------|
| Aloha Program Member | 60,832 |
| Hawaii Specialist | 27,006 |
| Intermediate | 4661 |
| Advanced | 12,477 |

Mālama Hawaiʻi - Project 3



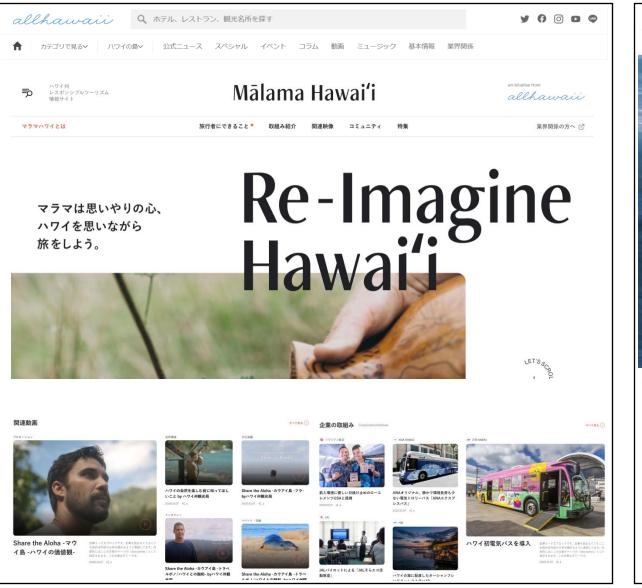
HTJ Online Platform



https://www.allhawaii.jp

https://www.gohawaii.jp

Microsite Development





MENT. MURICELLANT LE

何千マイルもの海に取り囲まれているハワイ。ここには、503種類もの絶滅危惧種が生息しています。そのハ

美しいビーチや海でもマイクロプラスチックが浮遊し海洋生物が誤って食べてしまったり、日焼け止めの有

ハワイで本来の海の美しさを体験してもらうことで、地球環境がより健康になることを願っています。

NEW Interview

Share the Aloha - 海洋生態系の保全について

客成分がサンゴ礁に影響を与えたりしています。 ハワイを訪れた際には、マイバッグやマイボトルを利用してみませんか。

ワイの海を美しく維持し、海洋生物を私たちは守り続けています。

2.8-9988902ED045(14).

ハワイにおけるサーフィンの起源 未着サーフボードの遅生 ジュームスクック船長とサーフィン の終焉 近代サーフィンの幕団け 現代サーフィンの歴史 日本のサーフィンの歴史 年美・サーフボードの歴史

36



Hawai 'i Expo Virtual Event













Partner Booth Image

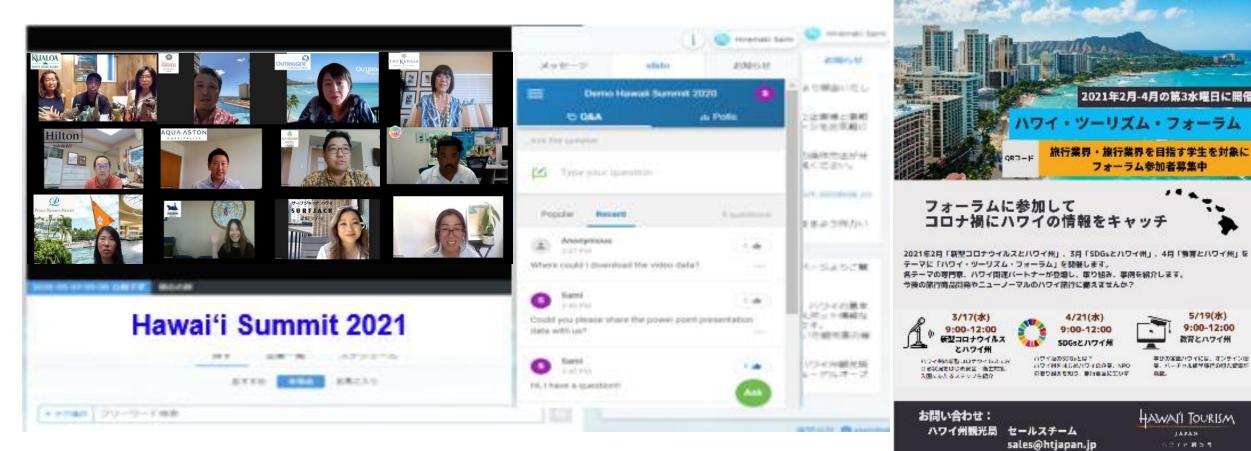


Stage area Image

- Entertainment Stage
- Partner Booth (about 100)
- Seminar & Workshop
- E-Commerce area

