#### **Pre-Proposal Conference**

#### RFP 22-02 Global MCI Marketing and Management Services for the Hawaiian Islands



### Housekeeping

- Conference will be recorded
- Please use the Q&A function and we will get to the questions at the end of the conference
- The presentation will be available on HTA's RFP webpage





- Opening Protocol
- Introductions
- Overview of HTA
- Overview of RFP
- RFP Application Process & Timeline
- Questions
- Closing Remarks



#### Introduction

#### to the Hawai'i Tourism Authority



# HAWAI'I TOURISM.

AUTHORITY

**MÁLAMA KU`U HOME** Through Regenerative Tourism: HTA Change Management Plan

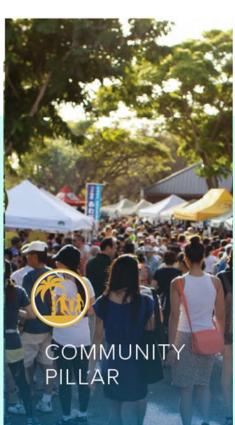
#### NATURAL RESOURCES PILLAR

Respect for Our Natural & Cultural Resources

# HAWAIIAN CULTURE PILLAR

Support Native Hawaiian Culture & Community





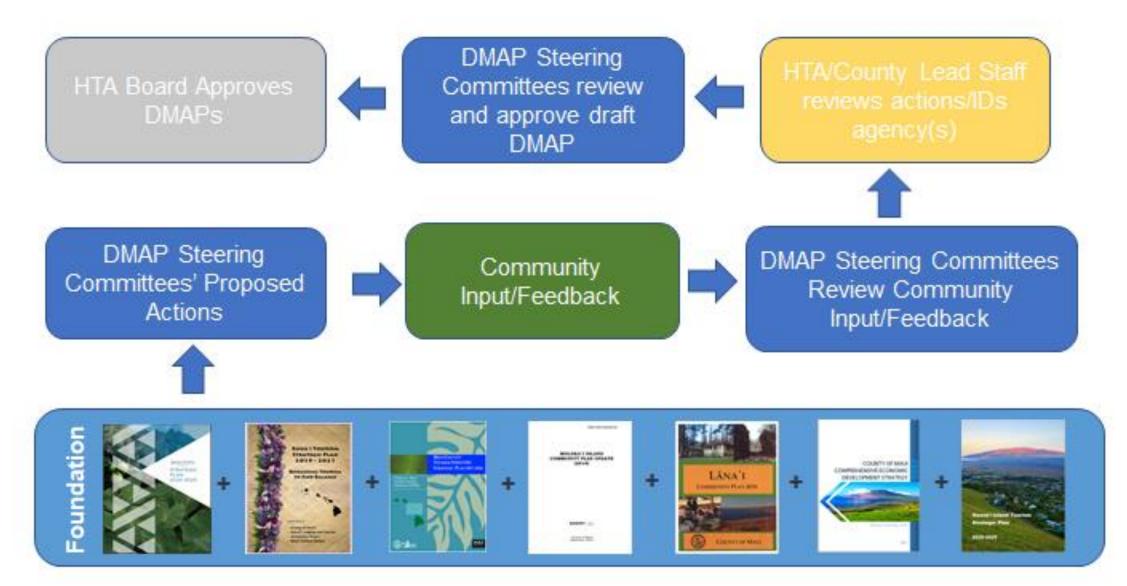
Ensure Tourism & Communities Enrich Each Other



BRAND MARKETING PILLAR



#### Building Kaua'i, Maui Nui, Hawai'i Island & O'ahu's Destination Management Action Plans (DMAPs)



#### KAUA'I

# **DMAP ANCHOR ACTIONS**

Action A : Focus on policy efforts on appropriate ... Action B: Collaborate w/DLNR to incr monitoring and... Action C: Invest in Hawaiian cultural programs to... Action D: Focus policies that address overtourism ..... Action E: Encourage low-impact green rides, reduce. Action F: Increase communication, engagement,... Action G: Develop educational materials for visitors and. Action H: Promote "Shop Local" to visitors and. Action I: Support diversification of other sectors...



HAWAI'I TOURISM

#### MAUI

# **DMAP ANCHOR ACTIONS**

Action A: Implement a responsible tourism marketing... Action B: Initiate, fund and continue programs to protect... Action C: Continue to reach out to the community to... Action D: Contnue to offer cultural education and... Action E: Develop regeneration tourism initiatives.. Action F: Develop and promote initiatives to improve the... Action G: Ensure more direct benefits to residents from... Action H: Advocate for consistent enforecement of ...



HAWAI'I TOURISM

#### **MOLOKA'I**

# **DMAP ANCHOR ACTIONS**

WAI'I TOURISM

UTHORIT

Action A : Develop communication and education program.....