Japan Summit & Monthly Education Forum

Partners Collaborative Efforts



MCI

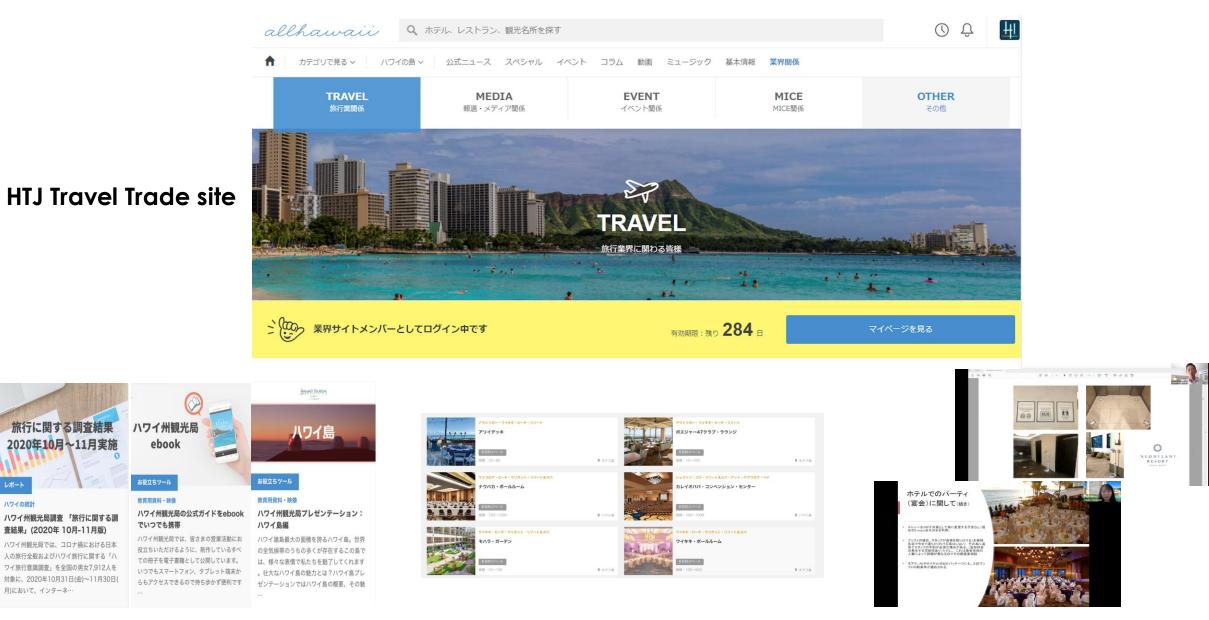


MCI

- Promote "Hawaii as learning destination" through Public Relation effort (especially Jan – Jun 2021)
- Target 3 core segments incentive, edu-tourism and entertainment
 - Incentive MLM, construction, telecommunication, retail
 - Edu-tourism small-scale, high-spending schools in 5 cities
 - Entertainment HIS, JTB and KNT's entertainment division
- Short-term, small group bookings
 - e.g. 50 100 pax , 100 200 room nights
 - 2022 onward
- Educate wholesalers MCI/Group via online and other methods



Travel Trade Education Resources



Educational materials & data

旅行に関する調査結果

2020年10月~11月実施

ハワイ州観光局調査 「旅行に関する調

ハワイ州観光局では、コロナ禍における日本

人の旅行全般およびハワイ旅行に関する「ハ

ワイ旅行意識調査」を全国の男女7,912人を

対象に、2020年10月31日(金)~11月30日(

月)において、インターネ…

査結果」(2020年10月-11月版)

ハワイの統計

Venue list & finder

Webinar

RESPONSIBLE TOURISM



JAPAN

RESPONSIBLE TOURISM

- Malama Hawaii initiatives (Branding)
 - Project 1: New Campaign
 - Project 2: Hokulea Project
 - Project 3: Aloha Program
- Educational Resource Development (in Japanese)
- SDGs/Aloha+ Challenge PR initiatives
- MCI: Edu-Tourism related activities



Mālama Hawai'i



| lhawaii | Q ホテル、レスト | | | | | | (| 0 ¢ 🗄 | |
|------------------|------------------|-------------------------------------|-------|--------------------|-------|---------|--------|-----------|---|
| | | ス スペシャル イベント 822) 第1い物 387) ウエデ・ | | ミュージック 、 | 基本情報 | 業界関係 | ☑ 編集 | 〇 お気に入りする | 9 |
| ハワイ州観光局ニュース | プロモーション | | | | | | | | |
| <u>ر المجارم</u> | イ州観光局、コ | 文化継承と海洋 | 保全活動を | 支える「 | Suppo | rt Hawa | iʻi」を1 | 月か | K |

ートハワイ旅「Support Hawai'i」あなたの学びがハワイNPOへの支援につな ~ポリネシア航海協会~



リモートハワイ旅「Support Hawai'i」あなたの学びがハワイNPOへの支援につな (目) がる ~ビショップ ミュージアム~







ら開始

2020.12.30

Malama 思いやりの心で、マスク着用を。

マラマとは、ハワイ語で「大切にする」という意味。ハワイは旅行者とハワイに 住む人々にとって、共に大切な場所です。人と人、人と自然の調和を大切に、 互いを思いやる心でハワイの文化に触れるご旅行をぜひお楽しみください。 ハワイ州では、安心してハワイを体験していただくために様々な場所で、 新型コロナウイルス感染症の安全・衛生対策に取り組んでいます。 マラマの心で、ハワイ滞在中のマスク着用をお願いします。

Malama

www.allhawaii.jp



Malama

Mālama Hawai'i educational resources in Japanese



Share the Aloha Video: 20 video series **Responsible Tourism**







HAWAI' TOURISM

ハワイの野生海洋生物の

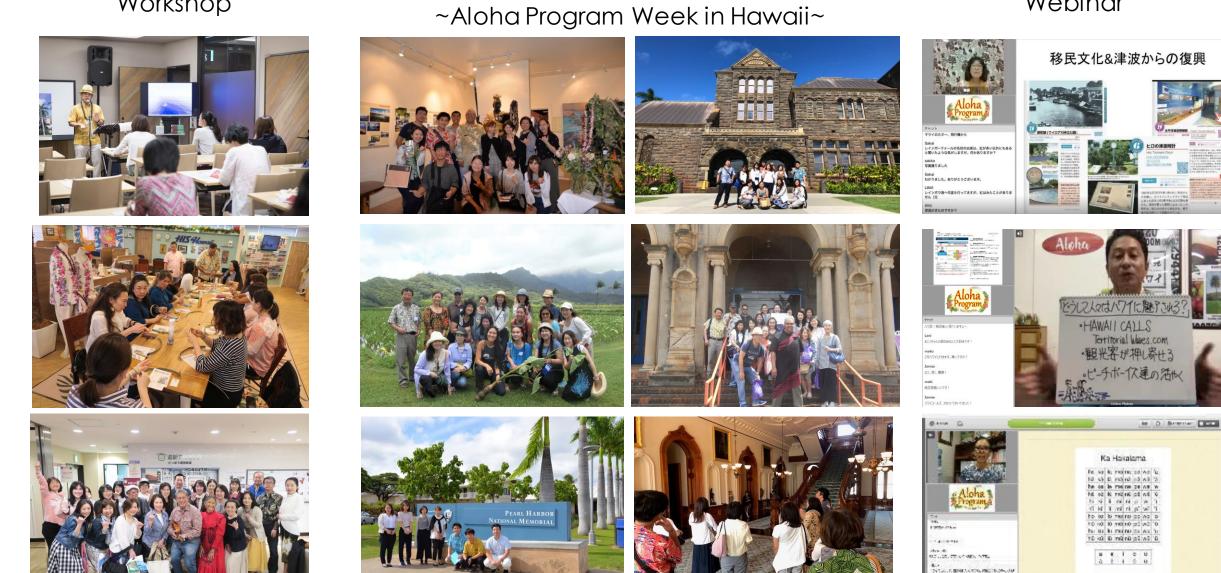
ワイ文化への尊重 作品、アロハスだられに基づく、ハワイの土地に毎年 :文化です。ネイティブハワイアンと伝統文化を尊重しましょう と約史録を破損したり、進入禁止エリアに優入しないこと、また