Action B: Growth of Moloka'i businesses focused on regenerative tourism..... Action C: Promote Moloka'i to kama'āina and specific visitor segments.....

Action D: Enhance resident-visitor relations by strengthening exisiting orgs.....

Action E: Provide accommodations that meet the needs of target segments....

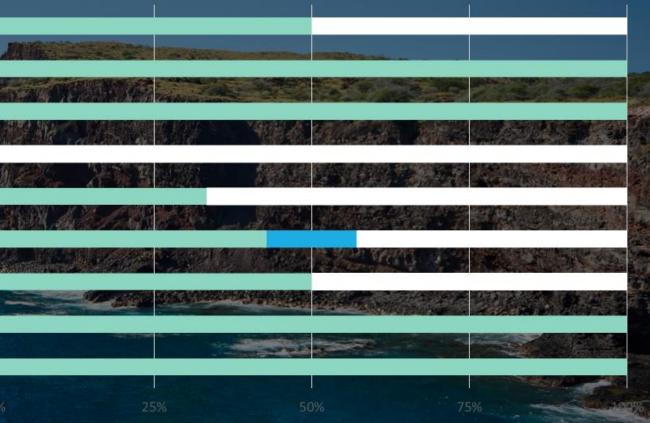
Action F: Engage partners to determine a path for interisland transportation.....

Heather Goodman

#### LĀNA'I

# **DMAP ANCHOR ACTIONS**

Action A : Engage partners to enhance interisland... Action B: Develop partnerships with resorts and other.. Action C: Enhance and encourage use of the Lana<sup>1</sup>... Action D: Encourage sustainable tourism practices on... Action E: Promote Lāna'i City to increase spending with... Action F: Encourage and enable visitors to plan a. Action G: Educate Lāna'i visitors on the Mālama Maui... Action H: Discourage drop-off of visitors who use. Action I: Educate visitors on activities and events...





#### HAWAI'I ISLAND

# **DMAP ANCHOR ACTIONS**

Action A : Protect and preserve culturally significant.. Action B: Develop resources and programs to... Action C: Support and promote 'āina-based education.. Action D: Connect with community networks and... Action E: Create opportunities for ongoing dialogue,... Action F: Implement a communications and education.. Action G: Promote agritourism, and partner with... Action H: Invest in community-based programs that..



HAWAI'I TOURISM

# **Request For Proposals (RFP)**





#### Visit HTA's RFP webpage at

https://www.hawaiitourismauthority.org/rfps/

Or the Hawai'i Notices And Data System (HANDS) at

https://hands.ehawaii.gov/hands/opportunities/opportunity-details/20731

#### **HTA Procurements**

- HTA procurement practice is subject to
  - o 103D Hawai'i Revised Statutes (HRS) as clarified under
  - o 3-122 Hawai'i Administrative Rules (HAR), among others.
- Contracts are subject to the State's General Conditions which were attached to the RFP.
- The HTA procurement process from solicitation through contract execution is practiced and overseen by a licensed attorney with special training and experience in contract law, procurement practice, contract management, and ethics.

### **Important Dates**

RFP 22-02 Global MCI	
ACTIVITIES	SCHEDULED DATE
Release of Request for Proposals	November 10, 2021
Deadline to Submit Intent to Apply	November 17, 2021
Pre-Proposal Conference	November 19, 2021
Deadline to Submit Written Questions	November 22, 2021, 4:30 p.m. HST
State's Response to Written Questions	Week of November 22, 2021
Proposal Due Date/Time	December 10, 2021, 4:30 p.m. HST
Finalists Selected and Notified	Week of December 13, 2021
Finalist Oral Presentations	Week of December 13, 2021
Notice of Award Selection or Non-selection	Week of December 20, 2021
Start of Contract Period	January 1, 2022
End of Contract Performance	December 31, 2025
End of 1-Year Option if Exercised	December 31, 2026

# **Deadlines Strictly Enforced**

- The time stamp on your email will be recorded as the time of receipt. DO NOT WAIT UNTIL THE LAST MINUTE! If your attachment is slow to upload and the email clocks in at 4:31 p.m., your proposal will not be opened.
- If you are sending an email with a downloadable link, the proposal and all attachments must be available when we access the link. And the LINK MUST WORK.
- You are allowed to send your proposal in two emails, as an attachment and as a link, to be safe, but the emails must be clearly labelled as <u>duplicates</u> and the proposals must be <u>identical</u>.

### **Submission of Questions**

- Any questions or concerns regarding the RFP should be submitted in writing to contracting@gohta.net prior to the deadline for written questions noted in the Procurement Timeline.
- Offerors are asked to submit questions in an editable format such as a Word document or in the email itself, not in PDF.
- Each question should cite the RFP page, section or paragraph number that is the source of the question.
- HTA reserves the right to combine questions, reword questions for relevance, or disregard questions altogether.