45

HAWAN TOURISM

Mālama Hawai'i

Workshop



FieldTrip

Webinar

BMP BUDGET



BMP BUDGET

| | Q1 | Q2 | Q3 | Q4 | Annual |
|------------------------------|---------|---------|-----------|-----------|-----------|
| Advertising | 117,966 | 117,966 | 810,466 | 335,466 | 1,381,864 |
| PR & Promotions | 18,900 | 18,900 | 219,800 | 339,800 | 597,400 |
| Trade Marketing | 38,898 | 38,898 | 511,938 | 290,898 | 880,632 |
| Research | 0 | 0 | 0 | 0 | 0 |
| Hawaiian Culture Integration | 35,898 | 35,898 | 169,398 | 138,910 | 380,104 |
| Admin Costs | 314,950 | 315,000 | 315,000 | 315,050 | 1,260,000 |
| Total | 526,612 | 526,662 | 2,026,602 | 1,420,124 | 4,500,000 |

HAWAI'I TOURISM



JAPAN

Advertising

| | Annual Target | Tar | gets |
|--|---------------|-----------|-------------|
| | 2021 | Jan-Jun | Jul-Dec |
| LEISURE MEASURES | | | |
| Consumer Ad Measures | | | |
| TV Reach | NA | NA | NA |
| Print Reach | 16,350,250 | 5,605,250 | 10,745,000 |
| Digital Reach | 214,497,272 | - | 214,497,272 |
| Radio Reach | 3,826,100 | 1,832,300 | 1,993,800 |
| TV Gross Impressions | NA | NA | NA |
| Print - Total Audited Circulation | 4,671,500 | 1,601,500 | 3,070,000 |
| Digital Gross Impressions - Total Audience | 104,363,816 | - | 104,363,816 |
| Radio Gross Impressions | 9,450,467 | 4,525,781 | 4,924,686 |
| Out of Home Gross Impressions | 6,736,800 | - | 6,736,800 |
| Travel Trade Ad Measures | | | |
| Print - Total Audited Circulation | 8,900 | NA | 8,900 |
| Digital Gross Impressions - Total Audience | 31,150 | NA | 31,150 |
| Consumer Shows | | | |
| No. of Shows | 4 | 2 | 2 |
| Show Attendance | 95,000 | 40,000 | 55,000 |

| | Annual Target | Tar | gets |
|-------------------------------|----------------|---------------|----------------|
| | 2021 | Jan-Jun | Jul-Dec |
| Public Relations Measures | | | |
| No. of Media/PR Calls | 190 | 95 | 95 |
| No. of Press Releases Issued | 24 | 12 | 12 |
| Publicity Value | | | |
| Print | 1,330,000 | \$330,000 | \$1,000,000 |
| Online | 3,699,600 | \$1,599,600 | \$2,100,000 |
| Broadcast | 10,180,000 | \$3,200,000 | \$6,980,000 |
| Number of Impressions | | | |
| Print | 3,090,000 | 1,050,000 | 2,040,000 |
| Online | 18,350,000,000 | 6,600,000,000 | 11,750,000,000 |
| Broadcast | 274,000,000 | 74,000,000 | 200,000,000 |
| Media FAMs/Press Trips | | | |
| No. of Group Media FAMs | NA | NA | NA |
| No of Articles Generated | NA | NA | NA |
| No. of Individual Press Trips | 5 | NA | 5 |
| No of Articles Generated | 10 | NA | 10 |

PR

Travel Trade & Industry Collaboration

| | Annual Target | Targ | gets |
|---|---------------|---------|---------|
| | 2021 | Jan-Jun | Jul-Dec |
| Leisure Travel Trade | | | |
| Trade Shows | | | |
| No. of Trade Shows | 2 | 0 | 2 |
| No. of Appointments | 340 | 0 | 340 |
| Travel Trade FAMs | | | |
| No. of Travel Trade FAMs | 2 | 0 | 2 |
| No. of Participants | 30 | 0 | 30 |
| Trade Education | | | |
| No. of Trade Education Sessions | 16 | 8 | 8 |
| No. of Participants | 2,550 | 1,200 | 1,350 |
| No. of Agents Completed Online Training Program | 3,300 | 1,500 | 1,800 |
| Industry Collaboration | | | |
| No. of Meetings with Hawai'i Industry Partners | 255 | 125 | 130 |
| No. of Hawai'i Industry Partners Met With | 405 | 196 | 209 |