### **Evaluation Committee**

- The evaluation committee consists of HTA management staff as well as industry experts.
- All evaluators sign an attestation declaring their impartiality.
- Evaluator identities are kept confidential prior to award. Offerors who knowingly attempt to contact or otherwise influence any evaluator about this RFP will be disqualified.

### **Proposal Evaluation**

EVALUATION OF PROPOSAL	Scoring Range Maximum
OVERALL CAPABILITIES OF FIRM	
An assessment of the company, taking into account factors listed in Section 3 of this RFP and in Form SPO-021	
Standard Qualifications Questionnaire, including but not limited to the depth of past experience and demonstrated	
success with similar projects, capabilities and company resources, experience working with state, county, and federal agencies, and professional work experience in Hawai'i.	15
QUALIFICATIONS OF PERSONNEL	
An assessment of the qualifications, experience, and specific knowledge of the managerial team, staff and	15
subcontractors as it relates to the requirements of this RFP.	
GLOBAL MCI MARKETING AND MANAGEMENT PLAN	
An assessment of the quality of the proposed long-term vison and roadmap for 2022-2025, and 2022 global MCI sales	
& marketing and management framework, approach, strategies, tactics, and targets set for key performance	40
measures.	
FAMILIARITY WITH HAWAI'I BRAND & PRODUCT	
An assessment of your understanding of the Hawaiian Islands, the Native Hawaiian culture, Hawaiʻi's multi-culture,	
and the HTA organization; and how you integrate this knowledge into your proposal. Note: this is not a separate	20
section of the proposal but is an analysis of your whole presentation.	20
PRICE	
This category will be ranked strictly based on price submitted. The proposal with the lowest cost shall receive the	
highest available score of 10. The score for the higher cost shall be calculated by multiplying the lowest price by the	10
maximum number of available points (10) and dividing by the higher proposal price.	10
TOTAL SCORE	100

### **Proposal Format**

- The format must be U.S. standard 8 1/2 by 11 inches.
- Orientation should be primarily portrait, though landscape is welcome for data or visual presentations as appropriate.
- Slide shows and PowerPoint Presentations will not be accepted.
- Video, audio or other similar multimedia materials will not be considered during evaluation of written proposals, although they may be accepted or even requested for those who advance to Round 2 of the procurement process.
- The body of the proposal must not exceed the page limit outlined in the RFP.

### **Public Information**

- Your proposals will become public information after the contract has been awarded.
- You may designate those portions of the proposal that contain <u>TRADE SECRETS</u> or <u>PROPRIETARY</u> data. The material designated must be readily separable from the proposal in order to facilitate public inspection.
- However, claims of confidentiality will be <u>subject to approval</u> by the Hawai'i Attorney General's office.

#### **Two Phase Procurement Process – Phase One**

- Proposals may be rejected, prior to Phase One, without ever being seen by any evaluator, based on criteria listed in section 4.02 of the RFP. Please read the RFP carefully.
- Phase One will consist of an evaluation of your written proposals and attachments. Proposals will be scored by an evaluation committee based on the evaluation criteria and point system published in the RFP.
- In Phase One, the evaluators will choose finalists to advance to Phase Two. Phase Two is optional. Evaluators have discretion to award a contract based on the written proposal only.

#### **Two Phase Procurement Process – Phase Two**

- Phase Two will consist of any combination of the following: oral presentations, requests for clarifications, best and final offers, or anything that will help the evaluation committee make a decision. If there are numerous acceptable proposals, at least three responsible offerors will advance.
- For Phase Two, the evaluators will fill out fresh score sheets with the score taking into account every phase of the process.
- After the oral presentation the finalists will each receive one of three letters: a) an award letter, b) a debriefing letter, if you didn't win, or c) a request for clarification or for more information if the evaluation committee needs more information to make a decision.

### **Contract Negotiation**

- The HTA will enter into contract negotiations with the highest ranked offeror. HTA is free to accept, reject, or request modifications to any portion of the offeror's proposal. No award is final until a contract is signed.
- As part of the negotiation, the offeror will be a required to present:
  - A current Certificate of Vendor Compliance. Compliant CVC must be available at time of award.
  - Updated cost or pricing data. Also, you may be required to sign Form SPO-013 certifying cost or pricing data if the procurement officer determines there is not enough price competition.

### **Contract Term**

- Period of 4 years with the possibility of 1 one-year extension.
- By statute, maximum contract length limited to 5 years.
- Each individual year is subject to the availability of funds.
- When the best interests of the State so require, the State may issue a stop work order, termination for default, or termination for convenience.

### Compensation

- Fixed Price: This will be a fixed price contract. The fixed price amount that you will provide as your bid must be inclusive of all taxes and all expenses directly related to the scope of work such as sales & marketing staffing, Meethawaii.com development & maintenance, and CRM software, as well as all expenses not directly related to the scope of work such as the required insurance coverage.
- Your bid, and the contract amount, may not to exceed \$4,500,000 for the initial Calendar Year 2022.
- The contract amount for each subsequent calendar year will be subject to the availability of funds as allocated by the legislature and approved by the HTA Board of Directors. HTA hopes and plans to keep level funding for each calendar throughout the term of the contract, subject to the above restrictions.
- Contractor retainer must be included in the fixed amount and may not exceed **2%** of the total fixed price as provided in your bid. There is a line item in the spreadsheet for entry of your retainer.

# Marketing Flexibility Fund (MFF)

- Contractor will be responsible for administering, as pass through, the Marketing Flexibility Fund (MFF). A portion of the fund was previously committed by HTA for 2022 definite and tentative business that is already on the books. The fund is currently as much as \$850,000. The amount set aside for the MFF may be subject to adjustment annually.
- In addition, contractor will be able to request MFF support for new citywide MCI leads developed in 2022 for future years, based on pre-determined criteria, established by HTA. Each MFF request is subject to HTA's prior approval.

#### Request for Proposal HTA RFP 22-02 Global Meetings, Conventions, and Incentives Marketing and Management Services for the Hawaiian Islands

- RFP 22-02 Global Meetings, Conventions, and Incentives Marketing and Management Services for the Hawaiian Islands
- RFP 22-02 2022 MCI Plan Outline
- RFP 22-02 2022 MCI Plan Budget Worksheets
- RFP 22-02 2022 MCI Plan Performance Measures Worksheets
- RFP 22-02 2022 MCI Plan Partnership Opportunities
- RFP 22-02 2022 MCI Plan Subcontractor Form
- RFP 22-02 SPO-021 Standard Qualifications Questionnaire for Offerors
- RFP 22-02 Organizational Conflicts of Interest Disclosure & Attestation

#### **Points of Contact**

Ronald Rodriguez - Procurement Officer Tracey Fermahin - Administrative Assistant, Contracts & Procurement

Phone: (808) 973-2246 Email: contracting@gohta.net

Offerors should only communicate with, and rely on information from, the Contracts & Procurement Office of the HTA. The HTA is not responsible for misinformation provided by anyone outside the Procurement Office. Please use email when communicating with the Procurement Office.

# **Centralized Resources Provided by HTA**

#### • Research

 Contractor may only be compensated for contractor-initiated research if it is not redundant of existing research and after prior approval of HTA

#### Global Digital Assets (Knowledge Bank)

- Contractor may only be compensated for new content development after prior approval of HTA
- Content developed by the Contractor should allow for global usage
- Gohawaii.com
- Global Social Media Coordination

### **Proposal Content**

#### Part One: 2022-2025 long term vision and roadmap for the Hawaiian Islands.

• aligns with HTA's 2020-2025 Strategic Plan and lays out all the strategies and annual milestones to reach the long-term goals.

#### Part Two: 2022 Global MCI Marketing and Management Plan ("2022 MCI Plan")

 lays out all the strategies and activities that the contractor will accomplish for the calendar year 2022. It will describe what will be created and executed with anticipated deliverables aimed at fulfilling Key Performance Indicators -See 2022 MCI Plan Outline for details.

#### **HTA's Key Performance Indicators**

Success of the Hawai'i Tourism Authority will be measured by the following Key Performance Indicators (KPIs):

- Resident Satisfaction
- Visitor Satisfaction
- Average Daily Visitor Spending
- Total Visitor Spending



#### **Global MCI Performance Measures**

Key Performance Indicators for 2022 Global MCI Marketing and Management are:

- Grow Average Daily MCI Visitor Spending over 2021
- Grow Total MCI Visitor Expenditures (prioritizing average daily spend over increasing visitor arrivals) over 2021
- Grow Total MCI Room Nights over 2021
- Increase number of MCI groups and MCI visitors that participated in voluntourism activities or other CSR opportunities while in Hawai'i (2022 will be the first year to establish a baseline).
- In addition, offerors are required to develop semiannual and annual targets for Performance Measures for the 2022 Global MCI Marketing and Management Plan subject to HTA's review and approval.
- ✓ The 2022 Performance Measures include sales production of Room Nights for 2022 and future years covering each of the HTA's major markets and additional markets/regions proposed by the offeror.

#### **DEADLINE FOR RECEIPT OF PROPOSALS**

# Friday, December 10, 2021 4:30 PM HST

Electronic submissions only. No physical submissions or physical deliveries accepted. Direct any questions relating to this solicitation to Contracts & Procurement, (808) 973-2246, or email to contracting@gohta.net. Email strongly preferred.

# **Questions & Answers**



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# Mahalo!