Social Media

| | Annual Target | Tar | gets |
|---------------------------|---------------|-----------|-----------|
| | 2021 | Jan-Jun | Jul-Dec |
| Social Media Metrics | | | |
| FACEBOOK | | | |
| Total Impressions Gained | 5,790,000 | 1,710,000 | 4,080,000 |
| Total Interactions Gained | 570,000 | 210,000 | 360,000 |
| Total Fan Count | 121,300 | 120,750 | 121,300 |
| Increase in Fans | 900 | 300 | 600 |
| Total Posts | 127 | 55 | 72 |
| INSTAGRAM | | | |
| Total Impressions Gained | 3,556,536 | 1,036,536 | 2,520,000 |
| Total Interactions Gained | 265,440 | 97,440 | 168,000 |
| Total Fan Count | 148,200 | 141,200 | 148,200 |
| Increase in Fans | 12,800 | 5,600 | 7,200 |
| Total Posts | 215 | 95 | 120 |

| | Annual Target | Targ | gets |
|---|---------------|---------|---------|
| | 2021 | Jan-Jun | Jul-Dec |
| MCI MEASURES | | | |
| MCI Trade | | | |
| Trade Shows | | | |
| No. of Trade Shows | 4 | 0 | 4 |
| No. of Appointments | 150 | 0 | 150 |
| MCI FAMs | | | |
| No. of MCI FAMs | 2 | NA | 2 |
| No. of Participants | 30 | NA | 30 |
| MCI Education | | | |
| No. of MCI Education Sessions | 17 | 8 | 9 |
| No. of Participants | 2,720 | 1,370 | 1,350 |
| No. of MCI Sales Calls | 220 | 60 | 160 |
| MCI Room Nights | | | |
| Total Citywide MCI Tentative Room Nights | 2,000 | NA | 2,000 |
| Total Citywide MCI Definite Room Nights | 2,000 | NA | 2,000 |
| Total Citywide MCI New to Hawai'i - Definite Room Nights | 2,000 | NA | 2,000 |
| Total Single Property MCI Tentative Room Nights | 16,800 | 5,250 | 11,550 |
| Total Single Property MCI Definite Room Nights | 14,000 | | 9,000 |
| Total Single Property MCI New to Hawai'i - Definite Room Nights | 9,600 | | 6,100 |

MCI

HTA KEY PERFORMANCE INDICATORS



JAPAN

HTA KEY PERFORMANCE INDICATORS

| | Target |
|--|---|
| PPPD\$ (Japan) | Meet/exceed DBEDT Forecast for 2021: \$225.68 |
| Total Expenditure (Japan) | Meet/exceed DBEDT Forecast for 2021: \$1.16 Billion |
| Visitor Satisfaction - Met/Exceeded Trip Expectation | Improve Score from 2019: Met: 54.3% Exceeded: 43.9% |
| Resident Sentiment - Tourism has brought more benefits than problems - strongly/somewhat agree | Improve Score from 2019: 58% |

HAWAI'I TOURISM. JAPAN

Top Takeaways

#1 Turn industry shutdown into an opportunity

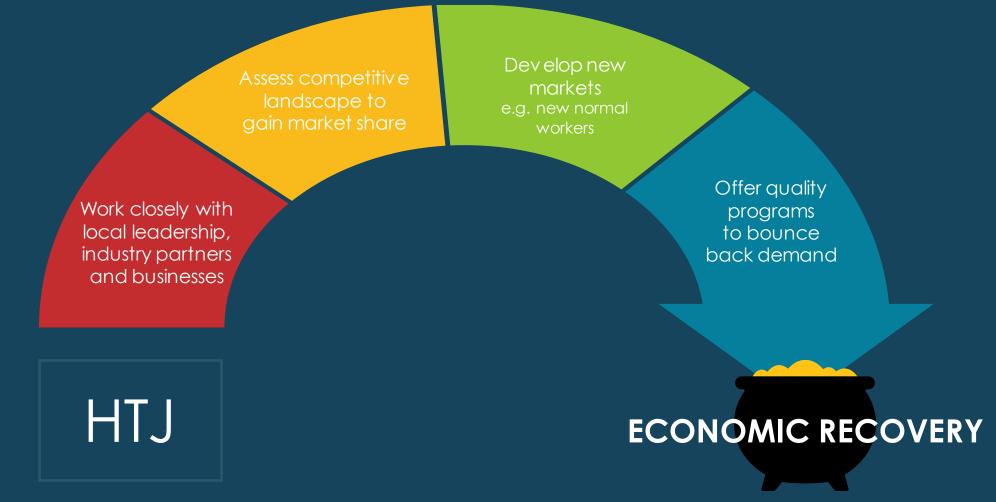






Cultivate high-value, mindful, responsible travelers

#3 Collaborate to drive a path to economic recovery



Mahalo



JAPAN